1

DISTRICT OF COLUMBIA STATE BOARD OF EDUCATION

PUBLIC MEETING

Wednesday, July 15, 2015 5:30 p.m.

Held At:

441 Fourth Street, N.W.
Old Council Chambers
Washington, D.C.

Reported and transcribed by: Gervel A. Watts, CERT\*D

|    | Ü                                       |   |
|----|---|---|
|    |   | 2 |
| 1  | APPEARANCES                             |   |
| 2  | BOARD MEMBERS:                          |   |
| 3  | Jack Jacobson, President                |   |
| 4  | Karen Williams, Vice-president          |   |
| 5  | Mary Lord, At Large                     |   |
| 6  | Laura Wilson-Phelan, Ward 1             |   |
| 7  | Ruth Wattenberg, Ward 3                 |   |
| 8  | D. Kamili Anderson, Ward 4              |   |
| 9  | Tierra Jolly, Ward 8                    |   |
| 10 | Brian Contreras, Student Representative |   |
| 11 | Kelly Davis, Executive Director         |   |
| 12 |   |   |
| 13 |   |   |
| 14 |   |   |
| 15 |   |   |
| 16 |   |   |
| 17 |   |   |
| 18 |   |   |
| 19 |   |   |
| 20 |   |   |
| 21 |   |   |
| 22 |   |   |
|    |   |   |

| _  |       |  | <br> |
|----|-------|--|------|
|    |       |  | 3    |
| 1  |       | CONTENTS   |      |
| 2  | I.    | Call to Order  |      |
| 3  | II.   | Announcement of a Quorum                                       |      |
| 4  | III.  | Approval of the Agenda   |      |
| 5  | IV.   | Approval of Minutes  |      |
| 6  | V.    | Comments from the President of the DC State Board of Education |      |
| 7  |       | Source Board of Badoacton                                      |      |
| 8  | VI.   | Comments from the State Superintendent of Education            |      |
| 9  | VII.  | Public Comments  |      |
| 10 | VIII. | Health Education Standards Update Panel                        |      |
| 11 | IX.   | GED Diploma Panel  |      |
| 12 | Х.    | Consideration of Ceremonial Resolutions                        |      |
| 13 |       | Honoring National Youth Science Camp<br>Attendees              |      |
| 14 | XII.  | Adjournment  |      |
| 15 |       |  |      |
| 16 |       |  |      |
| 17 |       |  |      |
| 18 |       |  |      |
| 19 |       |  |      |
| 20 |       |  |      |
| 21 |       |  |      |
| 22 |       |  |      |
|    |       |  |      |

|    |  | 4 |
|----|--|---|
| 1  | PROCEEDINGS  |   |
| 2  | CALL TO ORDER                                      |   |
| 3  | MR. JACOBSON: On behalf of the members             |   |
| 4  | of the District of Columbia State Board of         |   |
| 5  | Education, I want to welcome you, our guests, and  |   |
| 6  | our viewing public to our State Board of Education |   |
| 7  | meeting.   |   |
| 8  | The State Board holds its regularly                |   |
| 9  | scheduled meetings on the third Wednesday of every |   |
| 10 | month. The State Board of Education meeting for    |   |
| 11 | July 15, 2015 is now called to order.              |   |
| 12 | The roll will now be called to determine           |   |
| 13 | the presence of a quorum.                          |   |
| 14 | ANNOUNCEMENT OF QUORUM                             |   |
| 15 | MS. DAVIS: Jack Jacobson?                          |   |
| 16 | MR. JACOBSON: Present.                             |   |
| 17 | MS. DAVIS: Karen Williams?                         |   |
| 18 | (No response.)                                     |   |
| 19 | MS. DAVIS: Mary Lord?                              |   |
| 20 | (No response.)                                     |   |
| 21 | MS. DAVIS: Laura Wilson-Phelan?                    |   |
| 22 | MS. WILSON-PHELAN: Present.                        |   |
|    |  |   |

```
5
             MS. DAVIS: Ruth Wattenberg.
1
2
             MS. WATTENBERG: Present.
3
             MS. DAVIS: Kamili Anderson?
             MS. ANDERSON: Present.
             MS. DAVIS: Mark Jones?
5
 6
              (No response.)
7
             MS. DAVIS: Joe Weedon?
8
             MR. WEEDON: Present.
9
             MS. DAVIS: Tiera Jolly?
10
             MS. JOLLY: Present.
11
            MS. DAVIS: For the record, Brian
12 Contreras?
13
       MR. CONTRERAS: Present.
14
            MS. DAVIS: Mr. President, you have a
15
   quorum.
16
                  APPROVAL OF AGENDA
17
             MR. JACOBSON: Thank you so much. A
   quorum has been determined and the State Board
19
   will now proceed with the business portion of its
20
  meeting.
21
             I would entertain a motion to amend
22 tonight's agenda by striking Item 11. That is the
```

```
6
   recognition of Patel Asfaha, our student
   representative. She's not able to be here tonight
   and we'd like to postpone her recognition until
   she can be here. Is there a motion to amend the
  agenda?
 6
             MS. WILSON-PHELAN: So moved.
             MR. JACOBSON: By Ms. Wilson-Phelan. Is
   there a second?
 9
             MS. JOLLY: Second.
10
             MR. JACOBSON: By Ms. Jolly. The motion
   has been moved and seconded. Any discussion?
11
12
             All those in favor of amending the
   agenda, please say aye.
13
14
              (Board Members vote "aye")
15
            MR. JACOBSON: Opposed?
16
               (No response.)
17
   And any abstentions?
18
              (No response.)
19
             MR. JACOBSON: Is there a motion to
20
   adopt the amended agenda before us?
21
             MS. WILSON-PHELAN: So moved.
22
             MR. JACOBSON: Moved by Ms. Wilson-
```

```
7
   Phelan. Is there a second?
2
             MR. WEEDON: Second.
 3
             MR. JACOBSON: Second by Mr. Weedon. Is
   there any discussion?
               (No response.)
5
   The motion has been properly moved and seconded
   and we are ready for a vote. All those in favor,
   please signify by saying aye.
9
              (Board members vote "aye.")
10
             MR. JACOBSON: Any opposed?
11
              (No response.)
12
            MR. JACOBSON: Any abstentions?
13
              (No response.)
             MR. JACOBSON: The ayes have it and the
14
   agenda is approved. Is there a motion to adopt
   the minutes from our July 1st working session?
             MS. WILSON-PHELAN: So moved.
17
18
             MR. JACOBSON: Moved by Ms. Wilson-
19
   Phelan. Is there a second?
20
             MS. JOLLY: Second.
21
             MR. JACOBSON: Ms. Jolly. The motion
22 has been moved and seconded. Any discussion?
```

```
8
1
               (No response.)
             MR. JACOBSON: If not, all those in
2
    favor, please say aye.
               (Board members vote "aye.")
 4
             MR. JACOBSON: Any opposed?
 5
 6
               (No response.)
             MR. JACOBSON: Any abstentions?
8
              (No response.)
9
             MR. JACOBSON: The minutes are adopted.
10
                   COMMENTS FROM THE PRESIDENT OF SBOE
             MR. JACOBSON: Good evening. My name is
11
   Jack Jacobson and I am the President of the State
12
   Board of Education. We have a packed agenda this
   evening. A proposal came before the Board last
   year under the previous administration to provide
   high school diplomas to those who successfully
   passed the GED or NEDP exams.
18
             We have heard from stakeholder that
19
   there should be more public discussion around this
20
   issue and tonight we will hear from adult
21
   education students and educators to help inform
22 future action on this issue. A panel of experts
```

|    |  | 9 |
|----|--|---|
| 1  | will also inform the Board on the need for a new   |   |
| 2  | health education in the District and how we can    |   |
| 3  | work together to create the standard that meets    |   |
| 4  | the needs of our students.                         |   |
| 5  | D.C. is an urban district. We have                 |   |
| 6  | really special populations here that have special  |   |
| 7  | health needs. We have more chronic diseases. We    |   |
| 8  | have more violence. These health standards a       |   |
| 9  | revision of our existing health standards will     |   |
| 10 | help get us to a place where more children are     |   |
| 11 | safer in our schools and at home. So I look        |   |
| 12 | forward to the discussion this evening and working |   |
| 13 | with our partners and the administration on this   |   |
| 14 | vital issue.                                       |   |
| 15 | I'd now like to turn it over to the                |   |
| 16 | Superintendent of Education, Hansuel Kang, for     |   |
| 17 | comments.  |   |
| 18 | COMMENTS FROM THE                                  |   |
| 19 | STATE SUPERINTENDENT OF EDUCATION                  |   |
| 20 | MS. KANG: Good evening, everyone, and              |   |
| 21 | thank you President Jacobson. I just had a couple  |   |
| 22 | of comments I wanted to make this evening.         |   |
| I  |  |   |

10 First, with regard to the health 1 standards that were just mentioned, I'd like to recognize the efforts that have been made by the State Board, the State Board staff and the many community members who have engaged in this process to date. We look forward to working with the State Board and the community in order to ensure that we are able to create effective standards that meet the needs of our students and our educators and can be used very effectively in D.C. 10 11 classrooms. 12 We recognize the need for updates to our standards and also want to encourage thoughtful 13 planning so that these updated standards can lead to a different reality in our classrooms, both for our students and our educators, and we hope that we are able to, together, come up with a process that is clearly defined, transparent and inclusive 19 for how we will finalize revisions to the 20 standards. 21 Around the state diploma, I look forward 22 to continuing this discussion around how the state

11 can better provide access to our adult education students, who complete the GED or NEDP and I look forward to continuing that discussion as well. I think our goal is to ensure that our residents have multiple pathways to be able to access both postsecondary opportunities and career opportunities that come with having additional credentials. 9 PUBLIC COMMMENTS 10 MR. JACOBSON: Thank you Superintendent Kang. I know the Board is very much looking 11 forward to digging in on both of these issues and 12 13 working with you and your team to move things forward. 14 15 We will now hear from public witnesses who wish to speak on education-related matters. Public witnesses are asked to contact Board staff 18 by telephone or email if there is an interest in 19 providing testimony at our public meetings, and 20 asked to call 24 hours in advance or by the close 21 of business the day earlier. 22 Now, there are quite a few public

```
12
   witnesses, so we're going to call you up in panels
   of four. There will be three-minute rounds, so
   please try and contain your testimony to three
   minutes. If you go over, I'm unfortunately, going
   to have gavel you a little bit because we have a
   packed agenda tonight.
 7
             I'm going to call up the first four
   people. If all four aren't here, I'm going to go
   to the next couple of folks until we get four
10
   seats filled.
             Brenda Rhodes-Miller, D.C. Campaign to
11
12 Prevent Teen Pregnancy.
13
             James Peters, Bell Multicultural High
14 School.
15
             Angela Montero, Wilson High School. Is
16 Angela here?
17
             Heyab -- I'm going to ask you to
   pronounce your own name so that I don't kill it
19
   for you.
20
             MS. ASEGAHEGNE: Heyab.
21
             MR. JACOBSON: Heyab. Wonderful. Thank
   you so much. That's all four. Wonderful. Let's
22
```

- 1 start on this end with Ms. Miller and work our way
- 2 down. Three minutes.
- 3 MS. MILLER: Okay. President Jacobson
- 4 and other esteemed members of the State Board of
- 5 Education. Thank you for this opportunity to
- 6 testify before you today. My name is Brenda
- 7 Rhodes Miller and I would like to encourage you to
- 8 approve and adopt the revised DC Health Education
- 9 Standards. The need is urgent.
- 10 DC Campaign is a nonprofit organization
- 11 that promotes research-based investments to
- 12 improve the lives of the District's adolescents.
- 13 We constantly makes the case for rigorously
- 14 evaluated programs. Competence of school
- 15 education has been on the books in Washington,
- 16 D.C. since final rulemaking in December of 1994.
- 17 Section 23043 requires that the superintendent
- 18 shall ensure that health education, as defined in
- 19 this section, is taught through the use of
- 20 appropriate monitoring and establishment of
- 21 minimum proficiencies or learning outcomes in at
- 22 least 11 content areas, including HIV/AIDS and

14 other sexually transmitted diseases; human sexuality an family life; prevention and control of disease, nutrition and dietary patterns that contribute to disease; tobacco, alcohol, and other drug education; physical education; parenting; coping with life situations; CPR, first aid; consumer health and environmental health. 8 The superintendent shall establish and maintain a system of teacher training that supports comprehensive school health education 10 through appropriate staff development activities 11 mandated for health and physical education 12 13 classroom instructors. Here we are 21 years later, without 14 health standards that incorporate the real life information that youth want and deserve. An entire lifetime has passed with untold ill effects 18 on children and adolescents who did not receive 19 high quality health education from their public 20 schools. Health standards detail what students 21 should learn and when they should learn it. They 22

15 are also a clear guide for what should be taught at each grade level and can be used as an accountability mechanism. Health standards provide students with 4 the knowledge and skills to reduce risky behaviors and increase healthy behaviors. Approval and passage of the revised DC Health Education Standards can have a profound impact on fears about personal safety, obesity, nutrition and physical activity, sexually transmitted infections, chronic health conditions, and teen 11 12 pregnancy. 13 According to the most recent data from the department of health, there were 790 teen 15 births in 2013 to girls ages 15 to 19 in 16 Washington, D.C. While there has been a dramatic 73 percent reduction in the teen pregnancy rate, since DC Campaign was established, the sad truth 19 is that more than half of all teen births are to 20 girls who live in Wards 7 and 8. 21 Yet in Washington, DC, sexuality 22 education has been mandated K through 12 since

- 1 1979. Why hasn't it been taught to young people
- 2 who are desperate for accurate, age-appropriate
- 3 information, the very information incorporated in
- 4 the revised DC Health Standards?
- 5 High quality health education is far
- 6 more cost effective and affordable than after-the-
- 7 fact efforts to deal with the tragic consequences
- 8 of ignorance. Thank you.
- 9 MR. JACOBSON: Thank you so much. Next.
- 10 MR. PETERS: Hello, President Jacobson
- 11 and other Board members. My name is James Peters
- 12 and I'm a rising senior at Bell Multicultural High
- 13 School.
- I am 17 years old and after I graduate
- 15 high school, I plan on enrolling in college, where
- 16 I will pursue a career in law. I'm interested in
- 17 HBCU colleges such as Clark in Atlanta, Morehouse,
- 18 or maybe Bowie State.
- 19 I'm here as a youth health educator at
- 20 the Young Women's Project (YWP). I hold classroom
- 21 and lunchroom presentations where I educate my
- 22 peers about sexual health issues. I have also

17 been a part of the Health Education Standards Working Group for the past year. In this group, I did research on our health experience through focus groups, interviews and surveys. We have presented in front of DCPS teachers, as well as the DC State Board of Education. 7 In these focus groups and surveys, we got a lot of useful information from the youth. Today I wanted to focus on an issue that was discussed by most of the youth we spoke with, 10 which is violence prevention. The teens in our 11 focus groups and who took our survey all 12 experienced violence in one way or another. There are all types of violence in our 14 15 communities, and teens want to know how to deal with them. Eighty-nine percent of teens that responded to our survey said that knowing how to deal with family violence is important to them 19 that's because domestic violence is a very common 20 -- it's very common in our neighborhoods and I 21 often see old and young couples fighting and yelling where I'm from. 22

18 Youth also talk about the opposing 1 messages that they receive at school and at home. When talking about school fights, one youth claimed, "My mother would beat me if I didn't retaliate," and others chimed in saying that, "I would never sit there and let somebody touch or hit me." 8 They believe teachers don't do anything about fights and so students should handle their business. They believe health classes should 10 adjust student's real life circumstances. During 11 the focus groups, participants claim that the 12 violence that they see most is "jumping" in their neighborhoods and school fights. These jumpings 15 and school fights tend to come from a hood beef or from different neighborhoods having old fights 16 that get brought up over and over again. The kind 17 of violence in our communities leaks into our 19 schools. 20 Some of my friends from other schools 21 talk about how there are fights in their schools every day. Some fights are due to the beef in the 22

- 1 hoods, but some fights stem from a lack of
- 2 knowledge on how to resolve the issues in a
- 3 nonviolent way. Issues that happen in their
- 4 neighborhoods find their way into the classroom.
- 5 If we include standards about violence and how to
- 6 stay away from it, some of these problems can be
- 7 avoided. Future students might have a better
- 8 chance to stop violence in their neighborhood as
- 9 well as in the classroom.
- In some schools, students try to get
- 11 weapons passed the metal detectors because they
- 12 feel unsafe in their school. They also can't
- 13 leave the school and go home without a weapon in
- 14 some neighborhoods, it's just that unsafe. They
- 15 feel like they might run into some trouble along
- 16 the way home.
- 17 Another thing I learned from my research
- 18 with DC teens in the health class is not very good
- 19 because it is not using the student's time
- 20 effectively. Most teens now feel like the health
- 21 classes are currently a waste of time because they
- 22 don't learn anything that they would actually need

20 and they feel like it's boring. I feel like if we actually learn about things like neighborhood violence, students would find health classes more interesting because it is something that is relatable and something that students like me go through. Violence is an overlooked topic in health classes and it shouldn't be. Youth need to know what it is and how to avoid it. We need adults to be talking with the youth so that youth 10 could see how community violence can be resolved. 11 I believe strongly that the health standards 12 should be improved in any way they can, but 13 specifically through incorporating lessons on violence. 15 16 Thank you for listening to my testimony. 17 MR. JACOBSON: Thank you, Mr. Peters. 18 Ms. Montero. 19 MS. MONTERO: Hello, President Jacobson 20 and other Board members. 21 MR. JACOBSON: Can you make sure your 22 microphone is on? It should be a green light.

|    |  | 21 |
|----|--|----|
| 1  | MR. PETERS: Let me pull it down a                  | 21 |
| 2  | little bit.  |    |
| 3  | MS. MONTERO: Hello, President Jacobson             |    |
| 4  | and other Board members. My name is Angela         |    |
| 5  | Montero and I am a senior at Woodrow Wilson High   |    |
| 6  | School. I am currently a Peer Educator at the      |    |
| 7  | Young Women's Project. As such, I work with other  |    |
| 8  | peer educators to present information in classes   |    |
| 9  | and at lunch to other students and I work to       |    |
| 10 | distribute contraception and information to my     |    |
| 11 | friends and peers whenever possible.               |    |
| 12 | I'm also a member of the youth working             |    |
| 13 | group that helped to develop the DC Health         |    |
| 14 | Education Standards. I'm here to testify about     |    |
| 15 | the need to adopt and pass this new draft of the   |    |
| 16 | DC health education standards so that students can |    |
| 17 | receive better and more comprehensive health       |    |
| 18 | education. I'm especially concerned about          |    |
| 19 | sexuality/gender identity and consent education in |    |
| 20 | order for health classes to be a safer space for   |    |
| 21 | all students.                                      |    |
| 22 | Right now, health classes do not do an             |    |
|    |  |    |

- 1 adequate job of teaching about or teaching to
- 2 LGBTQ students. This issue comes in two parts.
- 3 The first is that the old health education
- 4 standards fail to include gender and sexual
- 5 orientation so students are not learning about
- 6 LGBTQ issues. But the second part is that even if
- 7 these issues are addressed in a single class, the
- 8 entire course is still extremely heteronormative.
- 9 As a sophomore, I was taught that
- 10 sexuality was a choice and I sat through a
- 11 semester-long class that was designed for straight
- 12 cis-gendered students. Therefore, I encountered
- 13 both of these problems because not only was the
- 14 information I received false, but the entire class
- 15 failed to incorporate gender- neutral pronouns and
- 16 sexual ambiguity into other aspects of health.
- 17 The failure to address this aspect of
- 18 health is about more than just informing and
- 19 educating LGBTQ students, it is also about
- 20 educating straight cis-gendered students to
- 21 encourage discussions and remove social stigmas. I
- 22 also think a lot of health classes fail to address

23 consent. 2 Throughout my experience leading presentations, I have come to realize that a lot of people do not understand their own right to consent and the right of their partner to their own consent. Too often students don't get the idea that you can say no even after you have initially said yes. 9 I think that instead of saying that consent to be your responsibility to give, health 10 teachers need to teach it as your responsibility 11 to get, and these revised standards do that. They 12 encourage students to investigate what consent means and understand its importance in all 15 relationships. 16 The new standards even specifically address how alcohol and drugs affect one's ability 18 to give consent. All of these are dramatic 19 improvements to the current standards that don't 20 even use the word. I also think that there is a 21 problem with the general attitude that these 22 standards take toward sex and how that attitude

- 1 transitions into the classroom.
- 2 Health classes are places that need to
- 3 be safe for students. In my health class, my
- 4 teacher constantly asked for people to share
- 5 personal experiences and ask the questions they
- 6 have about sex and relationships. However, few
- 7 students ever did because admitting to having sex
- 8 or even having questions about sex made them
- 9 targets of jokes and judgment.
- 10 Abstinence is clearly the goal of these
- 11 standards, instead having the goal be educating
- 12 teens. I completely understand the importance of
- 13 teaching abstinence as an option for teens to
- 14 decide, but the last thing a health class should
- 15 be is a place of sexual shaming and the language
- 16 of the standards doesn't create a safe space for
- 17 students to learn in.
- 18 For example, one of the standards wants
- 19 students to be able to demonstrate health sexual
- 20 behaviors, abstinence, from those that are
- 21 harmful: date rape, sexual promiscuity, and
- 22 identify barriers and supports.

|    |  | 25 |
|----|--|----|
| 1  | There are so many things that are wrong            |    |
| 2  | with this. For starters, we are implying that      |    |
| 3  | sexual promiscuity and date rape are equally       |    |
| 4  | wrong, which is extremely problematic, both in its |    |
| 5  | failure to address the severity of date rape and   |    |
| 6  | in its shaming of sexual promiscuity. Furthermore, |    |
| 7  | if abstinence is the only healthy sexual behavior, |    |
| 8  | than all sexual behaviors are sexual promiscuity   |    |
| 9  | and therefore all sexual actions are equally as    |    |
| 10 | bad as date rape.                                  |    |
| 11 | MR. JACOBSON: I'll ask you to wrap up.             |    |
| 12 | MS. MONTERO: Okay. To conclude, here               |    |
| 13 | are my recommendations. I think that the new       |    |
| 14 | draft of the health standards need to be adapted   |    |
| 15 | so that the standards include less shameful        |    |
| 16 | language and put more emphasis on teaching consent |    |
| 17 | when teaching healthy relationships and teaching   |    |
| 18 | gender and sexual orientation.                     |    |
| 19 | Thank you.   |    |
| 20 | MR. JACOBSON: Thank you so much.                   |    |
| 21 | MS. ASEGAHEGNE: Hello. My name is                  |    |
| 22 | Heyab Asegahegne. I am going to be a senior at     |    |
|    |  |    |

- 1 Columbia Heights Education Campus. I am 16 years
- 2 old and I work with the Young Women's Project as a
- 3 peer educator. I've worked with Young Women's
- 4 Project since 2013. I am a member of the Youth
- 5 Health Standards Working Group. In this group we
- 6 conducted focus groups, collected surveys, and did
- 7 interviews to research DC youth's health needs. I
- 8 focused specifically on mental health issues.
- 9 Today I will be talking about the
- 10 importance of learning about depression.
- 11 Depression is a serious issue amongst teens.
- 12 Depression is caused by a lot of things, for
- 13 instance, low self-esteem and feelings of
- 14 uselessness. I have a friend that was depressed
- 15 and did not feel like she belonged in this world,
- 16 and felt like her life did not have any purpose.
- 17 Her family thought she was just going through a
- 18 phase of her teenage years and that's why she was
- 19 not communicating with them, so they blamed her
- 20 for breaking the bond that they had.
- 21 She would call me and tell me that she
- 22 always feels like crying without knowing the

- 1 reason, and that she had been having suicidal
- 2 thoughts. While doing research at on mental
- 3 health, I learned that 25.5 percent of DC youth
- 4 felt sad or hopeless almost every day for two or
- 5 more weeks in a row, and 13.4 percent of DC youth
- 6 have attempted suicide, compared to a national
- 7 average of 8 percent.
- 8 Luckily, because I was working with the
- 9 Young Women's Project and focusing on depression
- 10 and stress, I was able to find resources where she
- 11 could go get help. We went to Upper Cardozo
- 12 Clinic and we were able to find a man that was
- 13 working with teens on different issues.
- 14 Stress is another issue that does not
- 15 receive enough attention in health class. I
- 16 personally have dealt with stress. During the
- 17 school year, there was a lot of homework, and many
- 18 finals and quizzes I had to get done in order to
- 19 continue on to my next grade. In addition, I was
- 20 a part of the early college program, so I was
- 21 taking college classes at UDC twice a week after
- 22 school. I was also working with the Young Women's

- 1 Project twice a week after school, so I did not
- 2 have time to spend with my friends, or get to
- 3 relax.
- When I get home from work or college
- 5 class, I had a lot of home responsibilities I had
- 6 to take care of. My mother is a single mother
- 7 working two jobs, so I do my best to try to help
- 8 her with anything I can. When I was stressed,
- 9 there was nothing that could really help other
- 10 than trying to get some sleep and repeat the same
- 11 thing the next day.
- 12 If I had learned how to cope with stress
- 13 in health class or learned where to go to have
- 14 somebody to talk to in the school or outside the
- 15 school, I would have been able to deal with it
- 16 sooner than I did. This type of information is
- 17 not covered in health class. We are not taught in
- 18 depth about the symptoms of depression, the steps
- 19 to overcoming it, nor where to go and who to talk
- 20 to. Health class is more focused on nutrition and
- 21 obesity, and it doesn't not give enough attention
- 22 to mental issues.

29 You have to be able to overcome your 1 mental issues before you try to fix your physical health. Most of the time stress and depression is the cause of obesity and suicide, therefore mental health issues need to have as equal attention in health class as other issues. Health class is a place where students are supposed to learn what is best for their health and a place for them to get resources so they can get the help they need. Many teens are not aware of the signs of 10 stress or depression, so they don't usually know 11 what is going on. It would be great if health 12 classes are able to educate teens more about these issues before it leads to more serious or even 15 deadly consequences. Thank you for listening to my testimony. 16 17 MR. JACOBSON: Thank you for your 18 testimony, Ms. Asegahegne. Pretty close? 19 MS. ASEGAHEGNE: Close enough. 20 MR. JACOBSON: Thank you. Thank you all 21 for coming down and speaking with us. The Board is going to continue to hold hearings and work 22

- 1 with partners like you all on these issues and
- 2 with our partners at the Superintendent's Office.
- 3 With that, I'm going to release you and
- 4 ask the next panel to come up. Thank you so much
- 5 for coming down.
- 6 Also, please let the record reflect that
- 7 Ms. Lord and Mr. Jones are now in attendance. The
- 8 second panel, please come down as I call your
- 9 name. Angelous Hall, rising fifth grade student
- 10 at Mary McLeod Bethany Day Academy.
- 11 Erin Sweeny Larkin, Policy Attorney, DC
- 12 Coalition Against Domestic Violence.
- 13 Meghan Snyder, Teacher, Academy of Hope,
- 14 Public Charter School.
- 15 Angela Wilkinson, Learner, at Academy of
- 16 Hope Public Charter School.
- 17 MS. SYNDER: Angie wasn't able to make
- 18 it tonight.
- 19 MR. JACOBSON: Is Shana Moses available
- 20 in attendance? She is also a learner at Academy
- 21 of Hope Adult Public Charter School. And we'll do
- 22 like we did last time, we'll start here on my

31 right, on your left, with Erin. MS. LARKIN: President Jacobson and 2 members of the Board, my name is Erin Larkin and I am a Policy Attorney at the District of Columbia Coalition Against Domestic Violence. We are the federally recognized statewide coalition of domestic violence service providers here in the District. 9 We are a membership organization that provides training and technical assistance, conducts outreach, and advocates for policies to 11 prevent domestic violence, hold abusers 12 accountable, and support survivors in building safe and secure lives. 15 I would like to comment on the revised Health Education Standards and the important role that they play in preventing domestic violence and 17 18 mitigating its harmful effects on the mental, 19 emotional, and physical health of young people. 20 My comments will focus on two ways in 21 which domestic violence impacts the health of 22 students:

32 1) When teens or pre-teens experience 1 violence in their early dating relationships; and second, when children of all ages witness domestic violence at home. Our hope is that by teaching youth about healthy relationships early, rather than reacting to unhealthy ones later on, we can stop the generational cycle of domestic violence. 8 Turning to teen dating violence. Teen dating violence is defined as a pattern of coercive behavior that one teen uses for the 10 purpose of establishing and maintaining power and 11 control over the person they are dating. It often 12 begins between the ages of 12 and 18. Like adult 13 domestic violence, teen dating violence includes 15 physical violence, threats of violence, verbal and 16 emotional abuse, sexual assault, and the use of 17 technology to control and abuse a dating partner. 18 Unfortunately, teens rarely report dating 19 violence, and when they do tell someone, it is 20 usually a peer. 21 Nationwide, nearly 1.5 million high school students experience physical abuse from a 22

- 1 dating partner in a single year. Girls and young
- 2 women between the ages of 16 and 24 experience the
- 3 highest rate of intimate partner violence.2 In the
- 4 District, we have one of the highest rates of teen
- 5 dating violence in the nation. In 2013, for
- 6 example, 12 percent of high school students were
- 7 physically abused, and over 9 percent were victims
- 8 of sexual violence, including rape, by a dating
- 9 partner.
- 10 Teen dating violence has both immediate
- 11 and long-term effects. Young victims are at
- 12 higher risk for substance abuse, eating disorders,
- 13 teen pregnancy, risky sexual behavior and further
- 14 domestic violence. Research indicates that dating
- 15 violence in adolescence is predictive of more
- 16 severe domestic violence in adulthood and is
- 17 related to adverse health outcomes in young
- 18 adulthood.
- 19 Turning now to the impact of children
- 20 who are exposed to domestic violence in the home.
- 21 Children are exposed to violence in their homes at
- 22 alarming and unacceptable rates. According to the

- 1 National Survey of Children's Exposure e to
- 2 Violence, 1 in 15 children in the United States
- 3 are exposed to intimate partner violence against
- 4 their parent or caregiver during the course of one
- 5 year.
- To understand the impact of these
- 7 numbers locally, consider that law enforcement
- 8 received nearly 33,000 calls for service that were
- 9 related to domestic violence 2014. Exposure to
- 10 violence in their home can cause children and
- 11 teens to suffer significant physical, mental and
- 12 emotional harm with long-term effects that can
- 13 last well into adulthood. The groundbreaking
- 14 Adverse Childhood Experiences Study, or the ACEs
- 15 Study indicates that growing up in a home in which
- 16 the mother is physically abused or threatened with
- 17 weapons is one of the 10 known adverse childhood
- 18 events that increases a person's risk of
- 19 developing certain chronic diseases, mental
- 20 illness and risky behaviors as an adult. Children
- 21 who witness domestic violence can also suffer
- 22 severe emotional and developmental difficulties

35 that are similar to those of children who are the direct victims of abuse. 3 MR. JACOBSON: Ms. Larkin, I'd ask if you could conclude, please. MS. LARKIN: Yes. Thank you. 5 MR. JACOBSON: And we'll keep your entire testimony for the record. 8 MS. LARKIN: Thank you. The Coalition is pleased that the Board's draft revised health education standards for incorporate empowering students with the knowledge and skills to build 11 healthy relationships and recognize abusive ones 12 in their own dating relationships or in their homes. Implementing a health education curriculum that embraces these standards will create 16 healthier outcomes, and academic success, for all 17 students. 18 Thank you. 19 MR. JACOBSON: Thank you so much. 20 MS. SNYDER: Hi. My name is Meghan 21 Snyder and I'm a language arts teacher at Academy 22 of Hope Adult Public Charter School.

|    |  | 36 |
|----|--|----|
| 1  | MS. ANDERSON: Pull the microphone                  |    |
| 2  | closer.  |    |
| 3  | MS. SNYDER: Yep. Working with our                  |    |
| 4  | learners has truly taught me what dedication,      |    |
| 5  | perseverance, and hope look like. They've also     |    |
| 6  | taught me so much about this wonderful city. If    |    |
| 7  | you can believe it, before I started teaching at   |    |
| 8  | Academy of Hope, I didn't know what mumbo sauce    |    |
| 9  | was, but my students schooled me and now I know.   |    |
| 10 | The family we have built together has              |    |
| 11 | changed my life. Next fall, I will be attending    |    |
| 12 | Columbia University to earn a master's degree in   |    |
| 13 | sociology and education, something that I never    |    |
| 14 | would've predicted that I would do four years ago; |    |
| 15 | but more importantly, our school and the work that |    |
| 16 | we do changes learner's lives.                     |    |
| 17 | Audrey Lord once said, "When I dare to             |    |
| 18 | be powerful, to use my strength in the service of  |    |
| 19 | my vision, then it becomes less and less important |    |
| 20 | whether I'm afraid."                               |    |
| 21 | This quote hangs on the wall of my                 |    |
| 22 | classroom and every day I have the privilege of    |    |
|    |  |    |

37 watching learners articulate their goals, realize their brilliance, power, and strength and release the fear they have about taking the GED. In my opinion, it is absolutely 4 essential that adult learners in DC earn a state diploma when they pass the GED test. As someone who has taught to both a 2002 and 2014 series GED, I can unequivocally say that the demands of the new exam are equal to those of high school 10 classes. 11 The degree to which students must use higher-level critical thinking skills on the exam 12 is extraordinary. As an example, recently I was discussing a writing requirement on the GED social 15 studies section with an Academy of Hope volunteer teacher, who is also a federal judge. 16 17 Students on the test are required to read two difficult primary source texts, identify 19 an enduring civics issue and draft and write an 20 argument about the relationship between the two 21 text and the enduring issue all in about 25 minutes. We both agreed that we could not 22

- 1 complete the task in a high level in the time
- 2 allotted. There are many more example I could
- 3 give you like this that clearly demonstrate that
- 4 the exam is extremely difficult and that students
- 5 who complete it, have absolutely demonstrated an
- 6 academic aptitude that should earn them a state
- 7 diploma.
- 8 Beyond academic eligibility, our
- 9 students prove daily that they are learning other,
- 10 less tangible skills that high school students
- 11 typically acquire. In classes, we require
- 12 students to work in groups, cooperate with each
- 13 other, listen respectfully to others' opinions,
- 14 and practice the give and take that is necessary
- 15 in the work world and in higher education.
- 16 Adult students also find new depths of
- 17 their own potential at school. Being a teacher
- 18 myself, I'm always tickled by the few students who
- 19 tell me each term that are our classes have helped
- 20 them to see that they want to be educators too.
- 21 We can't take all the credit for these
- 22 successes because many students come in these soft

- 1 skills already sharpened from a lifetime of
- 2 working, learning, raising wonderful children, but
- 3 it is clear to me that these students improve on
- 4 these abilities as they interact with each other
- 5 in class and prepare for the exam.
- Just like high school, Academy of Hope
- 7 is a place where friendships are made, where
- 8 difficult, interpersonal conflicts are overcome
- 9 and occasionally, where romance blossoms. At the
- 10 beginning of every term, I see learners hesitantly
- 11 walk into my classroom as individuals with lofty
- 12 aspirations, and without fail, when these same
- 13 learners shift their tassels at graduation, having
- 14 met some of their goals, they do so as a powerful
- 15 community.
- 16 For many learners, passing the GED is
- 17 not simply proof that they are smart, competent
- 18 students, but also that they are people who
- 19 believe in something like education so deeply that
- 20 they are willing to sacrifice almost anything in
- 21 the pursuit of their dream. I think this profound
- 22 commitment should be honored with more than a

40 simple certificate. I want to see my students walk across our stage to a recognition that is worthy of their incredible spirits, a state diploma. MR. JACOBSON: Thank you so much. Moses. 7 MS. MOSES: Greetings. My name is Shana Moses. I am a 30-year-old Academy of Hope Adult Public Charter School student and a Ward 8 resident. I'm ecstatic to have the opportunity to 10 give my testimony and express my feelings towards 11 DC offering a state diploma. 12 I have personal experience of attending 13 a GED program and being able to overcome certain 15 barriers in life, such as becoming a parent at the age of 16, having to receive public assistance and working ends-meets jobs that would hire me without 18 having a high school diploma. 19 I tried to go back to school and 20 finished, but got discouraged when Anacostia High 21 School tried to make a do a grade all over again 22 that I had already completed. It made me lose

41 I feel like I was never going to become anything other than another statistic, another black young girl with no education just having kids. That's how the world looks at situations. Even though I had no high school 5 diploma, I was able to receive many certifications and learned that I had many talents. This pushed me not to give up because my story could help someone else. One of my biggest discouragements was when I was told that the GED test would be changing and all the old test scores would be of 11 no use because the test would be upgraded, as well 12 13 as computerized. I had passed all the subjects but math, 14 15 and still procrastinated. I was extremely disappointed in myself. I couldn't be mad at 16 17 anybody by Shana. Academy of Hope has given me so 18 much positive energy, great support, and 19 mentorship. As my fellow classmates and I aim for 20 our GED or NEDP diploma, we work just as hard, if 21 not harder, than the average high school student.

It's harder for GED and NEDP students because most

42 us haven't been to school in decades and have to be taught from beginning to end in order to pass. I'm learning subjects that I haven't 3 seen for several years, so you can say for most, it's like a baby just learning to crawl. Moreover, earning a new GED is equivalent to earning a high school diploma. GED 2014 has been revised to be more difficult and in line with requirements of colleges and employers as well as becoming an online test that is based on the 10 11 Common Core state standards. 12 GED students work extremely hard for this credential and are acquiring skills to meet or exceed 60 percent of graduating high school 15 students. We work hard on a day-to-day basis 16 preparing ourselves to pass the exam. Offering a 17 state diploma would motivate the students even 18 more with them having more confidence in passing 19 the exam and reaching a goal to many that many 20 have tried to achieve many times before. 21 The state diploma is one of the best ideas that could be thought of for adult learners. 22

|    |   | 43 |
|----|---|----|
| 1  | It opens more doors to achievement excellence.    |    |
| 2  | Thank you for this opportunity.                   |    |
| 3  | MR. JACOBSON: Thank you, Ms. Moses, for           |    |
| 4  | your testimony and for persevering.               |    |
| 5  | Mr. Hall.   |    |
| 6  | MR. HALL: Hello my name is Angelous               |    |
| 7  | Hall. I am a fifth grade scholar. I go to Mary    |    |
| 8  | McLeod Bethune Day Academy. I like sports I plan  |    |
| 9  | to get a better job and have a great education. I |    |
| 10 | want to go to Yale University. I am here to talk  |    |
| 11 | about what kids should learn in school around     |    |
| 12 | health.   |    |
| 13 | Kids need to learn what to do in certain          |    |
| 14 | situations like emergencies. I think they should  |    |
| 15 | know what to do in case of fires, or if some      |    |
| 16 | person pulls out a gun. This experience happened  |    |
| 17 | to me.  |    |
| 18 | I was taking out trash and someone in my          |    |
| 19 | apartment building, pulled out a gun, and I just  |    |
| 20 | left the trashcan there and went inside my house  |    |
| 21 | screaming and crying. This man was later shot at  |    |
| 22 | doorstep around my neighborhood. This stuff       |    |
|    |   |    |

- 1 happens a lot. I would like my school to talk
- 2 about what to do during these situations so I can
- 3 be safer. What we need to know is what to do like
- 4 how to get away or contact someone to help with
- 5 these situations. I think my teachers need to
- 6 know about what goes on in our lives. How else
- 7 would they know what their students need?
- 8 I think kids should know about their
- 9 body works, so if anything that happens they will
- 10 be prepared. Kids go through a certain stage at a
- 11 certain age called puberty. They should know what
- 12 is happening to them. I have an older friend, he
- 13 was 16 and I was eight years old. He was talking
- 14 to me about sex and protection. He was telling me
- 15 about how to put on condoms. He didn't tell me
- 16 how many, but I was thinking that for extra
- 17 protection, I should put on two; I know that's
- 18 wrong now.
- 19 Kids should know about this so they can
- 20 protect themselves from pregnancy, or HIV, or
- 21 other diseases. I think they should start
- 22 learning about puberty at eight years old, so that

- 1 they are ready for when it happens to them. I
- 2 think kids should know about mental health because
- 3 they should know how to get their hopes up when
- 4 they're feeling down, or they feel depressed.
- 5 They should also learn to control their happiness.
- 6 As far as stress, they should learn how not feel
- 7 stressed.
- In my life, family can causes stress.
- 9 When you haven't seen your family members in a
- 10 while gives you a lot of stress. Half of my
- 11 brothers are in jail and the ones that are not in
- 12 jail are very far away. My little brother lives
- 13 in Virginia and I can't see him. And for me and
- 14 other kids stress like that can lead to
- 15 depression. I think school could tell kids how to
- 16 adjust their temper how to keep their happiness
- 17 up.
- I have a problem with anger. If you
- 19 talk about me, I don't care, but if you talk about
- 20 my family, I'm swinging on you. For some kids
- 21 such as myself, it's very hard to control
- 22 themselves. I think they should teach you to

46 control your anger in school because it takes practice. 3 In conclusion, I think all of this can keep kids safe and off the streets. Thank you for letting me present my testimony. 6 MR. JACOBSON: Thank you, Mr. Hall. Witnesses, if you have written testimony, if you could leave it over here at the table so that we have it for our record. I'd really appreciate it. And keeping fighting and keep hope. We're going 10 to keep working on our end. 11 12 I'm going to call up the next panel, please. Trivoria Ballard, a learner at Academy of Hope Adult Public Charter School. 15 Terees Jones, a learner at Academy of 16 Hope Public Charter School. 17 Monique Folk, a learner at Academy of 18 Hope Public Charter School. 19 Celeste Gatling, a learner at Academy of 20 Hope Public Charter School. Then we'll go onto 21 Tesfa-Adams Admassu, a learner at Academy of Hope 22 Public Charter School, and Shalaura Ham, a learner

```
47
   at Academy of Hope Public Charter School.
2
              Is there anyone that had signed up whose
   name I haven't called?
               (No response.)
 4
             MR. JACOBSON: We have two more chairs.
   Could you two both come down then? We had an
   awful lot of witnesses sign up today, so I think
   we might've missed one or two. Just start on my
   right, your left. There are two chairs at the
   table, and we'll just go, starting on the left
   side. And again, when you're finished, please
11
   give your testimony to Jamikka over here.
12
13
             Thanks so much. Go ahead. You get
   three minutes each.
15
             MS. BALLARD: My name is Trivoria
   Ballard and I live and live in Ward 1. As a
   person that hasn't finished school, I am
   testifying to let you know why I want a state
19
   diploma or a certificate and why I wasn't able to
20
   finish school at the time I was supposed to.
21
             The school I was attending had shut
22
   down, and I had children, so I had to think of a
```

- 1 smart plan on how to go about school. Throughout
- 2 the years, I attended two GED programs, but I
- 3 didn't go like I was supposed to. I went whenever
- 4 I felt like it, and I had a lot of catching up to
- 5 do. Both schools I had attended I didn't really
- 6 like them. I didn't like how the students would
- 7 play a lot as if they were children. It's like
- 8 the teachers and the students weren't serious
- 9 about things. I didn't like that.
- 10 One of the schools I had attended, the
- 11 teacher came late a lot. She wasn't always on
- 12 time for class. So the class would just be
- 13 sitting there waiting for her to come and the
- 14 longer she took to come just made me more
- 15 impatient and I left. I left because I didn't
- 16 want to sit there not doing anything, I felt as
- 17 though I can sit at home and not do nothing. Her
- 18 being late was very unprofessional. I didn't
- 19 understand why she couldn't be on time every day,
- 20 just like how they expect the students, the same
- 21 rules should apply to them.
- Then in 2014, I heard of Academy of

- 1 Hope, and from the first semester, I really liked
- 2 it. The teachers was always dedicated to coming
- 3 and on time, they are motivators and they don't
- 4 move on to the next lesson until everyone
- 5 understands it. They have staff here you can talk
- 6 to if needed and they give you more than three
- 7 absent days.
- 8 This is my third semester here, I've
- 9 been here since September 2014, and I don't plan
- 10 on being here no longer than a year. This is the
- 11 final straw for me; I've taken this school way
- 12 more serious than I've ever did in the past. I'm
- 13 getting older and I want to get my GED now. I
- 14 want to have it now while I'm still young, so that
- 15 I can move on with my life and make things better
- 16 for me and my children. I don't want, nor am I
- 17 going to wait till I get older to finish school.
- 18 The test would be much harder then. I don't want
- 19 to waste anymore of my time trying to accomplish
- 20 this. I'm ready to close this chapter in my life.
- 21 The ability for me to finish school and earn my
- 22 GED is important to me because I don't want to

50 live my whole life regretting not finishing school, especially if there was no reason. 3 My most important reason is because I have four little children who look up to me and is expecting the best of life. I don't want to be known as a loser or to have my children think of me as one and think it is okay to not finish school, and to be able to help them as they get older. I want to make the best of life for the sake of my children, but in order for me to move 10 forward is for me to complete school. 11 12 In conclusion, I just want to earn 13 something in my hand that says I've completed High School, whether it's the certificate or the state 15 diploma. I can't wait until the day I graduate. I'm ready to start a new chapter in my life, and I 17 can't wait for that to happen to me. 18 Thank you. 19 MR. JACOBSON: Thank you so much. 20 MR. MARTINEZ: Good afternoon. My name 21 is Arturo Martinez and I'm here on behalf of The Next Step Public Charter School, speaking on 22

```
51
   behalf of Julie Meyer, our executive director.
   This is regarding the state diploma competency-
   based credentials for GED recipients.
             The Next Step Public Charter School is a
 4
   bilingual GED and ESL program in the Columbia
   Heights area, serving over 450 --
 7
             MR. JACOBSON: Mr. Martinez, you're
   actually going to be on a panel later so that we
   can actually question you.
10
             MR. MARTINEZ: Okay.
11
             MR. JACOBSON: So would you mind
  waiting?
12
13
             MR. MARTINEZ: Absolutely.
14
             MR. JACOBSON: And the other gentleman,
15
   what was your name?
16
             MR. SANCHEZ: Sammy Sanchez.
17
             MR. JACOBSON: Both of you are on our
   actual panel. So if you could just wait, we'll
19
   have you come back up and you'll have five minutes
20
   then instead of three, and you'll be able to
21
   question and answer with the Board.
22
            MR. SANCHEZ: Okay.
```

|    |   | 52 |
|----|---|----|
| 1  | MR. JACOBSON: Thank you both.                     |    |
| 2  | MS. HAM: Good evening.                            |    |
| 3  | MR. JACOBSON: Good evening.                       |    |
| 4  | MS. HAM: My name is Shalaura Ham. I am            |    |
| 5  | a single mother of one. I am a student at Academy |    |
| 6  | of Hope Adult Public Charter School. I am 23      |    |
| 7  | years old and I live in Southeast DC Ward 8. My   |    |
| 8  | goal is to get my high school diploma and go to   |    |
| 9  | college. I am here to support the State Diploma.  |    |
| 10 | First, it is important to offer non-              |    |
| 11 | traditional paths to a high school diploma. I     |    |
| 12 | didn't finish school because I got expelled. When |    |
| 13 | I was in the 10th grade, I had a knife on me to   |    |
| 14 | protect myself. I was 16 years old and ten girls  |    |
| 15 | came to my house to jump me and my cousin. We had |    |
| 16 | a fight that turned into a riot.                  |    |
| 17 | My mom, aunt, and uncle were there to             |    |
| 18 | stop the fight. After the fight, my mom took us   |    |
| 19 | to give a police report. One of the girls was in  |    |
| 20 | my health class. When I went back to school, five |    |
| 21 | girls came to my class and tried to jump me. The  |    |
| 22 | school made us do peer mediation, but that didn't |    |
|    |   |    |

53 work. To protect myself, I kept my knife on me. 2 One day, me and my friend left for lunch. When we came back, the principal told us to throw our food away. I didn't have any lunch so he decided to search me. I had a knife in my right pocket. It was nine inches long, so the school police came and got me. When my mom came to the school, she told the principal about the police report, but he didn't care. The principal suspended me until we went to court. 10 11 That's when I got expelled and put on I was on probation for a year and had 12 to do community service. The courts gave me no option to return back to school. The only option 15 I had was to do GED classes. After getting put out of school in 2009, I had a baby in December of 17 2010. 18 It is very important to get my high 19 school diploma. I got a second chance to come 20 back to school. I would like to wear a cap and 21 gown. I would like to walk across the stage. I

would like to show my son anything is possible. I

```
54
   would love to be recognized for all my hard work.
 2
             At Academy of Hope, we participate in
   class; we do homework and even go on trips. We
   get progress reports. It's like we're in school,
   so therefore, I believe we should be granted a
   high school diploma and not just a GED
   certificate.
 8
             Thank you for listening to my testimony.
             MR. JACOBSON: Thank you so very much
 9
   for coming down here tonight. Next.
11
             MS. ADMASSU: First, I would like to
   thank Academy of Hope as well as Board of
12
   Education for giving me --
14
             MR. JACOBSON: Could you pull your
15
   microphone just a little closer, please?
16
             Thanks so much.
17
             MS. ADMASSU: Sure. -- share my opinion
   and to hear my stand on this proposal. My name is
   Tesfa-Adams Admassu. I have resided in the United
19
20
   States for 13 years. I originally came from
21
   Ethiopia. I came to the United States of America
22 because I want to have a better education and
```

|    |  | 55 |
|----|--|----|
| 1  | profession. I believe that Washington D.C.         |    |
| 2  | should give the residents the honor of             |    |
| 3  | having the superintendent's diploma.               |    |
| 4  | From my perspective, several personal              |    |
| 5  | issues can lead students to drop out of school.    |    |
| 6  | For example, parents may not have been able to     |    |
| 7  | afford to send their children to school. Those     |    |
| 8  | children may have to work to support their family. |    |
| 9  | In my case, I previously earned my high school     |    |
| 10 | diploma in my country; however, it was not         |    |
| 11 | accepted in the United States and I have to take   |    |
| 12 | English as a second language. I am now working on  |    |
| 13 | earning my GED.                                    |    |
| 14 | It would benefit me greatly if I could             |    |
| 15 | also have a state diploma. Having this in          |    |
| 16 | Washington, DC will put me and other students at   |    |
| 17 | the same level with states close to us. This will  |    |
| 18 | put us on the same educational platform and grant  |    |
| 19 | us the same advantages as our peers in Maryland    |    |
| 20 | and Virginia. It's important and a major           |    |
| 21 | necessity for people to get a better job.          |    |
| 22 | The 2014 GED is harder than it used to             |    |
|    |  |    |

- 1 be and it will take more time to study and more
- 2 hard work. In fact, I have had to get back to
- 3 full time school after 10 years and I am working
- 4 full time for my hard work and dedication to get
- 5 my GED and to be a better person in the community,
- 6 the Board of Education should consider people like
- 7 me our eagerness to continue our efforts to obtain
- 8 higher education by awarding the superintendent's
- 9 diploma.
- 10 Getting the Superintendent's diploma in
- 11 Washington, DC give the students' fairness of
- 12 their work. Credentials earned based on those
- 13 standards should also allow students access and
- 14 equity.
- To summarize, people like me who work
- 16 hard, dedicate ourselves to better our education,
- 17 all while supporting our families, should be
- 18 awarded the state diploma. That will support the
- 19 moral of the Washington, DC residents and to
- 20 continue forward for a better and more successful
- 21 community. Thank you.
- MR. JACOBSON: Thank you so very much.

57 And I want to thank all of our public witnesses for coming down and sharing their stories and sharing their vision for the future. I really appreciate. This Board appreciates you coming down and spending your time with us and we've got a lot more research and work to do on our end, but we're going to do that and I appreciate you coming down. 9 If you can leave your testimony with Jamikka, we'd appreciate it. Thanks so much. 10 Thank you to everyone. 11 12 (Applause.) HEALTH EDUCATION STANDARDS UPDATE PANEL 13 MR. JACOBSON: Next on the agenda is a 14 panel to discuss updating health education standards for the District of Columbia. 16 Health Standards are extremely important 17 and one of the first actions by this body after 19 its creation in 2007, was to adopt standards, 20 based largely on the National Health Education 21 Standards. However, these standards are getting outdated and they don't reflect current data and 22

- 1 demographics and are narrowly tailored to meet the
- 2 needs -- and are not narrowly tailored to meet the
- 3 special needs of an urban school district.
- 4 The District of Columbia faces unique
- 5 challenges as an urban school district, in terms
- 6 of gun violence, mental and sexual health, and a
- 7 host of other areas. Just last month, the City
- 8 Council convened a roundtable to discuss support
- 9 services in schools for trauma victims.
- 10 Witnesses at the hearing reminded us
- 11 that 4,000 of our city students are homeless and
- 12 that 40 percent of high schoolers will experience
- 13 some sort of trauma in a given year.
- 14 Additionally, a recent study found that suicide
- 15 rates for black children ages 11 and below have
- 16 nearly doubled since the early 1990s.
- 17 Another recent study shows that black
- 18 Americans are more likely to be murdered, much
- 19 more likely to be murdered than their white
- 20 counterparts. Data from the 2012 Youth Risk
- 21 Behavior Survey found that almost 20 percent of DC
- 22 high school students had carried a weapon in the

59 past month. In middle school, almost a third of 2 students reported being bullied at school, with rates even higher for LGBTQ students. Twenty percent of middle school students also reported being sexually active. We must remember these sobering facts as we work to create standards that empower students with the skills they need, not just knowledge, but actually how to use that knowledge, now to interpret it, how to use it in their lives and give teachers the necessary tools 11 to help these students become healthy and 12 productive citizens. I'm going to ask our panel to come down. 14 15 We have a five-person panel. Carolyn Hunt, a teacher at Jefferson Middle School. 16 17 Sammy Sanchez, Executive Director, From Within Mentor Program. And if you could sit one, 19 two, three, so on. 20 Irwin Royster, Director of Youth Program 21 Center in Ward 8. 22 Loral Patchen, Executive Director, the

```
60
   Alliance for Prepared Parenting.
2
             MS. HUNT: Loral won't be here. She's
   delivering a baby.
             MR. JACOBSON: Oh. She's not able to
 4
   make it, unfortunately. She's delivering a baby.
   That's exciting.
7
             MS. HUNT: Otherwise, she's be here.
             MR. JACOBSON: A new resident.
9
             MS. HUNT: Not hers, but someone else's.
10
             MR. JACOBSON: Well, I hope we can get
   her testimony for the record. And Nadia Gold-
11
   Moritz, Executive Director with the Young Women's
12
   Project. You'll each have five minutes to
   testify. I'm going to hold you to that, and then
   the Board will have five-minute rounds of
15
   questions for Board members.
             We'll start with Ms. Hunt.
17
18
             MS. HUNT: Pardon the use of the phone
19
   and not the paper. Good evening. My name is
20
   Caroline Hunt and I am about to begin my 6th year
21
   teaching physical education and health teacher for
22 DCPS.
```

61 I'm here to encourage you to bring the 1 District's health and physical education into the 21st century by creating new skills-based, district-wide standards. Our current PE and health standards are in dire need for updating. For example, Standard 3.1.9 indicates that students should be able to "Differentiate between healthy and unhealthy eating habits by using the USDA Food Guide Pyramid." 10 Teaching kids to make healthy eating choices sounds great, but we haven't actually used 11 the Food Guide Pyramid in going on four years, 12 since 2011. All of the standards under 13 Strand 5 involve communication skills: 14 15 "Students demonstrate the ability to utilize interpersonal communication skills to enhance and 16 17 protect health." 18 The standards under this strand deal 19 with effective and respectful communication and 20 resolving conflicts; however, not one standard in 21 the entire strand mentions the use of technology 22 as a tool for communication. If you've ever even

- 1 seen a school-aged child, you are well aware that
- 2 their most commonly used method of interpersonal
- 3 communication, is technology based.
- 4 Kids are constantly connected to
- 5 technology. Our students are bombarded with
- 6 information, including information about personal
- 7 health. We need to teach students how to navigate
- 8 social media, and tech in general, in a way that
- 9 empowers them to find accurate information on
- 10 their own and to understand potential consequences
- 11 of the information they share and the information
- 12 they consume.
- Our current standards merely require
- 14 students to memorize large amounts of information,
- 15 but what they need are strategies and skills that
- 16 they can apply in their daily lives. Another
- 17 glaring area needing improvement is sexual health
- 18 education. Because we, as a society, tend to shy
- 19 away from frank, accurate discussions of sex, our
- 20 students are receiving information of questionable
- 21 origin and extremely questionable accuracy.
- 22 For example, I recently overheard from a

- 1 high school student that if you pour Sprite on
- 2 your vagina, you can tell if you have an STD or
- 3 not by whether or not it bubbles. These
- 4 problematic misconceptions cannot be countered
- 5 unless sexual health is adequately addressed and
- 6 taught. Actual human reproduction, the way it
- 7 actually happens, is never mentioned in the
- 8 current standards. In fact, the 5th grade
- 9 standard 5.1.7 reads: "Define STIs and HIV/AIDS;
- 10 describe behaviors that place one at risk for
- 11 HIV/AIDS, STIs, or unintended pregnancy." But how
- 12 are our students supposed to understand what an
- 13 STI is if they don't have an accurate perception
- 14 of sex is in the first place?
- 15 Across the country, states are adopting
- 16 the Common Core standards to develop learners who
- 17 are equipped with the 21st Century skills
- 18 employers are looking for. These skills move
- 19 beyond rote understanding and develop creativity,
- 20 problem solving, working as a team and
- 21 negotiation. The Partnership for 21st Century
- 22 Learning, specifically enumerates health literacy

64 as one of the necessary interdisciplinary 21st century skills. 3 Our students need to know how to advocate for themselves and their communities, where the closest farmers market is and how to use SNAP benefits once you get there. We need to be able to have candid conversations about emotional control and mental health so our kids spend more time in school and less time in out-of-schoolsuspension or worse, being bounced from one school 10 11 to another. 12 Simply stated, our current physical education and health education standards promote the ability to regurgitate information, not for 15 students to think on their own. One of my former students is entering 7th grade this year and I recently found out she is pregnant. As her teacher, I feel like I failed to provide her the 19 education that she needed to avoid pregnancy at 20 the age of 12. 21 Our current approach to health education and physical education isn't good enough. We need 22

65 to improve and adapt as quickly as the world is moving around us. We cannot wait 8 to 10 years to update our standards because of, what some people think are, "more pressing issues." All academics are incredibly important, but no one has ever died because they were a grade level behind in a "traditional academic" subject. Preventing 12-year-old moms is just as important as the newest math or reading initiative. 10 Our kids aren't getting arrested overdosing, or being infected with STI's because they 11 are two grades levels below in reading; we are 12 allowing them to self-destruct because we are not setting them up with all of the tools they need to 15 be successful and live healthy lives. 16 MR. JACOBSON: Thank you, Ms. Hunt. 17 MS. HUNT: Thank you. 18 MR. JACOBSON: I appreciate it. 19 MR. SANCHEZ: Good evening, members of 20 the State Board of Education. I'm Executive 21 Director of From Within Mentorship Program, a

community-based organization that provides mentors

66 to support to youths, ages 9 to 18. I'm also an educator and taught 2nd and 3rd grades at a DC Public Charter School. I was also involved as a community 4 stakeholder in reviewing and providing feedback on the current draft of the standards. I'm here today as an educator, a mentor, and a mental health advocate to encourage the Slate Board of Education to move forward with the approval and passage of the revised DC Health Education 10 11 Standards. 12 There are three main reasons why I support the quick passage and implementation of 13 these new standards. 15 Elementary school kids in public school are not getting the health education they desperately need. As an educator, there are are 17 many passionate and dedicated educators that use 19 their own money to buy deodorant, tooth brushes, 20 sanitary wipes to ensure that our youth, our

children are comfortable and are clean and are

ready to learn because these are things that are

21

|    |  | 67 |
|----|--|----|
| 1  | not taught at home or enforced in the home.        |    |
| 2  | Implementing the revised health                    |    |
| 3  | education standards will provide children with a   |    |
| 4  | greater sense of responsibility when it comes to   |    |
| 5  | their personal hygiene and allow them to have a    |    |
| 6  | better understanding of what good personal hygiene |    |
| 7  | looks like and how to achieve it, even if it is    |    |
| 8  | not something that is taught and reinforced in the |    |
| 9  | home, which is common for most of our youth.       |    |
| 10 | Students are consistently sent to school           |    |
| 11 | sick and getting in contact with parents for pick  |    |
| 12 | up proves to be nearly impossible. Children        |    |
| 13 | should know how to identify and protect themselves |    |
| 14 | from illness through understanding how these can   |    |
| 15 | be transmitted.                                    |    |
| 16 | Children as young as 10 are receiving              |    |
| 17 | information about sex and relationships from their |    |
| 18 | peers and misinformed relatives. They need to      |    |
| 19 | receive as much accurate information as possible   |    |
| 20 | and understand what healthy relationships look     |    |
| 21 | like.  |    |
| 22 | Currently, health education is briefly             |    |
| 1  |  |    |

- 1 covered in schools for middle school students and
- 2 mainly covers the topic of physical development.
- 3 Nevertheless, the need for attention to be given
- 4 to topics such as mental wellbeing, hygiene, and
- 5 drug and alcohol prevention are critical for the
- 6 children in the District of Columbia because these
- 7 are the realities that our children struggle with
- 8 daily. If these continue to go unattended, the
- 9 result will be devastating.
- 10 These standards provide critical
- 11 information, skills building, and guidance on
- 12 mental health, violence, anger management.
- 13 Students are being suspended from school due to
- 14 emotional outbursts and violence that stem from
- 15 their lack of emotional intelligence and are not
- 16 taught how to understand and redirect these
- 17 feelings.
- 18 I've been working with a child that was
- 19 suspended over 30 times in a school year for
- 20 behavior issues. In working with him, I've found
- 21 that his behaviors are directly related to the
- 22 lack of understanding of his emotions concerning

- 1 the absence of his father and his anger due to his
- 2 life experiences. Implementing the revised
- 3 standards that provide them with insight into what
- 4 they are feeling would, without a doubt, make a
- 5 huge difference.
- 6 Students are unable to recognize if they
- 7 are experiencing depression or anxiety and these
- 8 conditions often go untreated. Unfortunately, in
- 9 most schools test prep and testing takes priority
- 10 over the children's mental wellbeing. We are
- 11 missing a key fact; children in survival mode
- 12 don't thrive.
- 13 By implementing the standards that
- 14 address these conditions and help children
- 15 recognize the problem and provide strategies for
- 16 dealing with the issues we would prevent further
- 17 damage and provide a safe space for children to
- 18 express these feeling so that they can have the
- 19 necessary attention and begin to thrive.
- The new standards are written with
- 21 educators in mind. They are well organized, and
- 22 offer adequate detail for lesson planning. I also

|    |  | 70 |
|----|--|----|
| 1  | wanted to share with the school board some of the  |    |
| 2  | needs that I've witnessed among elementary aged    |    |
| 3  | children. I've worked with closely as a teacher    |    |
| 4  | and a mentor. Our children live in environments    |    |
| 5  | with substandard living conditions, and these      |    |
| 6  | conditions have become normalized in their lives.  |    |
| 7  | Our children live in environments where            |    |
| 8  | violence and unhealthy relationships are           |    |
| 9  | normalized. Our children live in environments      |    |
| 10 | where substance abuse is not only normalized but   |    |
| 11 | often praised. It is my firm belief that passing   |    |
| 12 | and implementing the revised health education      |    |
| 13 | standards will make the battle against all that is |    |
| 14 | plaguing our students much more intentional. It is |    |
| 15 | imperative that we take greater initiative in      |    |
| 16 | exposing our children to healthy life styles and   |    |
| 17 | debunking detrimental beliefs that turn into       |    |
| 18 | unbreakable cycles of negativity.                  |    |
| 19 | Thank you.   |    |
| 20 | MR. JACOBSON: Thank you so much. Mr.               |    |
| 21 | Royster.   |    |
| 22 | MR. ROYSTER: Good evening, President               |    |
| I  |  |    |

|    |  | 71 |
|----|--|----|
| 1  | Jacobson and members of the School Board. I'm      |    |
| 2  | Irwin Royster, Director of the Youth Program       |    |
| 3  | Center in Ward 7 of the District of Columbia.      |    |
| 4  | I'm been working on the frontline with             |    |
| 5  | youth for the past 20 years. I'm here today as     |    |
| 6  | director, as a community leader and a youth        |    |
| 7  | developer to support the development and passage   |    |
| 8  | of the revised DC Health Education Standards and   |    |
| 9  | to talk about the health needs of the youth I work |    |
| 10 | with.  |    |
| 11 | I was one of the many community                    |    |
| 12 | stakeholder who had an opportunity to review and   |    |
| 13 | have input in this impressive document. I          |    |
| 14 | appreciate all of the time, trouble, and the       |    |
| 15 | School Board has gone through in order to find,    |    |
| 16 | convene, and engage community leaders and youth in |    |
| 17 | the process. And I believe that the quality and    |    |
| 18 | responsiveness of this document is all the better  |    |
| 19 | because of that engagement.                        |    |
| 20 | This document is a resource to all of              |    |
| 21 | us:  |    |
| 22 | youth, parents, teachers, and community-           |    |
|    |  |    |

72 based groups like mine, who are educating youth outside of the school. It is a checklist for what to include in our curricula. More importantly, I support these 4 standards because youth lives and their wellbeing depend on high quality, engaging health education that speaks to many issues they are dealing with. We've heard them all before: mental 8 health, conflict, poverty, violence, navigating gangs, dealing with stress, food deserts, and 10 anger. We don't have that now. 11 The 2006 DC Health Education Standards 12 do not include many of these issues and skills and 13 they do not -- and they're not organized in the way that youth and practitioners can really use them. The revised standards include a much broader range of information, critical issues and 18 skills that youth need to maintain their own 19 bodies and health to build and navigate 20 relationships and to make good decisions. 21 As part of my testimony, I would like to

share some of the struggles I witnessed with my

73 own youth. Just three weeks ago, a family that I work with son was shot 30 times. Can you imagine what that did to the immediate family? But not just to the family, the 4 community, to the friends, to the many members that it touched. When we look at our statistics, 30 percent of middle schools students and 11 percent of high school students report being bullied on school property during the past 12 10 months. 11 Twelve percent of middle school students and 8 percent of high school students were 12 electronically bullied during the past 12 months. One question I have when I look at the family and 15 their friends that I deal with, did they receive any type of mental health counseling in order to 17 decompress or even in order to just understand 18 what happened to that young person. 19 Think about the causes or think about 20 the emotions. Think about the stress that the 21 family and the community was put through in order 22 just to deal with that murder. When we look at

74 high schools, 20 percent of our high schools have carried a weapon, one or more times in the past 20 days. Forty percent of our high school students were involved in a physical fight one or more times in the past 12 months. Let's talk about mental health for a 6 7 Only one pediatric psychiatry specialist moment. east of the Anacostia River, yet Ward 7 and 8 contain 39 percent of the city's children. has only eight school-based providers, one specialist for 20,000 children under 18, while 11 Ward 3 has two providers for 10,000 under 18. At 12 least half of DC's children covered by Medicaid do 13 not get the mental health treatment they need. 15 Eighty-eight percent enrolled in Medicaid managed care organizations did not 16 receive the mental health they needed in 201. 17 18 average wait time for an outpatient appointment is 10 weeks. Stress; the youth I work with are under 19 20 incredible stress. Relentless stress. murders tend to happen east of the river on a 21 22 daily basis. Who is there to help navigate the

75 kids to the mental health services that they need? 2 They medicate themselves through drugs, unprotected sex, and other risky behaviors. Let's not forget poverty. According to the latest kid count report, 39,822 youth ages 12 to 18 and a significant percentage lack the resources to thrive. Fifty-five percent of children live in single parent families. Thirty- nine percent of the youth live with parents who lack secure employment. Forty-two percent of youth live in 10 households with a high house cost burden, and 31 11 percent of the children live in areas of 12 13 concentrated poverty. Nutrition and food deserts. According 14 to the U.S. Department of Agriculture, 12 percent of DC households experience food insecurity, which means limited access to nutritionally adequate and 18 safe food. A 2012 GALA poll found that 15 percent 19 of respondents in DC, experienced food hardship. 20 Of the city's 43 full service grocery stores, only 21 two are located in Ward 4, four in Ward 7, and 22 three in Ward 8.

76 The wellbeing of our youth is all of our 1 responsibility, the kinds of problems youth are facing. DC Public Charter Schools, Child and Family Services, Department of Health; however, the best chance we have at reaching the most youth is through public education. We need that. MR. JACOBSON: Thank you, Mr. Royster. Ms. Gold-Moritz. 9 MS. GOLD-MORITZ: Good evening President Jacobson and members and Superintendent Kang. 10 Thank you for this opportunity to testify. I'm 11 Nadia Gold-Moritz. I'm the Executive Director of 12 the Young Women's Project (YWP), a DC-based 13 organization that trains youth leaders and puts 15 them to work, improving policies. You've met some of them tonight. I'm also a DCPS parent of two elementary school children and a proud member of 17 18 the Health Education Standards working group. 19 My testimony tonight is going to focus 20 on a couple of things. One is to provide a quick 21 glance of some of the youth needs, although, you've already heard plenty about that. I'm going 22

77 to talk a little bit about the standards development process so far. We have a working draft. We're not done yet. We have a lot of work to go, but, you know, we've been working for a year and I'm going to hit some of those highlights. 7 So I think one thing I want to mention right off the bat is that we know the health standards are not going to solve every health problem that you've heard about tonight, and 10 you've heard about many of them, but they will 11 create a foundation, a foundation where youth can 12 learn knowledge. Not just knowledge but skills 13 and practice. 15 We don't want to put the full burden on the public education system, but where else our 17 youth, every day, for seven hours a day, for 14 18 years in the public health education system. So 19 there is a really significant opportunity, and 20 also a significant burden to try to use this to 21 take on some of the issues that you heard today. 22 You have heard a lot about youth

- 1 problems. The only thing that I -- and my
- 2 testimony includes a lot of statistics. It's
- 3 statistics that OSSE has collected and they've
- 4 done an amazing job through the YOBS analysis of
- 5 documenting in excruciating detail the problems
- 6 that young people are having. We all know the
- 7 statistics and today, you know, you've heard of
- 8 some of those stories firsthand, which are
- 9 heartbreaking.
- I think the thing we all need to
- 11 remember, which I think sometimes we forget, Jack,
- 12 you mentioned this is your intro -- sorry.
- 13 President Jacobson. I apologize. -- is that
- 14 we're an urban school district. We have 41,000
- 15 public school students who are considered "at
- 16 risk," which means they are homeless, they are in
- 17 foster care, or their families are on public
- 18 assistance.
- 19 They are living in very stressful
- 20 conditions, you know, all of the things that you
- 21 heard today. It is our responsibility to shape
- 22 our health standards in response to these young

79 They are the ones that need the education that are skills building. They're the ones whose parents are very stretched and who don't have time to cover 400 health education objectives and standards at home. 6 I mean, I have two little ones. You know, I have a very resourced family and it's hard to cover everything with them. So I think parents are relying on the school to really cover that. I 10 think -- let's see. 11 So the other thing I want to talk about quickly in my last two minutes is a little bit 12 about the standards process. I think, as President Jacobson started about a year ago, WYP 15 came into that process because we were really pretty desperate to deal with some of the health issues that our young people were dealing with. I 18 think we were, you know, the School Board 19 immediately put together an extremely diverse 20 working group. 21 And I think in terms of best practices, 22 I provided quite a lot of detail in my testimony

- 1 which I'm not going to go into. We followed every
- 2 best practice. I think we went beyond the best
- 3 practices. I think the two hallmarks of this
- 4 process is we were guided by two goals; one is we
- 5 wanted the standards -- you know, if we revise the
- 6 standards, eventually we decided that need to
- 7 happen, we wanted them to reflect the realities of
- 8 youth. There were youth at the table from Day 1.
- 9 One of the roles of the Young Women's
- 10 Project is we got to convene the youth helping
- 11 group and you've heard from some of those youth
- 12 today. Every step of the way, they were there
- 13 giving input, doing research, you know, surveying
- 14 their peers and having that input into the
- 15 standards. It kept the adults honest. As you all
- 16 know, you know, it's rare that there are youth in
- 17 the room with adults developing policy.
- 18 So we checked that -- well, we added
- 19 that box and we checked it. Also, it was very
- 20 important to design standards that were accessible
- 21 to teachers. I think one of the challenges of the
- 22 existing standards and many of the educators -- if

81 you're an educator and you try to use them to put together a lesson plan, it is a challenge, the way that they're organized. So I think that was also a second goal to have teachers involved in that process so that the eventual outcome was friendly to teachers and also implementation was smooth. So there are lots of other details. 7 Those were the two main goals of the process. I think I also included some notes in here about documents we reviewed, about some of the 10 comparison with the current OSSE standards and the 11 revised ones. This is in no way a comprehensive 12 document. You'll have more documents that are 13 more comprehensive, but at least it's a snapshot 15 and hopefully makes the case about how important 16 this project is, how grateful we are to all of you 17 for taking it on because it's daunting, and 18 especially President Jacobson for your leadership. 19 MR. JACOBSON: Thank you so much. 20 want to thank all of you for coming here this 21 evening. If you haven't already, make sure that 22 your testimony over there, but we're going to ask

82 you to stay while we do a round of questions from Board members. Board members will have five minutes 3 I'm actually going to take the first shot at it. I don't normally do this, but this has been a very important issue to me since I joined the Board, and that's why I took leadership on this last year. 9 So obviously a draft exists. I'm going to call it a discussion draft because that's what it's for, it's for discussion purposes. So what's 11 this based on? 12 What are some of the sources and 13 literature that informed the creation of this draft? 15 16 MS. GOLD-MORITIZ: Yeah. And we do have them in my testimony, but we, of course, started with the existing OSSE 2007 standards. And 90 19 percent or a significant majority is in these 20 standards. So we started with the existing standards. We looked at the national standards. 21 22 We looked at 35 state level standards and, as you

83 all know, the national standards have not been revised in quite a bit, but many of the states, most states have started to revise theirs. So there are a lot of great examples out there. We also looked at the YRBS data, you know, the Department of Health data. So we based it on data. We had based it on what had been done previously and all that hard work and then also what was going on in the states. 10 MR. JACOBSON: Great. That's helpful. Ms. Hunt, I wonder if, from a teacher's 11 perspective, are the standards, as they currently 12 exist, as you're using them, are they easily usable for you, as a teacher, to create lesson plans to teach your students? 16 MS. HUNT: They are extremely surface 17 level. So if I was to actually just to the 18 standard, I would be a pretty poor teacher. 19 MR. JACOBSON: What does that mean? 20 MS. HUNT: So for example, one of the 21 standards, it might be kindergarten identifying different body parts. And if I was getting

```
84
   observed for my own --
2
             MR. JACOBSON: Impact statement.
 3
             MS. HUNT: Yeah, my own assessment, that
   would be a really poor score, let's say. It's not
   great teaching.
             MR. JACOBSON: Gotcha. You've been
   teaching for a couple of years?
8
             MS. HUNT: Yes.
             MR. JACOBSON: So if we have new
  standards, doesn't that mean you need new lesson
11
  plans?
12
            Doesn't that mean a lot more work for
13 you?
             MS. HUNT: I reflect and revise every
14
   single year. I've never used the same lesson
   plans twice. So I think that's the best practice
   across the board, no matter what your job is.
18
             MR. JACOBSON: And from a teacher's
19
   perspective, were teachers consulted in the
20
  creation of this discussion draft?
21
             MS. HUNT: I was not present for it, but
22 there were teachers, some of my peers sat it.
```

```
85
             MR. JACOBSON: Ms. Gold-Moritz, can you
 1
   speak to that real briefly?
             MS. GOLD-MORITZ: We had lots of
 3
   teachers. Yeah, we had lots of everybody. We had
   the traditional researchers, experts, education
   professionals, but we also had community
   stakeholders. We had, you know, I don't even know
   what the count is, more than probably 25 teachers
   who were involved at different points in the
   drafting and the structuring of it. We also had a
   lot of youth.
11
12
             MR. JACOBSON: How many teachers said
   that this wasn't a good idea?
13
             MS. GOLD-MORITZ: How many?
14
15
             MR. JACOBSON: Yeah.
16
             MS. GOLD-MORITZ: I don't even --
17
             MR. JACOBSON: How many said it wasn't a
   good idea to do this?
19
             MS. GOLD-MORITZ: Oh. That it wasn't a
20
   good idea to revise the standards?
21
            MR. JACOBSON: Yeah.
22
            MS. GOLD-MORORITZ: None.
```

```
86
1
             MR. JACOBSON: Okay.
2
             MS. GOLD-MORITZ: Yeah. I think the
   folks who were involved in this process, and part
   of the reason they came out -- and we've had an
   outpouring of folks who've wanted to get involved
   in this process, but they felt very strongly that
   they needed a tool and it needed to be revised.
8
             MR. JACOBSON: Wonderful. Turning to
   the gentlemen, bullying. I'm a gay man.
   bullying is a huge issue. Certainly, a lot of
10
   demographics, bullying is a big issue. Schools
11
   are already required to have bullying prevention
12
   policies. Why isn't that enough?
13
             MR. SANCHEZ: I can say that it's not
14
15
   enough because every school, whether they have
   these policies that they're supposed to be
16
17
   implementing these lessons, they don't do it. They
18
   don't have time. They say they don't have time.
19
   They put priority on test taking and test
20
   prepping.
21
             There's tons of bullying going. I mean,
22
   bullying, across the board, across the nation, is
```

- 1 an issue, but working in an urban school in the
- 2 city, you see that there is no intentionality on
- 3 how we address the issue and I think what happens
- 4 is those policies, those anti-bullying techniques,
- 5 they're given to one person, the disciplinary of
- 6 the school and the disciplinary get it and you get
- 7 a kid who just got into a fight or because he said
- 8 something and the goes up to that person and that
- 9 person says you're not supposed to do that. What
- 10 did we tell you about character first? What's
- 11 character first? Don't say this. And then they
- 12 say don't say this, and then they get suspended.
- 13 And he gets at home and when they come back they
- 14 do the same thing.
- There is not a class dedicated to
- 16 telling the child why they're reacting the way
- 17 they're reacting, and that's the issue. They
- 18 don't understand.
- MR. JACOBSON: Thank you.
- 20 MR. SANCHEZ: They're mimicking what
- 21 they see at home. Nobody is telling them that
- 22 this is not appropriate and that this is why

```
88
   you're reacting that way and this is the way you
   should react and this is why. We have to be
   intentional about it and that's what we're
   missing, intentionality.
             MR. JACOBSON: And these standards will
   help get us there?
7
             MR. SANCHEZ: Correct.
             MR. JACOBSON: Thank you. I'm over
   time. I'm going to ask Board members if they have
   questions. Ms. Wilson-Phelan from Ward 1.
10
11
            MS. WILSON-PHELAN: Thank you to all the
   panelists. It's been helpful to hear your
12
   testimony. I want to hear what you think is not
   in the revised version of the Standards that
15
   should be there.
             MR. GOLD-MORITZ: That should be there
16
17
   that got cut out in an understandable because
18
   everything couldn't fit.
19
             MS. WILSON-PHELAN: I just want you to
20
   interpret the question.
21
             MS. GOLD-MORITZ: I mean, the only thing
22
   I would say about it is that there is so much
```

89 discussion and negotiation with the Standards and we cut quite a lot. I mean, what we tried to do was to make sure that the meaning and the main points of everything were incorporated into the other stuff, but there was quite a lot that was cut. 7 You guys want to say what you think is missing? 9 MS. WILSON-PHELAN: Your testimony was interesting because to your point, Nadia -- I'm 10 sorry, I'm forgetting your last name. 11 12 MS. GOLD-MORITZ: Gold-Moritz. MS. WILSON-PHELAN: Ms. Gold-Moritz. 13 The Standards aren't going to actually solve what you're talking about. A lot of what you're talking about is how we structure class time, the priority we're placing on mental health challenges that students face, trauma-based education, 19 informed education, et cetera, et cetera. 20 I understand they're a stepping-stone, 21 but I do wonder if you know of any precedent of 22 any other state entity that has decided to

90 prioritize a certain section of standards over others and actually indicate the proportionality of time that really should be spent on one section or another. MS. GOLD-MORITZ: I don't know the answer to that, but it's a really great question and I think it's a good one to find out. So next time I'll get an answer to you. 9 I don't know. The one thing that I think that is important to keep in mind is that 10 right now the Healthy Schools Act is not being 11 implemented. That mandates 75 minutes per week of 12 health education for elementary school and junior high, and that's an incredible tool to increase 15 the amount of health education that we can get. So the Standards are a foundation, but 16 17 then there are other tools, if we followed through 18 on them, would also support it. 19 MR. SANCHEZ: I would just like to say 20 that if others have it, why not us be 21 trendsetters? Because there is a great need and 22 I'm not willing to compare. I think we need it.

91 Other states need it, but we're here fighting for it because our kids need it and it's visible for 3 us. It's visible for others and if they don't want to do it, that's fine. Maybe they'll take after us, but we need it. MS. WILSON-PHELAN: I would ask then, Ms. Hunt, as a former teacher myself, Standards are a very tremendous flexibility for a teacher, especially when there probably what some of the standards that are here. And so you can actually 11 create a curriculum and lesson plans that you 12 think are most appropriate for the children you're addressing. 15 So in your opinion, that idea of say, for the District of Columbia, we believe these are the most important standards and creating some kind of hierarchy of standards, given the number 19 of standards that are here and understanding that 20 you also had to cut several, what is your opinion 21 of how that either limits or enhances your ability to address the needs of your students?

92 MS. HUNT: I'm not sure I totally 1 understand your question. MS. WILSON-PHELAN: If the State Board 3 of Education were to be a pioneer and address the hierarchy of standards that we actually think should be taught, to actually get to the root of some of the challenges such as socio-emotional development, which is part of the Standards, therefore, it would tell you as a teacher you need to focus on this piece of the Standards, even more than all of the other ones. Maybe spent two 11 months on that instead of two weeks, which if you 12 had to hit all of the standards, you might only get two weeks to do a particular lesson. 15 MS. HUNT: So it sounds like what you're saying there would be more micro-management, I 17 guess. And that's the way I'm thinking. Like, you would be told this is what's the most 19 important so you should spend X amount of time on 20 it, giving us less flexibility for what we think. 21 So I think that's good and bad. I think 22 we, because DC is such a diverse place, we can't

93 prescribe for every single school. All schools need this unit for six weeks because that's what we think. Like, maybe this Ward needs it for six weeks and this Ward needs just like a brush up on it. As a teacher, I feel like you have that flexibility anyways, and at the end of the day, we don't even have the time to do what you're saying. And I know you guys don't necessarily control that, but kind of like you were saying, I mean, 10 11 this is all null and void if we don't have the time to teach it. 12 13 MS. WILSON-PHELAN: Thank you. MR. JACOBSON: Ms. Lord, our at-large 14 15 member. 16 MS. LORD: Thank you very much for this 17 incredibly interesting, insightful, and passion-18 inspiring conversation. I'm going to start by 19 picking on the Jefferson Academy teacher. Just so 20 I'm clear, do you teach a standalone health 21 curriculum as a health teacher or are you incorporating health into your lessons? 22

```
94
             MS. HUNT: Good question. So I teach
1
   all my students for half of the year and we do
   three days a week of physical education and then
   two days a week of health.
             MS. LORD: So new students -- so
   Jefferson Academy students are getting,
   essentially, a full panoply of health and physical
   education?
9
             MS. HUNT: For half the year.
10
             MS. LORD: Gotcha. And then I cannot go
   without remarking, I want to make sure I really
11
   heard this right, but essentially, our current
12
   standards for health do not include how human
   beings procreate. They do not include what we
15
   used to call the facts of life.
             MS. HUNT: Yes. So if you look, they
16
17
   start in fourth grade. And I believe they are
18
   under human sexuality or sexual reproduction, they
19
   start by saying, you know, what a mother puts in
20
   her body affects her baby. That kind of thing.
21
   And then it goes to STI's and how to protect
22
   yourself from STI, and then it takes off from
```

95 there. 1 2 So there's this whole middle piece that we're kind of missing and I think it's very easy --MS. LORD: To say the least --4 MS. HUNT: Yeah. I think it's very easy for a lot of teachers. I mean, even health teachers, some of the health teachers I know can be a little bit uncomfortable teaching that content matter. And so when it's not in there, they're going to say oops, maybe I don't need to do that. And a lot of administrators will use 11 that to kind of pushback and say well, I don't 12 really see it in there, so we're not going to 13 teach it at our school. 15 MS. LORD: I'd also like to then open it up for the whole panel. We heard some incredibly moving testimony, most especially from our rising 18 fifth grade who wants to go Yale University. I'm 19 from the rival school, so you know, look a little 20 north. But how do we use these standards to not 21 only empower students with self-advocacy how to deal with and avoid danger and how to control 22

- 1 anger? But to also educate the families, the
- 2 communities, and the other teachers in the
- 3 building that this is an essential part of
- 4 learning, not just teaching, not just school.
- 5 And some of the language of the
- 6 Standards, I think may work against that. If
- 7 you're asked to describe and identify. That's a
- 8 very passive, kind of book learning thing. What
- 9 I've heard all the panelists talk about is a very
- 10 active, a very proactive thing. You know,
- 11 personal hygiene, which is simple basic stuff that
- 12 goes a long way in the workforce. A long way in
- 13 school, for that matter, but that is somehow left
- 14 up in the air as to how it would get taught.
- So help me figure out how we move from a
- 16 discussion of Standards to inculcating this into
- 17 the culture of our communities and our schools
- 18 because just having the Standards doesn't get the
- 19 learning necessary.
- 20 MR. ROYSTER: I would love to comment on
- 21 that. You know, what you just said, how do we get
- 22 the standards of learning in the community and the

97 schools? And is there a way to include the community in part of the Standards, when we're rolling out the Standards. True, we are developing the standards and we are including the community and community stakeholders, but what about including the community and some effort? 7 So let me go back and say some effort has been made to include the community, but how can we really make that happen? And I look at PTAs, and I look at the attendance of PTAs around 10 the city and sometimes that's not an effective 11 avenue. And I wonder and sit down, what is the 12 right way to do that? And I think there is some of the answer because just like my colleague right 15 here said, kids go home to a different environment to what's in school. It seems like school facilitates the 17 learning, but the learning is kind of completed or 19 the oven is there so we can really bake it and put 20 it together at home, and a lot of times that 21 doesn't happen. So the burden of the school is to

do all of that.

|    |  | 98 |
|----|--|----|
| 1  | MR. JACOBSON: The red light is on.                 |    |
| 2  | MS. LORD: The red light is on.                     |    |
| 3  | MR. JACOBSON: I apologize, but we may              |    |
| 4  | have one more short round for a final follow-up    |    |
| 5  | question.  |    |
| 6  | Ms. Anderson from Ward 4.                          |    |
| 7  | MS. ANDERSON: I'm going to give you the            |    |
| 8  | ability to continue your comment because that's    |    |
| 9  | basically where I was going with this because it   |    |
| 10 | sounds to me as if education itself, we know is    |    |
| 11 | not going to suffice in this case, in terms of     |    |
| 12 | really changing behaviors, in terms of developing  |    |
| 13 | the kinds of behaviors that we want to see,        |    |
| 14 | health-related behaviors that we want to see. So   |    |
| 15 | I'm going to let you continue what you were saying |    |
| 16 | because my question was basically that same thing, |    |
| 17 | what else is needed?                               |    |
| 18 | How deep does this need to go and it               |    |
| 19 | sounds to me as if you're making a very strong     |    |
| 20 | case for community support of services within the  |    |
| 21 | schools and the schools are actually taking on     |    |
| 22 | some of those additional tasks that maybe social   |    |
|    |  |    |

- 1 services might otherwise provide, or in many
- 2 cases, do not provide because we don't increase
- 3 them. Go ahead.
- 4 MR. ROYSTER: And you're right. I think
- 5 we are depending on the teachers to do a whole lot
- 6 and we're stretching them and we can't stretch
- 7 them anymore. Just like we have school- based
- 8 health centers in schools -- and that's a valuable
- 9 point, how about a social services piece inside of
- 10 schools.
- 11 So early in my testimony, I talked about
- 12 a family that had a son that was shot 30 times.
- 13 The mother is fed up now. So what she's doing is
- 14 she's taking her community by storm. She's trying
- 15 to go around to the residents in that community
- 16 and advocate that we need to all get along.
- 17 This is a community and this is one
- 18 thing we have to face. And the community I'm
- 19 talking about is the Benning Terrace Community.
- 20 They are at odds with other communities. For what
- 21 reason, we don't know, but this community does not
- 22 like this community, so they can't go here. They

100 can't go there. It impedes the learning process. Kids have to rush home from school before another school gets out from a rivaling neighborhood. seems like we're not doing enough to solve those issues, but now parents want to get involved. have a parent that wants to get involved. I think that's where the conversation may start. She's a resident on the property and maybe she has a better relationship with the other parents. The violence is one piece. I talked about violence here, but then we can go ahead to reproductive health. We can go ahead and talk

about bullying because one of your points,

8

10

11

- bullying comes from the LGBTQ communities.
- 15 Sometimes if we can just dissect that word
- 16 masculinity and see what it means and then we can
- breakdown the bullying. And that's something
- we're doing in the Benning Terrace Community,
- 19 trying to just understand what it really means and
- 20 maybe we wouldn't be bullying folks.
- 21 But all in all, what I'm trying to say
- is communities need to be in schools and schools 22

101 kind of need to be a part of the community, and I think that's a broader solution. 3 MS. HUNT: May I add two words to that? MR. JACOBSON: Yes. MS. HUNT: So I've already been outed as a Jefferson teacher. I have a counterpart of my school, who is fabulous, and we like to think that we're really good at our jobs. We had a conversation recently where we have two very highly competent teachers. We have an administrator who supports us and we really push 11 to make sure everyone is getting PE and health 12 every year, and she granted us that this year. It's still not quite where it needs to be, but we're getting there. And we're still not making 16 an impact at all. 17 So there's a missing link because there are, you know, community-based health centers and 19 there are Planned Parenthood centers and there's 20 this, that, and the other thing, but it's not 21 working, so I think starting with the Standards, 22 starting to teach kids to advocate for themselves

102 is a huge part so that they can go into the community and make change because as a small white woman from Massachusetts that teaches at an all black middle school is southwest, I mean, I'm not the person to go into the community. I mean, I love everyone and they love me, but do I have the relationships with everyone as they would growing up there? Of course not. So I think we need to put power or empower our students and their families to go into the community and make this 10 change. And it's really refreshing to hear that 11 that's happening. 12 13 MS. ANDERSON: And I would also think that as a Board -- well, I know for myself, I 15 won't speak for the Board -- I think it's very 16 important that we advocate and link our policies 17 to programs that would be supportive of this 18 instead of just putting policies out there. 19 think this kind of falls into a vacuum. So I 20 really think that, on my behalf, I'd like to 21 really let you know that that's what I intend to

do, in terms of this policy adjustment. That we

- 1 put some teeth behind it and that I would advocate
- 2 for additional supports to make that policy
- 3 something more meaningful.
- 4 MS. GOLD-MORITZ: Can I just add one
- 5 quick thing to that? And thank you so much for
- 6 those questions. This draft of the Standards has
- 7 been designed very much with that in mind as a
- 8 tool for the community, with community involvement
- 9 and as an accessible tool. One of the things we
- 10 do at YWP is we train these educators and we have
- 11 100 young people on the ground in 14 schools. We
- 12 use the Standards. We will use these standards to
- 13 train them and so that they are teaching, you
- 14 know, from the peer level, the same things that
- 15 are being reinforced in the classroom. So I think
- 16 that's the intention.
- MR. JACOBSON: Apologies, but we need to
- 18 get to Ms. Wattenberg from Ward 3.
- 19 MS. WATTENBERG: I'll be very quick.
- 20 The comment I was going to make is very similar in
- 21 the end to what other people talked about. Let me
- 22 just frame it a little differently. When you all

104 -- I think all of you really talked about the health standards. You really talked about how they were going to change these huge issues in our school and I just think, wow, that is quite a heavy lift for a set of teaching standards. 6 I guess what I want to say is sort of the flip of what we've talking about, which is clearly, the agenda of what needs to happen in the schools is huge. I think if we try to sell these standards as being the magic bullet that is going 10 to provide that, we're creating a lot of problems 11 for ourselves. And I also think -- and you all 12 have probably thought about this -- is sort of where the dividing line is between teachers 15 teaching kind of the standards and the content in 16 the curriculum, but not trying to be therapists 17 for which they're not trained for. 18 And as you said, we stretch our teachers 19 in all kinds of different ways. That's a little 20 I don't think we want teachers to scary, I think. 21 do that and it shouldn't become an excuse for not providing the kind of services that need to be in

105 the school. So you don't need to comment on them, I just wanted to offer a flip side to what's been talked about. MR. JACOBSON: Mr. Contreras, our student representative. 6 MR. CONTRERAS: Thank you. Thank you so much for all of you coming here to talk about these issues. They have a lot of importance to the student communities, especially thanks to all the students who came here to talk. Not a lot of students get involved to this degree in these 11 kinds of issues, so I think that's really 12 13 admirable. One of the things that was brought up 14 was having sort of a regimentation of which issues should take precedence over other issues. Sort of the inverse of that, it seems like there's a lot of overlap between different issues, especially 19 with regards to how bullying and sexual identity 20 and violence are related to mental health. How do the Standards address how much 21 22 these issues have in common? You can't really

106 teach it in units because everything is all related. Thank you. MS. HUNT: I think that's a really good 3 point that relates to how you prioritize the Standards because there are so many; there are more than 400. I think there is a significant overlap in terms of skills, especially communication, problem-solving, goal setting. They are repeated in all of the issue content areas. Relationship building is another one. You know, it's much more of a spectrum. I think what our 11 hope is, is that teachers will not need to teach 12 every single notch on the spectrum because of the overlap and that they'll be able to focus on the 15 areas that are most relevant to their class. 16 MR. JACOBSON: Do any Board members have 17 additional questions? Ms. Lord, did you want to 18 ask your follow-up very briefly? 19 MS. LORD: Thank you. Just one quick 20 follow-up. Are there potential synergies with, 21 for example, the new science standards and health and physical education? 22

107 Similarly, are there opportunities or 1 should this Board be considering, since we're a policymaking Board, ways of acknowledging the education that community groups are giving, perhaps, in partnerships with schools, to validate the education that's going on there. 7 I think to my Ward 3's colleague's point, we are stretching teachers a little thin. They are not mental health experts, although, I'm sure it probably feels like that. So I'm looking 10 for synergies and I'm keenly aware that we had 11 several adult learners whose education was 12 interrupted by pregnancy, but we have a system 13 that sort of says well, that's too bad for you. So I'd like to rethink like how we can 15 make education a 24/7 adventure through the health standards. 17 18 MS. GOLD-MORITZ: It's a very big 19 question. It's a great point. And I think we 20 would love to take that up in the next hearing when we talk about that because I think that it 21 22 something that we've mindful of through this

108 process and I think you're absolutely right; we need to develop those intersections in order to cover everything. MS. HUNT: I think the only downside to that is health is constantly pushed to the side. And if now we're saying oh, the science teacher is going to integrate health -- maybe. Maybe not. Then that health education gets watered down and then the health teacher is obsolete. 10 So I think it's great cross-curriculum work is amazing. It needs to be done and that's 11 how kids learn, but I think putting policy in 12 place where we're saying health is going to be incorporated into science or health is going to be 15 incorporated into whatever, like, humanities. Like 16 community health or something. I worry that the 17 integrity of our content would be lost. 18 MS. LORD: I see your point. I mean, it 19 actually was suggested by your comment about kids 20 and technology. 21 MR. JACOBSON: I want to thank all of

our panelists. If you have testimony, please

109 If you have it electronically, email it to us so that we have it for our records and can refer to it. We're going to put it up on website so that we have it available for future reference. I also want to say that you're completely right. We can be trendsetters in this city. We can really work on diving deep in a lot of these skills regarding mental health, emotional health, gun violence, safety, same sex relationships and intercourse, issues related to our transgender 10 population, healthy relationships in general. We 11 can be a national leader on this. 12 We have the mental capacity here with 13 all of the national organizations and many 15 international organizations here that have had 16 input on the content here. It's not everything, but it's a good start and we can be leaders. So 18 let's. Thank you all. 19 MS. HUNT: Thank you. 20 GED DIPLOMA PANEL 21 MR. JACOBSON: Now, let's move to the next item on the agenda, the GED Diploma Panel 22

110 discussion. GED and NEDP. 2 For the first panel, I'd like to invite up Lecester Johnson, CEO, Academy of Hope, Adult Public Charter School. Arturo Martinez, Principal at Next Step Public Charter School, and Karen Rivas, Vice-Principal at Carlos Rosario International Public Charter School. My understanding is Dr. Madye Henson is not able to be here tonight. 10 So with that, I'll start the panel discussion. Ms. Wattenberg has been leading this, 11 so I'm actually going to ask her to say a couple 12 13 of words first. MS. WATTENBERG: All right. Well, lucky 14 15 for everybody it's late and I'm going to truncate 16 my comments a lot, but I do want to say something about how we got here and what our plan is. 18 When I was first elected to the Board in 19 November, I came just like an apprentice to the, I 20 think with Laura, I think it was the December 21 meeting, and the School Board had been presented with a big package of proposals around a state 22

111 Superintendent's Diploma. And the Board, at that time, made a decision that it was unable to deal with that because there had not been discussion. They themselves were not familiar with the issue and didn't feel as though the city itself had had that discussion and so it was tabled. 7 And then this spring, we had a new superintendent and a new mayor, and we were presented with a different package, a much smaller package of proposing a Superintendent's Diploma first for Hospitality High, where the kids were in 11 danger of not being able to get a diploma at all 12 and a diploma for high school equivalency 13 certifications. 15 And the Board again said we need to move very quickly on Hospitality High, but again, we 17 didn't feel like there had been yet been the 18 conversation that was necessary to what I think is 19 a pretty big piece of policy, which is to say,

citywide, that after all the work that's been done

by previous Boards to create high standards, to

create high school graduation requirements, kids

20

21

112 were going to be able to choose, or adults, I should say, in many cases, to get a GED instead. 3 This is very important. So we said when we didn't vote for it at that time, and we talked to the superintendent that we wanted to move forward on this conversation and I visited Academy of Hope, which was terrific; it was so interesting for me. And since then, meanwhile, there's also been a proposal from the City Council to deal with this, and I've been in touch with the deputy mayor 10 of Education, who is also very interested in this 11 on behalf of the mayor. 12 13 So we are going to have what we need to have, which is a full conversation about this. So 15 I want everybody to consider this as Act 1 of a 16 new play. I just want to say one other thing to set this up, which is I come out of the policy 18 world. I'm also a parent. One of the things that 19 I bring to it is every policy has trade- offs, and 20 I feel like our obligation is to thoroughly 21 understand what the trade-offs are. To fully

understand the benefits of this policy to and to

113 fully understand what, if any, side effects or downsides there are. And so that's what we're going to try to do as we move forward. With that, with my truncated comments, I 4 think I'm just going to say I know we have a great panel now from the schools themselves, from the schools that prepare students for GEDs, and we're going to hear about the ways in which students there would greatly benefit from this and our city would greatly benefit from their benefits, and I look very forward to talking to you and hearing 11 from you and all of us talking to you and moving 12 forward on this conversation. 13 MR. JACOBSON: Great. We'll start our 14 discussion. We'll start with Ms. Johnson. 16 MS. JOHNSON: Great. Thank you. name is Lecester Johnson, I am the CEO of Academy of Hope Adult Public Charter School. We've been 19 around for 30 years. We're located in Ward 5 and 20 Ward 8. 21 Our core work is really preparing adults

to take and pass their GED exam, and also the

114 National External Diploma Program. We also have a college transition and preparation program for our 3 adults. In addition to that, you know, digitally 4 literacy is a major part of basic literacy today, and we also do comprehensive career guidance and some work readiness to help adults transition into the workforce. Just to say a little bit about what's happening, nationally, there is a huge change coming down the pike with the passage of 10 Workforce Innovation and Opportunity Act, really 11 integrating the adult basic education with 12 13 workforce training that no longer can these two groups operate in silos. That really, for adults 15 to be more efficient with their time, we need to 16 integrate these programs so that adults are 17 improving their academic skills but they're also 18 picking up those work skills that they need to go 19 directly into the workforce. That's not in my 20 testimony, but it was something that I thought was 21 important to know what's happening down the pipe. 22 You've heard from a number of adult

- 1 learners from Academy of Hope and I think one of
- 2 things that should, I hope, strike you is that
- 3 adult learners don't leave school to take the GED
- 4 because it's easy. It's just not why they leave.
- 5 And I know there's some researchers out there
- 6 who've talked about the risk of the GED, you know,
- 7 pushing students to take the GED because it's an
- 8 easier route.
- 9 When you talk to adult learners, even
- 10 the younger students, it is not about taking the
- 11 GED so that they can get out of school. There are
- 12 so many life circumstances that are pushing people
- 13 out of school. They leave because they need to
- 14 help their families and contribute to income. They
- 15 leave because of really difficult social
- 16 situations with their families. They are not
- 17 leaving to take the GED.
- 18 And if you ask many of them, and many of
- 19 the students that we had here, it was not I want
- 20 to take my GED because it's easier. And that was
- 21 even before things changed. So we've got a lot of
- 22 folks whose needs aren't being met in the current

- 1 system. We have a significant portion of our
- 2 students who have disabilities. About 30 percent
- 3 disclose that they have a disability, but we know
- 4 that number is much closer to about 50 percent
- 5 when we do our own testing and screening.
- 6 So needs aren't being met. Students who
- 7 leave school, you know, it's not because they
- 8 don't have the persistence or motivation, they're
- 9 needs just aren't being met and all of the other
- 10 things that are happening.
- 11 When an adult learner walks through an
- 12 Academy of Hope door and begin their educational
- 13 process, they have very complicated lives. They're
- 14 working. They're juggling a number of family
- 15 issues, employment, unstable housing, budget
- 16 constraints. There are many drivers for folks to
- 17 go ahead and get that high school diploma, and
- 18 it's not because they haven't wanted it. It's
- 19 because they've had to work to get income going
- 20 and they're finding a way to make this all work
- 21 for them.
- 22 We talked to some of our students. We

- 1 have a number of students, you know, we've been
- 2 working on arguments in some of our writing
- 3 classes. We had one student who said that she
- 4 actually wasn't in support of the State Diploma
- 5 because she wanted people to know that she took
- 6 the GED and that it meant that she worked her butt
- 7 off to get that. And so she was not so much in
- 8 support of it.
- 9 I have a couple of other things. There
- 10 have been questions about grit and persistence.
- 11 When you talk to our learners, I mean, if you've
- 12 ever interviewed or had a conversation with an
- 13 individual attending an adult education program
- 14 and the kinds of struggles that they face every
- 15 day, you know, the fact that they are able to get
- 16 up every morning and take the bus, sometimes two
- 17 or three buses to get to a class says a lot about
- 18 their determination and grit to make this happen.
- 19 In terms of how long it takes, with the
- 20 old GED exam, it took 18 to 24 months for a person
- 21 to pass, and that's starting at the adult basic
- 22 education level and that's below 7th grade, and

- 1 that was without having any learning difficulties.
- 2 When we look at the number of hours and we
- 3 translate that into seat time, we're talking about
- 4 200 hours of instruction to make that happen,
- 5 coming through a part-time program.
- If you have special learning needs, when
- 7 we look at students with significant disabilities,
- 8 we're looking at 500 to some students and over
- 9 1,000 hours of instruction. So we are certainly
- 10 meeting seat time requirements for learners to
- 11 pass that GED.
- 12 The new GED, even for learners who are
- 13 coming in at higher levels, they are taking an
- 14 additional 70 to 100 hours of instruction to pass
- 15 that. Aside from the outside circumstances, the
- 16 test, the GED and the National External Diploma
- 17 went through a major transition. The content is
- 18 aligned with the Common Core. You've heard about
- 19 the Common Core State Standards. Students must
- 20 have stronger skills than at least 40 percent of
- 21 2013 high school graduates. So that's the norm
- 22 group for that.

119 MR. JACOBSON: I'm going to ask you to 1 conclude your testimony, please. 3 MS. JOHNSON: Okay. The one last point that I just want to make is that, you know, a high school credential, what we're finding with our graduates with this new GED is that they're much better prepared to go onto postsecondary. The first cohort of graduates, we were looking at their performance. We're even considering eliminating our bridge to college program because of the work that we've had to do to revamp our 11 curriculum, it's preparing students absolutely to 12 move into postsecondary. 13 14 MR. JACOBSON: Thank so much. Mr. 15 Martinez. 16 MR. MARTINEZ: Good evening. Thank you 17 for being patient and instead of reading the 18 letter that you will get, because a lot of the 19 information that you have illustrated is actually 20 part of that, so instead of repeating information, 21 I think it's compelling to understand why students seek a GED opportunity. 22

120 Many of them leave school not because of 1 their own willing, it's because of circumstances that happened to them that lead to an alternative. And what that really say is that they are looking for an opportunity that isn't already given in the regular high schools. A lot of students don't actually go to the regular high schools around here in the District, or in Maryland or Virginia. Many of them come from other states and from other 10 countries. Students seek the opportunity to do one 11 thing and that's just to better themselves to help 12 others. When we get students to come to our doors, no one is pressuring them to find the next 15 step for them. They somehow see ads; they talk to people and they knock on door because they want a 16 17 second opportunity. They really want to make sure 18 that someone is willing to help them. They've 19 heard "no" so many times from other schools 20 because they're too old. So there is a pretty good myth out there 21 22 that the GED is easy to go get and just skip high

121 school and if you're 16 or 17, you'll just be done early and then you'll go to college. That really doesn't happen because kids are really interested in staying in school with their friends. They are really social beings and they want to stay in their high schools and stay with their friends. 7 The ones that don't stay is because something terrible happened to them, whether it's bullying, pregnancy, rape, whatever. You name it. They may be evicted from their homes. So they are 10 seeking for an alternative route. 11 12 I forgot your name, I'm sorry. 13 MS. JOHNSON: Lecester. 14 MR. MARTINEZ: As Ms. Lecester said, 15 they are basically willing and trying to do 16 everything in their power to succeed. What that 17 means is juggling a job, being a parent, and 18 continuing with their education. The ones that 19 complete this task, which is daunting -- and I can 20 say that because we administer the GED test, the 21 new sections of the test, four subjects, to our 22 staff and teachers and they have a hard time with

122 it. And they laugh and scratch their heads, but they can't pass it. They can't pass it now because they don't know the content or because they are not cognitively able to pass it. They don't pass it because it's been years since they are out of school and they don't remember formulas. They don't remember certain aspects of U.S. government or how a bill becomes law. So what the GED does is really revisit 9 all of the standards, all of the necessary aspects of all the subjects, including biology, life 11 science, physical science, U.S. government, U.S. 12 history, geography, and then of course, the reading and writing content, as well as math. And 15 the applied mathematics as well with problem solving and computation. 16 17 So it isn't that a GED is, okay, let's 18 just go brush up and, you know, we'll be done in a 19 few months. A GED, nowadays, really means 20 relearning everything you already forgot and

www.CapitalReportingCompany.com © 2015

spending a good time -- a good amount of time

basically applying yourself. And because it is so

21

123 hard and difficult and they have to really work at it, they value it more than a regular high school diploma, and especially because schools like our are very supportive and provide a lot of help so that when they finish, then they're able to apply to a community college. 7 A lot the them actually dream of applying to a four-year college, but many times they come back to us saying that they didn't feel valued because of their GED, as if the GED wasn't worthy. As if the GED wasn't the equivalent as a 11 high school diploma, which, of course, we always 12 tell them that it is. 13 And now that it has changed and has 14 15 become more challenging, it is more equivalent. And we don't send every single one of our students to take the test unless they are actually GED 18 ready first. And if they are, then they go 19 downtown and take their test. That wasn't the 20 case before. There were many students who 21 repeated, failed, and kept trying. 22 So to wrap up, I want to say that we

124 have very few students who are 16 and 17 enrolled in our schools. We actually have more adults, 18 to 24 years of age, who are really looking to turn their lives around, who are passionate about education and helping their families and their children. And they want an opportunity to say I've graduated. I have made it and I'm going to college. Thank you. 9 MR. JACOBSON: Thank you so much. then Ms. Rivas. 10 11 MS. RIVAS: Yes. Thank you, State Board of Education for allowing me to testify here 12 today. My name is Karen Rivas, and I'm viceprincipal at Carlos Rosario International Public 15 Charter School. We have campuses in Ward 1 and Ward 5. 16 I'm here to speak in favor of the 17 proposed rules for a competency-based graduation 19 requirement and the Superintendent's Diploma for a 20 GED and NEPD program completion. The mission of

the Carlos Rosario School is provide education

that prepares the adult immigrant population of

21

125 Washington, DC, to become invested productive members of American Society. We serve approximately 2,000 learners 3 every year, who are gaining their English language proficiency, training for jobs and working for their GED credential. In our GED program, we have over 200 adult learners. While these adult learners are very educated in the school of life, they were forced to interrupt their formal schooling as children, usually due to war or 10 poverty in their countries of origin. 11 12 They have set for themselves the goal of earning a U.S. high school diploma in order to get 13 a better job, to enter postsecondary programs, and 15 to finish an education that was interrupted years before. The adults in our GED classes often start their studies with academic skills at an 18 elementary level and they work for years to earn

gown with their spouses and their children to

celebrate this accomplishment. Our graduates send

They come to graduation in their cap and

19

20

21

22

their GED certificate.

126 these pictures of themselves in these cap and gowns to their relatives back home to really celebrate this accomplishment of achieving the American dream. It's an unfortunate reality that many 5 employers hold a GED certificate in less regard than a regular high school diploma and that GED certificate holders end up earning less money than high school diploma holders. The knowledge and skills that the Carlos Rosario students gain is no 10 less valuable than the knowledge and skills earned 11 by other high school graduates. And as taxpayers, 12 13 it's important that they're paid their worth. These are the reasons that we at the Carlos 15 Rosario School support the Superintendent's 16 Diploma for GED completion. 17 We believe that the GED, NEPD and other options of demonstrating high school level 19 knowledge and skills are every bit as worthy of an 20 official diploma as a traditional high school 21 education. We urge the Board to support DC's

22 adult learners for whom a valid high school

127 diploma is part of their American dream. 2 MR. JACOBSON: Thank you all for your testimony. Board members who are interested, we'll do five-minute rounds. Remember, we have one panel after this, which is Dr. Antoinette Mitchell with OSSE, who will probably be able to answer substantive questions better. 8 We'll start with Ms. Jolly from Ward 8 9 MS. JOLLY: Thank you. About a month ago I had the privilege of visiting Academy of Hope Adult Public Charter School in Ward 8, and 11 while I was there, I heard one of your adult 12 learners tell a story in which she broke down in 13 tears about being discouraged from completing her 15 GED process because when her sister, also a GED 16 recipient, went to apply for a job, her 17 interviewer laughed at her and made her feel shame 18 for having a GED instead of a high school diploma. 19 I was wondering if that was a common 20 experience for your graduates. If it is, could 21 you speak more about that and how the State 22 Diploma can help to remedy that?

128 MS. JOHNSON: Well, I wouldn't say we 1 don't always hear that it's a problem. We know that there is a stigma often attached to having a People know what GED is. They know that people dropped out of school, but what they don't know is the amount of work that they've put in to attain that GED. And we've heard stories, you know, I don't want to say that's common because I really don't have concrete evidence to say that that's a common thing, but we do know that when 10 people hear, when you talk to folks about a GED, 11 there's an assumption made about a GED versus a 12 high school diploma. And I do think, particularly 13 when you're looking at colleges and making that 15 transition to college, there is not widespread 16 acceptance of a GED for a postsecondary; it has 17 implications for that as well. 18 MS. RIVAS: I'm going to agree with my 19 colleague here. I don't have hard evidence on it, 20 but I can say that we know that individuals with high school diplomas earn much more than GED 21 holders. And we do know that transitioning into 22

129 postsecondary is much more difficult for a GED holder, yet we do know that our students persist for a very, very long time to accomplish this very difficult task. MR. MARTINEZ: And then in my case, I really talked to student who basically wanted, after finishing the GED, she wanted to validate her high school equivalent from her country in fear that her GED diploma wouldn't be as valid. So this was as recent as a few months ago. 11 MR. JACOBSON: Finished? Ms. Lord, our at-large member. 12 13 MS. LORD: Thank you very much for this just fascinating look at what we call college and 15 career readiness because you really are operating at the cusp of both preparation for postsecondary and adult learners. 18 My first question is really quite na 19 perhaps, but do students who graduate from your 20 programs in the diploma -- in other words, is 21 there something that would be the equivalent of a

high school diploma coming out of your

130 institutions and do you award it regardless of whether the learner passes the GED test? 3 So that's my first question. Is there a document for your students now? MS. RIVAS: There are two things. There's the National External Diploma program for degree granting organizations like Academy of In my school, Carlos Rosario International Public Charter School, we are an adult basic education organization. We have non-degree 10 granting, noncompulsory, so we prepare our 11 students for the DC GED exam. 12 13 So you can graduate from us because you earned your GED. If you earned your GED, you can 15 walk across our stage; otherwise, you have 16 participated in our program. 17 MR. MARTINEZ: We are accredited by the mid-Atlantic states for secondary schools and we 19 do grant a certificate of completion once you have 20 passed the official GED and you have a transcript 21 from the office that has said that you passed the 22 test, but we don't have a diploma. It's really

131

just a nice frame with the name of the school. 2 MS. JOHNSON: Right. And that's exactly for us. There is a certificate that we have at graduation. We give a certificate to recognize the accomplishment and students only walk across the stage once they've passed the GED exam or if they've completed the National External Diploma program. 9 MS. LORD: So I'm wondering to myself, do we need another diploma device or do we need to 10 find policies that perhaps, would legitimize the 11 diploma granted from your various schools because 12 the GED is aligned with college and career ready standards. As one of your students remarked, they want people to know how hard they worked to earn 15 it. So I'm sort of trying to imagine if there's a 16 17 different way. 18 Another question I had, I think for you, 19 Dr. Johnson, you had mentioned that your students 20 are now better prepared for postsecondary life and 21 that you are recalibrating or even thinking of

phasing out your college bridge program. What are

132 the indicators of better preparation? 2 MS. JOHNSON: Accuplacer for performance for the community college. They are scoring off the charts on the Accuplacer. We also have a college prep program, the higher-level math. They've already accomplished those skills with some of the curriculum work that we've done over the past year to scale up to meet the new 9 requirements of the GED. 10 MS. LORD: So in other words, they're going into community college without needing 11 remedial or developmental courses, et cetera? 12 MS. JOHNSON: We have our first cohort, 13 and it looks like through their Accuplacer 15 results, they will be going into credit bearing 16 courses. And we have a bridge program because that will take students going in would generally 17 go into one or more developmental courses. 19 MS. LORD: And roughly, what proportion 20 of the students enrolled in your program take and 21 successful complete the new GED? 22 MS. JOHNSON: It's been small. Right

now, we're projecting by the end of July we'll
have 14 students who will have passed this exam.

In previous years, we were averaging about 60. So
it's a much tougher exam. We did a complete
overhaul of our curriculum last year. We brought
in, you know, trainers to work with our teachers
on doing a lot of work around the Common Core.

It's a massive overhaul of the exam and the depth
of knowledge that's required.

I put a sample math question, I think,
in my testimony for you. I think the question
talks about a baseball field -- a baseball diamond
is a square, which sides of 90 feet, what is the

So you have to understand that they're

between first base and third base?

shortest distance to the nearest 10th of a foot

- 17 talking about the hypotenuse of a triangle. These
- 18 are kinds of things -- it's not telling you that
- 19 here, but you have to have that level of knowledge
- 20 to even begin to work through this particular
- 21 problem.

10

11

12

13

15

22 So those are the kinds of skills that

134 are now required on the GED. It's a deeper level of knowledge that folks must go in. They must have prior knowledge of scientific principles. When you were talking about social studies, a lot of information on the founding documents, all of that, we have to get to students. MS. LORD: Thank you. MR. JACOBSON: Thank you. Ms. Anderson from Ward 4, and then we'll go to Ms. Wattenberg. 10 MS. ANDERSON: Thank you. This is for either one of you. Thank you for your 11 presentation. My question is by what means do you 12 propose to acknowledge the victories that have been achieved and the persistence demonstrated by 15 GED attainers if, in fact, they receive basically a generic state diploma? 16 17 And do you believe that in any way awarding that diploma degree to a GED attainer 19 might mask, or even hide, or diminish either their 20 capabilities or the realities of their educational 21 and life trajectories? 22 MR. MARTINEZ: I would like to say that

135 everyone's path is not straight from high school to college, nor is it from the GED straight to college, but what I can say is that what getting a diploma would mean is that now students are able to apply for certain scholarships that they're not being to apply to right now because of the GED. 7 Those organizations that grant scholarships, or as soon as they see a GED certificate, they kind of put it to the side, so they don't take into account our students, but if 10 they were to present a diploma, then I don't know 11 that there would be any questions asked. Right 12 now, we have dual enrolled students who are at Trinity and other community colleges, who are 15 getting A's and B's. So they are ready for 16 college. 17 MS. JOHNSON: I'm not sure if I truly 18 understood. Are you asking if getting the state 19 diploma would hurt our learners as opposed -- or 20 enhance their opportunity? 21 MS. ANDERSON: You can entertain that if 22 you think that it would.

136 1 MS. JOHNSON: Oh. No, I don't --2 MS. ANDERSON: I guess the core of what I'm asking is does receiving a state diploma somehow mask the fact that you have a student, a GED attainer who has taken the challenge head-on to get back into school to understand that their needs to really attain a certain level of education -- a certain level of education attainment, who've actually gone back and persisted and overcome interruptions or whatever 10 kinds of challenges they may have faced. 11 12 On the one hand if you give them a state diploma and that basically hides a certain aspect 13 of their character and perhaps, of their 15 achievement from potential employers or potential education institutions or whatever, do you think 16 17 that is something that might need to be addressed 18 that would be a negative? 19 MS. JOHNSON: I don't think of it as 20 negative because, you know, when you talk to 21 people about individuals who've dropped out of school, they generally have this negative idea 22

137 about who this person is, and getting that GED, while we know how hard it is, people still think that a GED or a person who dropped out of school wasn't serious about education. Certainly, with some of the literature 5 out there saying that the GED isn't as rigorous, 7 you know, it's false information. There are a significant number of people who really think that the GED isn't worthy. So I think having a state high school diploma or something that recognizes that this person has completed, you know, 11 secondary education, actually gives them a much 12 stronger -- it's much better than sort of that GED 13 or the equivalency as people interpret it. 15 I didn't point out -- I wanted to make 16 sure that I pointed out that 11 percent of the 17 students in our programs are students with high 18 school diplomas. They have graduated from DCPS, 19 and 84 percent of those individuals with high 20 school diplomas are coming in at the adult basic 21 ed level, so 7th grade or below. 22 So I think the questions about the rigor

- 1 of the GED and, you know, whether we're watering
- 2 down or sort of undermining the value of the
- 3 current high school diploma, isn't as real, you
- 4 know, given what we see. And a number of people
- 5 who are coming into our programs, you know, there
- 6 is not some uniform rigor that's already happening
- 7 in the schools and this is not a ding on the
- 8 schools, but there are a significant number of
- 9 people who are already walking out without the
- 10 skills.
- 11 Folks are coming into our program with
- 12 the hopes of getting into the college pathways
- 13 program and they can't do it. We have to put them
- 14 in our ABE program, get those foundation skills up
- 15 before they're even able to take advantage of the
- 16 Bridge to College programs. So we may keep that
- 17 for high school graduates.
- MR. JACOBSON: Thank you. Ms.
- 19 Wattenberg and then Ms. Wilson-Phelan.
- 20 MS. WATTENBERG: You partly answered the
- 21 most recent question I had, which was why would
- 22 high school graduates be there?

139 So as I'm understanding it, these are 1 the people who have gotten their high school diploma but can get into a community college but would be in developmental courses for which they would have to pay, so they're choosing to go to you? 7 Am I getting that right? 8 MS. JOHNSON: Right. They were going to developmental courses. They know that they're not as prepared. And even some of the certificate 10 programs, you know, even if you're going through 11 the Department of Employment Service, some of the 12 workforce training programs, if you're unable to hit the 8th level on the exam, you can't take 15 advantage of the workforce training that's there. So there are people with a high school diploma who aren't able to -- who don't have those basic 18 skills needed to even take advantage of some of 19 the workforce training in the city and they're 20 coming to us to skill up. 21 MS. WATTENBERG: And are those recent graduates? 22

140 MS. JOHNSON: You know, I can run the 1 numbers, but yeah, it's pretty consistent with the graduates that are coming through. What we're seeing now are those folks who are passing this new GED, they don't need our Bridge to College So for us, that is a pretty interesting program. 7 finding. 8 MS. WATTENBERG: I want to push on this question. The purpose of this change in policy would be to provide a greater benefit, in your 10 judgment, a totally deserved benefit, to the 11 students who are getting the GED. 12 So I want to fully understand what the 13 additional benefit is, what they're not getting. 15 So it sounds like -- I know we talked about this a little bit before -- insofar as the students are 16 17 prepared, they can enter higher education with the 18 GED without having the state diploma. So unless 19 I'm misunderstanding, I want you to correct me, 20 that's not something that would necessarily be 21 aided by this or tell me that I'm wrong. 22 MS. JOHNSON: It's not consistent. Ιt

```
141
   depends on the university, whether or not they
   will accept it. Generally, most will say yes,
   it's acceptable, but most of our students are
   going through it because they don't have the
   transcript and some of the prerequisite courses,
   they enter through, they will generally do a
    community college path if we're looking at
   postsecondary. With a state diploma, there's just
   a different connotation associated with it.
10
             MS. WATTENBERG: Just to really push,
   are there community colleges, let's say, in our
11
   region, that would not accept someone for
12
   admission if they had their new GED?
13
             MR. MARTINEZ: I don't know if it's the
14
15
   new GED, I think it is because, historically, the
   GED has had such a negative popularity, I guess.
16
17
             MS. JOHNSON: Right.
18
             MR. MARTINEZ: Students are just afraid
19
   that if they present themselves in front of
20
   someone, they will not be respected equally.
21
             MS. WATTENBERG: So they won't be
22
   respected at the college.
```

142 MS. JOHNSON: But most community 1 colleges are open enrollment, so that's not as much an issue, but if I am a person who has completed a GED and I have the skills to go onto a four-year college, I have to generally do a transfer program to move into a four-year college if I have a GED. That's the easiest route for me to go onto a four-year college. 9 MR. MARTINEZ: The other issue is financial aid, quite frankly. Like I said 10 earlier, a lot of students, particularly in the 11 last two years, come back saying I'm not getting 12 any scholarships. I'm rejected because they don't think that I have the skills because of the GED. I 15 quess it would help in the financial aid department and give students the drive to pursue a 16 17 little bit harder if they knew that their 18 equivalency was really equivalent if they had a 19 state diploma. 20 MS. WATTENBERG: Or to get the colleges 21 to explicitly make some of their scholarship money 22 available to people who have GEDs.

143 I want to go back to the four-year 1 college -- so, generally, people can use a GED now to get into a two-year college, but to get into a four-year college, you can't, of course you couldn't with a high school -- you're saying event to get into the freshman year of a four- year program, that is the issue because that's a barrier that four-year colleges don't look fondly 9 on that. 10 MS. JOHNSON: Yes. You're generally going the community college route. 11 12 MR. JACOBSON: Thank you. The time is expired, unfortunately. Ms. Wilson-Phelan and 13 then Mr. Jones. 14 MS. WILSON-PHELAN: Thank you. It's 15 great to see you all here tonight. Thank you for 17 spending your evening with us. I am a big fan of the work that you all do. As I know that Wards 2 19 and 1 know, I had the privilege of speaking at the 20 Carlos Rosario graduation and experiencing the 21 pride and honor of those students. It was really 22 an incredible and inspirational experience for me,

144

but at the same time, I really, echoing what Ruth has said, I really want to understand the true benefit one more time about shifting of policy. I've also spoken with your leadership, 4 asking these questions, too, because I actually don't think we have a lot of data that says there's actually a benefit or discrimination. have a lot of anecdotes and those policies usually aren't made based on anecdotes. So I'm really struggling from the perspective of wanting to be a 10 good steward, as an elected official, and as at 11 the same time, recognizing that your students are 12 doing incredible work. My questions don't lie at 13 all with wondering they have earned some kind of 15 designation or whether their passage of the GED is 16 potentially, actually meeting a higher academic bar in core subjects than our diploma right now in 18 DC. 19 There is evidence, if you look at UDC's 20 enrollment, that the average DCPS graduate with a 21 high school diploma enter there at 8th grade. And

we know the GED is based on the 10th and upper

145 grade standard. So that's not my weighing. I weigh that other elements that are part of the high school experience and not a part of a GED passage. That's not to say they aren't a part of the experience that students go through in going through your programs. 7 So I'm interested in pursuing a couple of things. I know we have such limited time, including your answers. I'm interested on your thoughts on do you think we should be pinning a 10 diploma with both GED passage and some kind of set 11 of course completion in your programs, the social 12 aspects that you talk about that are part of an 13 individual learners experience? 15 Does that make sense at all? I do worry 16 that passage of a GED does not match our 17 graduation standards in all of the subjects. Are 18 you saying that you think that's okay and 19 therefore, should we adjust our other high school 20 graduation requirements to eliminate things like 21 health that we just hear all about? I mean, that

isn't a requirement of a GED.

146 Finally, what I am hearing, in terms of 1 your answers to Ruth's questions are the biggest benefit is morale. It's a morale in addressing fears that students have. It's morale in feeling valued in a society. And if that is a benefit, I'm not afraid to call that out. All of us have heard testimony after testimony or experienced it directly in our work with students and children that morale and the mental effect of achievement and setting goals is tremendously powerful in the 10 lives of individuals, especially those who had 11 felt disempowered our society for any set of 12 13 reasons. But I do think that if that is the true 14 15 benefit, and we don't really have data to back it, that that's where we should start our 16 conversation. We should talk about this being 17 18 associated with a morale-based benefit for the 19 students who are already having so many odds put 20 against them. Then we should have a conversation 21 about whether we, as a city, value that significantly enough to pursue a policy switch. 22

147 MS. HUNT: If I could speak to the last 1 We know that Pennsylvania has gone as far including GED rather than the high school diploma as a protected trait under the state's employment discrimination law. And so for the students at the Carlos Rosario School, they are adults or they are emancipated minors, no younger than 16. So they must work. They do work. They work very So we want, when they earn that GED, if it's what they need, to get whatever their dreams 10 are that they are paid fairly. So it much more 11 than morale, it's dollars and cents. The dollar 12 difference is about \$1,600. I believe that's a 13 monthly statistic. 15 In addition to that we are all accredited organizations through the middle states 16 organization, so there are many things that happen 18 in high schools or middle schools that also happen 19 in our schools. I would say that they do have 20 those experiences, but in very unique ways, in our 21 urban adult settings. 22 MR. MARTINEZ: I'd like to add that

148 there already 10 states, including Maryland, that award the state diploma to GED recipients. Each state can design their schools the way they want to. The experiences of a student in Pennsylvania are definitely not, by any means, the same as a student in New York City, even in a public school 7 system. So I don't know that that's the really the center of it, but I do want to agree with you that we have a lot of activities and a lot of celebrations in our building, including some 11 sports that allow students to experience more or 12 less the high school-like experience. The reality is most of them are adults who have realty busy 15 lives with work and their own children, so they're 16 not really looking for that at that stage in their 17 They're actually looking for the 18 equivalency, in terms of dollars and just 19 recognition all around to be better citizens. 20 MS. JOHNSON: I would just echo that 21 these are not kids, these are adults. So it's an

adult school. The goal is not to replicate high

149 school, but really have relevant programs for individuals who are in their 20s and 30s and they are integrated programs. We do integrate health into our science programs in a number of other ways. We also do field trips. 6 MR. JACOBSON: Thank you. Mr. Jones and then Mr. Weedon. MR. JONES: Thank you, Mr. President. 8 I've got a few questions, however -- well, first of all, I want to applaud you all for the work that you do for our citizens in this city. 11 12 One of questions is in response to your comments in reference to colleges not accepting 13 GED recipients. According to a 2007 survey 15 conducted by the American Council in Education, 98 percent of colleges accept GED students. believe the colleges and universities that 18 selectively do not, that is a societal issue. 19 MS. HUNT: Right. 20 MR. JONES: I don't believe policy 21 corrects that. So that's something that we all 22 need to work on. I'm relying on the most recent

150 up-to-date survey. I want to say upfront, I really want to support this. And I hear anecdotal reasons why I should, but it's not enough evidence, as Ms. Phelan suggested earlier. Well, it's not enough for me yet, but I'm willing to have an open mind and open heart. 7 I'm more concerned about finding more resources to help institutions like yours provide the services that are necessary so we can have 1) a higher pass rate, 2) the experiences that these 10 young men and older men and women need to be 11 successful in life, not just have a diploma to put 12 on the wall. I hire some of these people and I'm 13 amazed of their intellect because it's high, but 15 what disappoints me is their lack of soft skills 16 to manage themselves throughout life. That's been 17 my experience. 18 I have to ask a few questions for all 19 three of you. How many test takers did you have 20 in 2014 and how many passed? 21 MS. HUNT: I can answer that. We had three students take and pass all four sections of 22

151 the GED. Many of the students, as I mentioned when I was testifying, at elementary level. Our students come from impoverished war-torn countries. So if they enter as a 4-year-old and they left school as a 10 year-old in a country with no books or building, even, they have a far, far way to go. And so for us, it's not always a question about did you take and pass the GED in the last school year, it's how much growth did you make, which was tremendous, which is why I feel very strongly that these students are earning like 11 a diploma because they are persisting for a very, 12 very long time. And we are working hard with them to bring in student supportive services to 15 building things like soft skills, which we agree 16 is an area that we can all grow in. 17 MR. JONES: Okay. And for the other 18 two? 19 MR. JOHNSON: For us, we don't send 20 people to take the exam until they're ready. 21 MS. HUNT: Yes. 22 MS. JOHNSON: I mean, you don't want

152 successive failures. That's not good for people. So I would say we have 100 percent pass rate. Well, that's not true. MR. JONES: Well, how many? 4 MS. JOHNSON: It's about an 80 percent pass rate for the folks because there is a practice exam prior to taking that and the goal is not to have people take and pass one section at a time. You want them to pass the whole thing before they go down. So with the new GED, this fiscal year, by the end of July, we're projecting 11 about 14 graduates. 12 13 Nationally, there is a 90 percent drop in the pass rate on this new GED. Some of that has to do with some of the issues that you brought up, what has happened nationally is that we haven't scaled up the adult ed providers across the country to meet the demand of the new GED. We 19 raised the bar, but we didn't sure up the systems 20 that deliver this education. Most adult ed programs run on 21 volunteers. And part of the reason we made the

```
153
   transition last year to charter was because to
   scale up to meet the new demands of the GED and
    some of the other things that we saw coming down
   the pipe. The resources weren't there to do that.
   We couldn't hire the professional teachers to
   bring in the trainers or do the curriculum work
   without making that transition to a charter.
 8
             MR. JONES: Numbers is what I want. How
   many took the test?
10
            MS. JOHNSON: Oh, how many took the
11 test?
12
             MR. JONES: I know you gave me the
   number 14 that passed in 2015.
13
             MS. JOHNSON: We are projecting -- oh,
14
   in 2015, this year, yes --
15
16
             MR. JONES: How many took the test?
17
             MS. JOHNSON: we got seven. For the GED
   Ready, we've only had about 20 or 25 or so to take
19
   the GED Ready test. That's when we send people.
20
             MR. JONES: Which GED Ready?
21
             MS. JOHNSON: So there's a pre-exam.
22
             MR. JONES: No, hold on. I know what
```

```
154
   the GED Ready is. This is my time.
2
             MS. JOHNSON: So there's a --
 3
             MS. LORD: She's just explaining.
             MR. JONES: Okay. I understand, but let
   her answer.
 6
             MS. JOHNSON: There's a pre-exam that
   you take before you send someone to take the GED
   exam.
9
             MR. JONES: I'm familiar with that.
10
             MS. JOHNSON: And it will tell you if a
   person is likely to ready (sic). So I'm saying
   that number is about 25 people that when we do the
12
   CASAS exam and see that their scores are high,
   let's have them take the GED Ready, and then if
   they don't pass the GED Ready, we don't send them
   down to take the actual GED exam.
17
             MR. JONES: I understand that. I want
   to hear the hard numbers. Again, I'm with you.
19
   I'm supporting you, but I want to hear the hard
20
   numbers like the other lady gave me. I want to
21
   know the number of test takers. My time is up.
22
   And you don't have to give them to me now, but I
```

155 want to see the documented numbers from your program of the people who have sat for the test and the people who have passed. MS. JOHNSON: I can get you the 4 documentation. MR. JONES: I have a number of other 6 questions, but my time is up. Thank you. 8 MR. JACOBSON: It looks like a number of Board members have additional questions, so we'll do another round. Mr. Weedon from Ward 6. 11 MR. WEEDON: Thank you. First, let me applaud you and your students for the work that 12 you do. I don't think anybody up here or anybody in the audience, anybody watching online or on 15 T.V. is going to say that, especially with the new GED, students aren't working hard and they're not 17 learning. 18 My question really gets back to what Ms. 19 Wilson-Phelan was talking about and what some of 20 my other colleagues have been talking about. What 21 is the true benefit of this policy change? 22 If we simply award a state diploma to

156 anybody who passes the GED, are not businesses, are not colleges just going to say that's the same as a GED? So what is the added benefit that we need to add to award a diploma to the students who go through this test and go through your programs? 7 I don't understand how giving a state diploma is going to change the college admissions process where the college is going to look for a transcript or how it's going to change the attitude of an HR manager at a company. It's the 11 same thing of a different name. 12 13 What are we trying to do to change and add something to ensure that your students really 15 get a benefit from this new state diploma that we're talking about creating? MR. MARTINEZ: I think one of the 17 changes already happened when the new standards 19 were revamped to actually equate it more so. 20 Initially, the GED was designed for war veterans 21 who didn't get a chance to go to high school, for 22 whatever reason. So they had a chance to do it

157 later on in life. People who missed the boat, does that mean that we never give them a chance? It means that there is an opportunity to do this now. For the ones that put all the work into it, people what to be recognized. What else do we add to it other than the exact rigor that requires students to learn reading and writing skills, comprehension skills so that they can enter a four-year institution and be recognized for that. 10 We are not fighting against social stigma, necessarily. I think what our students 11 want is a true sense of equivalency and if people 12 say oh, well, a GED is the equivalent, then let it be the equivalent. That's all they want. 15 Although Mr. Jones brought some statistics about 98 percent of colleges and 96 percent of employers traditionally accept GEDs, the truth on the ground is that it's really not 19 that at all. It's being published, but that's not 20 what our students are experiencing. 21 MR. WEEDON: So what we're really being

asked to do, though, is to award a diploma for

158 your graduates. What else do we need to do to make sure that then those graduates are accepted and that the diploma we're awarding is recognized as being more than just a GED? I think we're all in agreement that the GED has changed substantially over the last couple of years and we've raised the bar. That is a marketing issue for the organization that issues the GED to ensure that colleges and businesses accept it for what it is today, not what it was. 10 How can we make sure that if we go down this path 11 that we're really going to that level plus 12 something else to ensure that those who are going through your programs, not just those who are 15 taking the test, but who are going through the 16 programs are really recognized for their achievement? 17 18 MR. MARTINEZ: I don't know if there is 19 a straight answer to that. Right now, all we have 20 is about 10 states that award a state diploma for 21 that. It would probably be a good thing to research what they do, how much they achieved and 22

159 if their graduates make more money. I mean, we don't know that. We don't know what will come after the fact, but it's something that is worth fighting for. If the policy changes, I don't think that would affect colleges or universities. don't think that more 16 year-old will drop out of high school just to get a GED diploma because it 9 hasn't happened in years, so it wouldn't happen 10 now. 11 MS. HUNT: For our students to enroll in public charter schools in the District, they need 12 to attend school for several hours every day. And to be successful, they need to get computer 15 skills, interpersonal skills, soft skills. They need to do a lot to be successful. counterparts over the border in Maryland, they 17 will do all that work, but in Maryland, they will 19 get a state diploma and likely be hired at a 20 difference of \$1,600 a month. So we want our students to realize their American dreams and we 21 22 want them to be able to compete and we want them

160 to benefit the community by their hard work and by being recognized just like it's happening in Maryland with other states. MR. JACOBSON: Are there any other Board 4 members who wanted a first round? 6 (No response.) I have just a couple of very quick questions. You were just speaking about Maryland. Are there DC residents that go to Maryland to get a GED so they can get a high school diploma? 10 11 MS. HUNT: I would have to look into that to give you more information. I think that 12 it's very difficult for someone who needs to earn a GED to get a quality program in Maryland. 15 DC, this is an innovative area. There is public -- there are public schools for adults that need it. At the Carlos Rosario School, we have 18 organizations from other states coming to learn 19 from us all the time, trying to figure out how 20 they can influence policy so that they can have 21 organizations like ours in their states. 22 MR. JACOBSON: Well, I'd be interested

161 in that, particularly if any folks are taking your coursework, but then taking the actual exam in Maryland so that they do get that diploma. If you can find any instances of that, if you can report that back to the Board, I'd appreciate it. 6 MS. HUNT: I'm happy to. I can also tell you that that's not the case for any Carlos Rosario School student because we track their data so much, so few of them are GED ready. The ones who are ready, work with counselors, work with 10 administrators, work with their teacher teams that 11 they will never receive such good support today, 12 unfortunately, because other states the 13 infrastructure for adult basic education like 15 ours. 16 MR. JACOBSON: Fascinating. What precludes your schools from granting a high school 18 diploma on its own? 19 MS. JOHNSON: Well, we are not 20 accredited yet. We are a first year. We're not 21 middle states accredited. We'd like to offer an

accredited, you know, a high school credential

162 from an accredited school. It take a while to get through the middle state accreditation. So it's a long haul to go through the process and we're still trying to figure out what's needed locally. I know there are some other folks that are looking to give that of what is needed to grant a high school credential from your school. 8 MS. HUNT: I can tell you that BRIA, which is another adult public charter school, does the NEDP program. So the National External 10 Diploma Program that they offer to their students 11 was previously issued through Ballou, and then 12 they were able to earn -- they are charter school for children because the children go while the 15 parents go. So they have a different structure completely. We are schools for uniquely adults to 16 meet a critical need. So it's a structure that 18 we're working with, with our students. We are a 19 basic education, non-degree granting organization. 20 MR. JACOBSON: Great. Am I correct, 21 Academy of Hope offers NEDP as well? 22 MS. JOHNSON: We do. We offer the

163 National External Diploma Program as well, yes. MR. JACOBSON: How do students decide 2 whether they want to go GED or NEDP? MS. JOHNSON: You know, it just depends. 4 It's an individualized discussion. Most people come in going towards the GED that serve, you know, that's what they know of. A lot of people don't know about the NEDP. And then once they are ran and we do information sessions and we talk through the differences between those programs, 10 some people don't like the idea of not sitting for 11 a long exam. 12 13 Although, the NEDP is now computerized; everything is done on the computer, it's a very 15 competency-based program model and students have a lot more flexibility in their schedule if they are 16 17 working adults, to master each of those 18 competencies. But it is a personal choice and 19 part of that is once they've gotten in and gotten 20 exposure to the GED program and the NEDP, they 21 make a decision with some guidance. MR. JACOBSON: And are you seeing any 22

164 difference in outcomes for NEDP versus GED? 2 MS. JOHNSON: Well, they both went through a change. We're early in this process right now of what's happening. MR. JACOBSON: Sure. 5 MS. JOHNSON: What we do know is that a large percentage of our NEDP students are working full time and they need the flexibility of a program that is not fully classroom based, although the number -- most people who come in 10 start in our ABE classes because 95 percent of the 11 adults entering our program are coming in at the 12 adult basic ed level. So they're still, not even 13 quite ready to do the NEDP program. 15 MR. JACOBSON: Great. Thank you. We'll do a second round, starting with Ms. Wattenberg and then Ms. Anderson. 18 MS. WATTENBURG: Well, Jack took some of 19 my questions, so I'm going to do follow-ups on 20 I'm trying to understand the difference 21 between the GED and the NEDP. I'm picking up that 22 the NEDP, you don't sit for a test in the same

165 way. You can do a little bit here, a little bit there. We've heard a lot about how high the GED 3 test standard is now. What can you say about how that compares to the NEDP, both in terms of what it tests and kind of the rigor of what it tests? 7 MS. JOHNSON: Well, they both have some of the Common Core. The NEDP is slightly different in that it is really more of life skills competencies. They are demonstrating the high 10 level math skills and some of the writing skills, 11 but they are in the context of daily life. 12 13 So things like percentages would be demonstrated by calculating, you know, the tip on 15 a bill, for example. So they have a different 16 approach. They have a similar rigor. Particularly with the new NEDP, it too just had a major 18 overhaul. 19 MS. WATTENBERG: I'm going to also ask 20 this of the OSSE person who comes up. It's not 21 clear to me why you guys can't provide the high school diploma. I understand that you're not 22

166

accredited yet, but you are accredited. 2 MR. MARTINEZ: Correct. So there are -a high school diploma requires 25.5 credits, including half a credit of health, half PE, and when you're 22 and pregnant, you don't want to be jumping around and doing that kind of stuff, but it also requires, you know, three years of foreign language. Most people who come to the GED program haven't been in high school for maybe two or three years and dropping out shy of their senior year, 10 don't have four years. Years, as they get older, 11 12 are a luxury. 13 Normally, they stay with us three semesters, maybe four. So they are really looking 15 to save some time. They are willing to work hard, but they don't have the time to put in a year for 17 English Language Arts 1 and then English Language 18 Arts 2 and so on because four years is a very long 19 That is really the main reason that we 20 don't have credits. If we did, then we would be 21 regular high school and we wouldn't want a GED, we

would just become a regular high school.

|    |   | 167 |
|----|---|-----|
| 1  | MS. HUNT: Can I add to that also?                 |     |
| 2  | MS. WATTENBERG: Yes.                              |     |
| 3  | MS. HUNT: So we have an immigrant-based           |     |
| 4  | mission and our students have interrupted formal  |     |
| 5  | education almost always in their countries of     |     |
| 6  | origin. So what they come in needing and knowing  |     |
| 7  | and not knowing is very diverse. It's very        |     |
| 8  | specific to each student and the tradition high   |     |
| 9  | school structure is not appropriate for them.     |     |
| 10 | I have some students that test in around          |     |
| 11 | the 10th grade level in math and then a second    |     |
| 12 | grade level in reading, and then it can be        |     |
| 13 | something else in social studies or science. So   |     |
| 14 | that traditional model is not appropriate for our |     |
| 15 | students. We focus on what they need because we   |     |
| 16 | have no time, as he mentioned.                    |     |
| 17 | Life does not stop happening for them             |     |
| 18 | and they also had a lot of life already, and so   |     |
| 19 | the things that come along with high school are   |     |
| 20 | not what's needed and most appropriate for these  |     |
| 21 | individuals to get into the workforce and get     |     |
| 22 | better job training and get into college as soon  |     |
|    |   |     |

168 as possible for their families. 2 MS. WATTENBERG: I'm struck through this whole conversation about on the one hand, you know how we sometimes say like, to kids and to other that equivalence is not the same as equal, right? And I'm struck by on the one hand, the level of rigor that students need to reach to pass the GED might actually be higher in certain subjects and on the other hand, the coursework is much narrower, it seems to me. 10 11 I mean, I'm thinking about the high school graduation requirements that we have here, 12 and by the way, they're extremely stiff. I just read that they are -- I think they are the 15 most complete in the country. They include music; 16 they include health; they include foreign 17 language. So they're not the same, I guess is 18 what I'm saying and I guess I'm sort of wondering, 19 you know, the extent to which maybe they're equal 20 but not the same. They're equivalent but not the 21 same. So it's a thought that I'm considering, so how do we deal with that?

169 The other question I had -- well, I'll 1 pass at the moment. 3 MR. JACOBSON: Thank you. Dr. Mitchell will be joining us shortly and she might be able to answer some of these questions as well. Ms. Anderson, then Mr. Jones. 7 MS. ANDERSON: I come out of a publishing background and this question you may not be able to answer, but I know many folks in publishing have seen the giant Pierson Company that now basically sells the GED exam itself. It 11 has an enormous amount of influence and clout in 12 13 the publishing and testing industry and in that marketplace. 15 It holds an increasing market share in that industry, even monopoly-like. I won't say monopoly. My question is the Pierson Company 17 itself, which I think is adverse to taking on a 19 product that would cast dispersion on any of its 20 consumers, why do you think that the Pierson 21 Company itself is not, I guess, taking the lead or 22 more of the forefront in terms of basically

170 eliminating and minimizing the stigma that GED attainers receive when they go to employment places or to college admissions? Another part of this questions is do you 4 think that the reasons for the rejection of GED attainers by employers and colleges have more to do with those isms, you know, that traditional and long-standing discrimination on the basis of race, ethnicity, gender, et cetera, et cetera, et 10 cetera? 11 And that perhaps, that GED gives those employers just another bit of ammunition to 12 perpetuate discrimination? 14 MS. JOHNSON: Well, that's a thorny 15 question. MS. ANDERSON: Pierson markets its 16 product as well, you're going to be looked at 18 differently because you have a GED. They don't do 19 that. They have a lot of influence with 20 employers, with admission officers, with colleges. 21 They have a lot of influence. So I'm wondering how this idea that the GED is somehow less than 22

171 either it's substantiated or will continue to be a real issue, given the fact that Pierson run the show, basically, in a lot of different arena. MS. JOHNSON: Here too. 4 MS. ANDERSON: Yes, in the District of Columbia too. On the other hand, we know that historically, past the point at which many of the GED attainers were, in fact, veteran's from World War II. Historically, those persons who are faced with the choice or the circumstance of having to get the GED degree as opposed to completing their 11 education from K-12 on a normal trajectory, a lot 12 of those folks are persons of color, you know, disenfranchised folks who have to present 15 themselves to the workplace and to employers, in 16 some cases, in too many cases, we know with several strikes against them. 18 Do you think that changing it from a GED 19 -- allowing for them to get a diploma instead a 20 GED will make a substantive hit on those kinds of 21 problems and challenges that those students face? 22 MS. JOHNSON: A substantive change,

172 well, that's hard to say, but you know, what we do know for a fact, you know, in urban centers, the majority of folks who are accessing GED programs are people who are persons of color. When you get out into the rural areas, you got primarily a large poor white population. 7 So when you're talking about the middle states of Nebraska, Iowa, you got a significant portion of folks who are not people of color, it's primarily white, rural folks who are living in poverty. So it is a diverse population. It's 11 when you're in these urban centers that you're 12 seeing a significant number of folks who are persons of color. 15 I think there are a lot of layers to I mean, there are just many layers to the discrimination of individuals who drop out. 18 MR. JACOBSON: Sorry. This is the 19 second round of questions, so we need to move on, 20 unfortunately. Mr. Jones and then Ms. Jolly. 21 MR. JONES: Thank you, Mr. President. I 22 want to go back to my earlier line of questioning.

173 Mr. Martinez, you didn't get a chance to answer. How many test takers and how many passers? 3 MR. MARTINEZ: I was trying to do numbers in my head, but it think --MR. JONES: I mean, if you don't have 5 them exactly, it's okay. We can get them later. 7 MR. MARTINEZ: Right. It's pretty high. It's between 65 and 72 percent right now. We had 10, initially, in December of 2014, which was our first round of students and we added four more towards the end of that testing cycle. So we had 11 14 for the first round and right now we have 12 between seven and ten more because they have taken one more semester of instruction. Our semesters 15 are 21 weeks long. So with 40 weeks of instructions, we've 16 been able to do -- or to allow close to 25 students to pass the new GED, which is pretty 19 tough. So that's maybe out of 35 students who 20 attempted it. So it's maybe two-thirds. I can 21 get you the numbers. 22 MR. JONES: Thirty-five students that

174 have taken it? 2 MR. MARTINEZ: That have attempted to take it who were GED ready. Only close to 20 have passed it. There are students who are going to take it in July, towards the end of the month. We'll see how many more we can add. Those are potentially between 20 and 30 more adults in the District of Columbia who are now on their paths to a better life. 10 MR. JONES: A question for all three of you again. Do you know your average scores of 11 12 your test passers? 13 MS. JOHNSON: We can get that. MS. HUNT: We can get that. I have had 14 one student pass math with honors. And I know that the GED Ready data we've seen is an indication to how well the student will do on each of the four sections of the test. We can get 19 those numbers. It's a range. 20 MR. JONES: Mr. Martinez, I just want to 21 say congratulations. I don't know if your numbers 22 are accurate. I'd like to find out if they are

175 because if they are, then you've got half of the people that have passed this year come from your I don't think that's right because I don't think the numbers that we're getting from the city is correct. 6 MR. MARTINEZ: Okay. MR. JONES: That's also a challenge for me with data. The data needs to be consistent. 9 MR. MARTINEZ: I agree with you. 10 MR. JONES: And quite frankly, it isn't. MR. MARTINEZ: All I'm saying is that 11 right now we have a few more students in the 12 pipeline who will be testing, who have already passed one, or two, or three sections. For 15 instance, we had a couple of students that were left out of the last round because they only passed three out of the four sections. 18 Once you don't pass a section, you have 19 to wait 90 days. So they're sort of waiting 20 around saying I just need to pass social studies. 21 For them, it's a really, really long time, and for us it's like an eternity because now we can't add 22

176 them to our roster and give you the numbers that you are asking for. But come July 31st, we'll have some kind of aggregate data with whatever scores students got individually or as average of how many attempted and passed. I didn't know that question would come up, so I didn't bring the data. 8 MR. JONES: I'd like to know that and if 9 we can follow up. 10 MR. MARTINEZ: Absolutely. MR. JONES: Do you all track your 11 students after? And if so, how do you track them? 12 I can speak to that. In our 13 MS. HUNT: English GED program, we had three graduates in the 15 last school year and one whose dream it was to go to college. So he has received a scholarship that our school raised for him and he is going to UDC. So he will be continuously working with us. 19 have a supportive services team that stay in touch 20 with any graduate in whatever path they take as 21 part of all of our performance management

framework. We must follow up with buckets of

177 graduates in many different ways, so we track them for up to 90. Or if we're giving them a scholarship, we track them until they achieve their dream because that's our mission and we do that. 6 I also wanted to add that many students are not ready to take the GED because they started maybe in fourth or fifth grade. So recognizing the progress towards a GED, it a marathon. It is an uphill climb, up a big mountain, carrying heavy 10 11 bags. 12 So I would like to share that many of 13 our students made progress towards the GED. just aren't there yet. 15 MR. JONES: Good. Lastly, I do want to 16 say that I support this, however, I've been on the 17 field trying to help this for years before it was 18 popular. But I need some help and I need help 19 from the providers and other people in the city. 20 We just don't have enough evidence, at least I 21 don't. I just need help to get me there. My time

22

is up. Sorry.

178 MR. JACOBSON: No worries. 1 Thank you, Mr. Jones. Ms. Jolly from Ward 8 and then Ms. Wilson-Phelan. MS. JOLLY: Thank you. These are 4 comments, not a question. I'm still kind of in shock that one of my colleagues declared that policy doesn't fix social ills. I wonder if we would tell that to civil rights leaders who, for quite a long time, demanded policy changes to fix --10 MS. ANDERSON: Just the specific policy issue. 11 MS. JOLLY: 12 I would like to just say that to me, my support for this is because this is a civil rights issue, and a lot of the 15 conversation that has happened up here on the Board has been talking about diploma systems that are separate but equal. And as early as 1954, the 17 18 Supreme Court did decide that when it comes to 19 education, separate but equal is inherently 20 unequal. And I think that when we look at the 21 data as well, test passers, GED test passers in the District of Columbia in 2013, 54 percent of 22

- 1 them were male, 78 percent of them were African
- 2 American. So to me, this is very much a civil
- 3 rights issue because we're talking about policy
- 4 that can prevent young men of color from being
- 5 discriminated against in the workplace.
- I think that the shear fact that
- 7 Pennsylvania has a law protecting GED recipients
- 8 as a protected class against employer
- 9 discrimination shows that this discrimination is
- 10 real. I also think this is a way for the Board to
- 11 take a policy step that supports the mayor's
- 12 initiative on empowering men of color, especially
- 13 when we look at Census Bureau data that shows, as
- 14 Ms. Rivas was saying before, that the average
- 15 monthly earnings for a GED recipient are \$3,100 a
- 16 month. But the average monthly earnings for a
- 17 high school diploma recipient are \$4,700 a month.
- 18 Again, maybe this number sounds
- 19 inflated, but it comes right from the Census
- 20 Bureau. I am not a statistician, so I will not
- 21 challenge it. So to me, when we're looking at this
- 22 data, what we have been given here is the

180 opportunity to take up the mantle of civil rights and to say no, we see that there is this opportunity and achievement gap in the city. can really take a simple solution to vote for this state diploma for GED recipients to help close it. 6 I have to say, too, I take this really personally. Again, looking at data, 7,500 young people aged 16 to 24 in the District of Columbia have no high school diploma or GED credential whatsoever. Forty percent of those young people 10 live in Ward 7 and Ward 8. So as a representative 11 of those people, of my constituents, my community 12 in Ward 8, who are overwhelmingly black and who 13 will be disproportionately benefitted by us 15 passing this policy, I have to say I'm still confused about why we're not just doing this. 16 17 know that's not a question, but I have two minutes 18 and 20 seconds left. I'll just turn it over so 19 that we can keep moving. 20 MR. JACOBSON: Thank you. Ms. Wilson-21 Phelan. 22 MS. WILSON-PHELAN: Thank you. I still

181 would love to hear your thoughts on that morale I had a very sort of long-winded statement, so I didn't give you a chance. But at the end of the day, in your best estimate, knowing what we know, knowing that that census data isn't actually as relevant as we would like it to be because the GED has changed so significantly and because it's from 2010 and because it's a national sample where incomes are different and they're comparing the Massachusetts earner with the 10 Alabama earner, et cetera, et cetera. And also, I 11 mean, if you do the math, it doesn't really make a 12 ton of sense when we know the vast majority of individuals in our city who do not have a diploma 15 or a GED, or even those who only have those are 16 not earning \$55,000, which is what it works out to 17 per year. 18 All of that said, I keep coming back to 19 morale. And I actually think a true case can be 20 made for morale. And if we're talking about,

essentially, 100 people, whose lives are made

better because they get some sort of recognition

21

182 and appreciation and we actually think it truly makes a difference, I would just love to hear the arguments for that. MS. HUNT: I think it truly makes a 4 difference because we have students who come into our building saying oh, I wanted to get into the nurse's aide training program, but I can't because I don't have my high school diploma, so I want to sign up for a GED. How long will that take? 10 And then we explain to them how long it will take. Our own students have this myth that 11 it's just a test. It is not just a test. It is 12 demonstrating that you have so much knowledge -so many critical skills. So if we're able to kind 15 of help people understand, yes, you have to pass four tests, or if it's the NEDP, it's the other 16 set of rigorous criteria, but it is the same as a 18 diploma. We need to help people value -- we need 19 to help people understand that it has the same 20 value as a diploma. I can imagine if I was 21 thinking it was just a test and actually find out it's a big diploma, I would feel much more 22

183 confident to persist. 2 MR. MARTINEZ: And if it were just a test, then we certainly would have hundreds and hundreds of people lined up at the door trying to take this test. But when they find out they couldn't pass it and then they would have to go through a program that is structured and that would actually teach them something and then it would teach them the value of actual learning and acquiring something that is valuable and pushing 10 11 forward. 12 The issue of morale, I mean, if a 13 student comes to you and they are 30, and they say you know what, I never went back to high school 15 and never finished high school, but I did go and get my high school diploma -- or my GED 16 certificate, which is now a state-recognized diploma, and I'm 29, I'm already better off. 18 19 don't think we are trying to say that just give it 20 away to anybody who lines up. That wouldn't 21 happen because people really have to be invested 22 in getting this.

184 MS. JOHNSON: I'm struggling with that 1 because it is -- to say that it is a morale issue, sort of diminishes the real issues. What frustrates me right now is that we know that there are real issues and stigmas attached to that GED. The problem is there's not a lot of research that's been done in adult ed because the people who are generally accessing these programs are poor and their voices aren't heard. 10 So even when you look at what are sort of the best practices that need to happen for 11 adults, you know, when you're talking about people 12 who are struggling and who are really sort of an underclass and we don't see them really as -- I 15 think Ms. Cardoza said it eloquently, "These are the folks in the shadows." 17 So when I hear morale, that's great. We don't want to pat anybody on the head and say 19 thank you for a good job. They've worked really 20 They deserve it. We know that there are 21 real issues associated with having a GED versus not having that high school credential. And so I 22

- 1 really struggle with sort of saying that's it.
- 2 This is a morale conversation. And what is
- 3 frustrating is not having the kind of data that
- 4 you need to support that because we don't do the
- 5 kind of research that we need. We don't do the
- 6 kind of rigorous research that's needed to really
- 7 talk about what's happening with adults with low
- 8 literacy in this country.
- 9 MS. WILSON-PHELAN: I hear all of that
- 10 and at the same time, I tend to think along the
- 11 lines of my colleague from Ward 6 that employers
- 12 are going to do the same shift in their minds.
- 13 They're going to say you have the State
- 14 Superintendent's Diploma. Oh, that's the GED. I'd
- 15 be curious if you think to the contrary.
- 16 MR. JACOBSON: I think we're going to
- 17 have to let that question hang, unfortunately, and
- 18 move onto Mr. Weedon and then Ms. Lord.
- MR. WEEDON: Well, actually, I will let
- 20 that question hang for just a couple of seconds
- 21 because that's really the crux of my question. If
- 22 we're going to do this and move forward, and it is

186 something that I am very sympathetic to and believe that we should in some way, but at the end of the day, I think DC could be a real leader here and not just say we're going to award a Superintendent's Diploma or a diploma of whatever name to GED recipients. 7 But we also need to recognize the work that the adult charters are doing and hold the students that we're giving these diplomas to or awarding these diplomas to -- we're not giving 10 them anything, they're earning them -- but 11 awarding these diplomas to these students and 12 saying it's the GED plus. 13 My question would be what's that plus? 14 15 How do we really award something that's valuable 16 and goes beyond just a GED if there's the stigma 17 around the GED? We alone aren't going to change that, despite the changes to the test itself. 19 So what is that plus that we're really 20 rewarding? 21 MS. JOHNSON: The plus that we're 22 rewarding with a state diploma is what you're

187 asking? 2 MR. WEEDON: Yes. 3 MS. JOHNSON: The plus is that these adults are also getting these work readiness These are integrated programs. I mean, you're going to start to see a huge shift. for sure Carlos Rosario has not only the academic portion of the program, but they are the workforce programs that are integrated into these adult ed programs. 10 11 Right now, adult charters are uniquely positioned to really do what's coming down the 12 pipe with the changes in the Workforce and Innovation and Opportunity Act. The plus is that 15 it's not just the academic piece that's happening 16 in these programs, there are workforce pieces that are happening in a number of these programs. So 18 it's much more than we, you know, sometimes what 19 I've heard is that we're looking at sort of the 20 high school curriculum and all of the other things 21 that they're doing. Adults are also dually enrolled. Adults are also picking up the work 22

188 readiness kinds of things. 2 There is service learning that is happening in our program in particular, and I know there are some happening in the other adult charters. So there is a lot more that happens in an adult school that does --7 MR. WEEDON: So ultimately, are we saying that we should be developing a set of standards that go beyond just the GED to secure this state diploma that incorporate those work 10 11 readiness skills, that incorporate and maybe competency- based. The skills that the adults 12 have that really say these students are working hard and have received more than a GED? 15 I mean, everything I'm hearing is that these students are doing a lot more. And in some 17 way we need to codify that in policy so that 18 employers, universities, other who say it's just 19 the GED. Well, no, it's not. It's the State 20 Superintendent's Diploma. 21 MR. MARTINEZ: Right. I think it can come in the form of financial literacy courses. 22

189 The issue with things like that is that you could offer them on and on, but not everyone is interested in that portion of it, for example. The plus, whatever the plus is, if it's 4 written down for one school, it won't match the needs of a student of another school. I mean, we have three very distinct schools right here, right A set of policies like that would not really measure everybody's gains the same. We're not looking for a plus, necessarily, we're looking for 10 the equivalent. Right now it looks like it's the 11 minus that we're looking at and we're focusing on 12 we don't want to give you the same level of advantage because you didn't do 25 credits and you 15 didn't play for a team in high school, and you 16 didn't go to prom. 17 I mean, we are looking at the exact same 18 standards in a different format for science, 19 social studies, reading, and language arts, and 20 That's really the core of how the students get prepared for college. So if they're able to 21

write, read, and solve math problems, and fill out

190 applications and navigate the world, there doesn't need to be any more pluses to that. It just needs to be a just recognition that they are ready for college. MR. WEEDON: Right. That's largely what the GED is. So dressing up a pig in lipstick, it's still a pig. How do we really push forward and make sure that what we do, from a policy perspective, changes or helps to change the perceptions of the GED? Or positions DC above 10 what other states are doing? 11 12 MR. JACOBSON: And that's going to be 13 another question that we're going to let hang so that we can get to Ms. Lord and then to our final 15 panel. I think what this shows us is there is a 16 great yearning from Board members to understand a 17 lot of aspects of this issue a lot better than we 18 currently do. I think we can plan to have some 19 roundtables and some community discussion in the 20 summer and into the fall on this. So this is not 21 Board members only opportunity to engage on this 22 issue. We intend there to be more and partnership

|    |  | 191 |
|----|--|-----|
| 1  | with other folks.                                  |     |
| 2  | Ms. Lord.  |     |
| 3  | MS. LORD: Thank you, Mr. President. I              |     |
| 4  | will try to keep this short. I am very struck by   |     |
| 5  | the similarities in the discussion between a       |     |
| 6  | Superintendent's Diploma and the GED. The same     |     |
| 7  | things that we heard with career technical         |     |
| 8  | education, you know, it doesn't get any respect.   |     |
| 9  | It's oh, it's not the old shop class, and yet when |     |
| 10 | you ask employers whether they hire for, they      |     |
| 11 | don't care about the diploma, they care about do   |     |
| 12 | you have that IT certification?                    |     |
| 13 | Are you certified to do the job? I'm               |     |
| 14 | also struck about the conversations we've been     |     |
| 15 | having about competency-based learning. So my      |     |
| 16 | question is really, in your adult programs, do you |     |
| 17 | use competencies?                                  |     |
| 18 | Do you measure competencies? And would             |     |
| 19 | that perhaps, supply a model for us, as we move    |     |
| 20 | forward, thinking about that?                      |     |
| 21 | Then the second questions is should this           |     |
| 22 | Superintendent's Diploma only be applied to the    |     |
|    |  |     |

- 1 2014 GED?
- I mean, that is rigorous college career
- 3 ready, proven in your graduates, to really prepare
- 4 students well. So my two questions are really
- 5 competency-based learning and sort of should we be
- 6 extending a Superintendent's Diploma to people who
- 7 took the GED in 1999?
- 8 MS. JOHNSON: I've also thought that
- 9 sort of the models, good models of adult education
- 10 and competency-based education -- so yes. The
- 11 answer is yes for competencies.
- 12 Certainly, we've got about three layers
- 13 of competencies. There are the GED competencies.
- 14 There are CASAS competencies. You know, there are
- 15 the college and career readiness competencies that
- 16 you're using in your program, you know, good adult
- 17 ed programs. I know my colleagues here are doing
- 18 the same thing.
- 19 The thing that is different than adult
- 20 education that could be borrowed for K-12 is that
- 21 we move kids in age cohorts through our system.
- 22 It's all about moving your grade level and moving

193 through at a certain age. That all goes away. Our entry into the adult charter system was really hard because I still think that the Charter School Board sort of thinks of you've got a cohort that comes in together and they're going to move together through this program, and that just doesn't happen. What happens is you come in, you got a baseline of skills. You look at where those skills are and competencies and you move people based upon individual assessments. Where are their skills and are they ready to move from whole 11 numbers to fractions? 12 13 Are they able to move from a sentence to a paragraph writing? That's how folks are moving 15 through, at least in our program, and I know there is a level of that happening in a lot of the other 16 17 adult programs. 18 I think in K-12 and taking a look at how 19 we really individualize instruction for adults, 20 there are some lessons to be learned there. On 21 the question of do we give the Superintendent's

Diploma for those who've passed, you know, I guess

194 the policy generally take effect going forward. 2 MS. LORD: But it also sounds like if we approach the policy change in a different manner, say for example, to allow competency-based learning, then all of your institutions would be permitted to have a high school diploma. You can have a diploma from your school. 8 I'm sort of thinking to myself, gee, if this test is so rigorous and prepares students so well, maybe we should make the state test and have 10 all of our students, no matter what age they are, 11 take that. I'm not sure I'm prepared to go that 12 far right now, but it does beg the question of if there is a really viable model for people who are 15 challenging students, they're working, they're poor or if they've kids, it's something worth 16 17 exploring. Your programs offer a look at what it 18 looks like. 19 So as we move forward, to my Ward 8 20 colleague's comment, education isn't just a civil 21 rights issue, it's emancipation. And whether you get education in the little conveyor belt that's 22

195 known as K-12 or whether you acquire the credentials and the learning, and the knowledge and the skills in some other fashion, I think it's up to all of us to imagine how to make the most accessible, highest quality, learning experience for all of our residents. If you offer a model, that's great. 8 MS. WATTENBERG: Can I close us out with 30 seconds? 10 MR. JACOBSON: You can close us out, very briefly, with no questions, hopefully. 11 12 MS. WATTENBERG: No. I just wanted to 13 thank you so, so, so much, especially to Ms. Johnson, who has been out here three times during 15 my tenure to testify. We're going to take this forward. I also want to say you guys did a terrific job and made a tremendous case for the benefit that this will provide -- well, a 19 tremendous case for how much your students have 20 earned this. How much they deserve something 21 special. And that's really important because as

we go forward, there will be discussion about

196 trade-offs and it's really important for us to have a very good, strong understanding of the benefits and I think you've done a great job of that. I also want to say for a lot of the back and forth on the statistics, that we have a great policy analyst, who, as we go forward, we want statistics from you, but I think we also have some work that we have to do to settle some of these statistical discussions and add together what you 10 11 have. 12 So thank you so much. With that, the panel is released with 13 our thanks and appreciation for coming down and 15 spending so much time with us. If you have testimony that hasn't already been submitted to 17 our folks, please do that. We appreciate you 18 coming down. We're now going to hear from our final 19 20 panel, as we are into our fourth hour here. 21 Antoinette Mitchell, who is the Assistant 22 Superintendent of Postsecondary and Career

197 Education at OSSE. 2 Before that I'm going to allow the Superintendent to introduce her. Heading into that, I'm going to say if we can stick to the five minutes on testimony, that would be great. Board members, if we could do one eight-minute round and not have a second round, I think that might work best if no one has objections. 9 MS. WILSON-PHELAN: Why don't you do two I think it just helps people to be able to 10 11 sort of --12 MR. JACOBSON: Two four-minute rounds? 13 MS. WILSON-PHELAN: I would favor that. MR. JACOBSON: All right. We'll do two 14 15 four-minute rounds. Dr. Mitchell. I'm sorry, Ms. 16 Kang. Superintendent Kang. 17 MS. KANG: Yes. I just wanted to briefly comment and say first, I appreciate the 19 level of engagement and interest in this issue. I 20 think we knew that there would be a need for 21 significant conversation, which is why we have not 22 brought this matter forward as a specific proposal

198 for a vote. We knew that this was the start of a longer conversation. And I just wanted to clarify that actually, the proposals we have brought forward since I've become superintendent were around state-managed schools only. So I know this was originally introduced 6 in December, but we have since then not brought this issue up for a formal vote because we knew a longer conversation needed to take place. 10 I also just want to say that I'm actually struck by some of the parallels between 11 this discussion and the health standards 12 discussion we had earlier this evening. I just 13 want to urge that I think that part of our role as 15 a state education agency and a State Board is to consider the voices of the people that we serve when they are raising challenges for us. Places 18 where they see our roles potentially helping them 19 in addressing a barrier that they face. 20 And so we heard from students and 21 community voices earlier this evening about the

need for a different approach to health education,

199 not only in the standards as a basis for one point of foundation for that, but also in other actions, resources, et cetera. And I appreciated the acknowledgment, both from the panelist and from the Board that standards are one piece of that, the one piece we can act on in the shorter term. And there are other parts of that need to take place. So I just wanted to put those thoughts out 9 there. 10 Dr. Mitchell and her team work really closely with alternative and adult education 11 providers in the District. They've been working 12 and understand these needs really deeply and have been working on this particular issue. I also 15 want to acknowledge also Colin Shurer (phonetic) from Dr. Mitchell's team is here. He has come back from vacation just for this discussion, so I 18 really appreciate him being here as well. 19 Now, we'll let Dr. Mitchell speak. 20 DR. MITCHELL: Well, good evening, 21 everyone. Thank you very much for the opportunity

to speak with you this evening. I'm coming to

200 share with you some additional information around the proposal that OSSE may be putting forward to provide a high school diploma to those individuals who successfully complete the GED or the NEDP. I believe that we've already stated that there are 60,000 individuals in the District of Columbia who don't hold a high school credential of any kind. And we know that there is basically 7,500 students, 16 to 24 who aren't in school and who also don't have a high school diploma. know that 40 percent of the ninth graders who drop 11 out of school dropout and they are over-aged and 12 they are under-credited. 13 14 This proposal to grant the high school 15 diploma would essentially enable thousands, 16 eventually, of DC residents to have the credentials that will enable them to both get jobs and to enter into postsecondary education. There 19 has been a lot of discussion here about why a 20 diploma and not just the GED. I think that we can 21 all acknowledge that there is a stigma attached to

the GED. I think that the clearest representation

201 of that is in the military, where if one wants to enter the military and one has a GED, that person is deemed a Tier II individual, in terms of his or her education. And that individual will not receive bonuses. And there are other issues related to that Tier II educational level that suggest that that person does not have an education that is equivalent to a high diploma. 9 We also know that there is indeed discrimination that happens in terms of employment, when an individual presents the GED in 11 opposition to a high school diploma. It's just 12 that discrimination is really hard to get statistics on. And as Lecester Johnson stated, adult education doesn't have a lot of research 16 efforts anyway. 17 Some of the research that has been cited, particularly, the research around 19 employment earnings, is very interesting. 20 looked at those studies and I cannot find information around what the researchers did with 21 22 the individuals who both have a high school

202 diploma and the GED. So are they counting those individuals on the GED side? Are they counting them on the high school diploma side? It's really not clear. And without that clarity, without studying those individuals, we don't know the 7 impact of having just the GED in opposition to having the GED and a high school diploma. We know that when someone applies for a job, basically, you check a box. And if you can check a box that 10 says that you have a high school diploma, then 11 your application moves forward. 12 13 If you check the box that says you have a GED, quite honestly, we don't have statistics to 15 say that, but we know that, as was said earlier, we know that the situation in Pennsylvania, people with a GED have been identified as a protected 18 class. In addition to that, at least we have the 19 support for granting a high school diploma from 20 our Chamber of Commerce here in DC. And that is a 21 body that represents the business community. 22 I don't think that the difference in

- 1 income is insignificant if indeed we have
- 2 individuals that have shown the same amount of
- 3 abilities, in terms of knowledge and skills. Those
- 4 individuals should be paid equally. We know that
- 5 the surrounding areas do indeed grant a high
- 6 school diploma to those individuals who have
- 7 achieved the GED or the NEDP. So it does create
- 8 an inequity, in terms of sort of the employment
- 9 situation here in the city.
- 10 Those are the primary reasons that I
- 11 think are important. In terms of higher ed, you
- 12 are quite right, sir, that ACE does say that 98
- 13 percent of colleges and universities accept the
- 14 GED. I cannot find statistics about this either,
- 15 but I do know that the more selective the
- 16 university, the fewer GED students that they have.
- 17 So this is an opportunity that you have
- 18 to make a change that will lessen the burden for
- 19 people who have worked exceedingly hard and who
- 20 have demonstrated quite clearly that they have the
- 21 same knowledge and skills that a high school
- 22 graduate has. I think we've talked about the fact

204 that many -- the breadth of a high school diploma representing the high graduation standards, so there are other courses that are required that students in a traditional high school might earn in order to meet the graduation requirements, but we really are talking about two separate 7 populations. Given that we're talking about kids that are under 18 in the traditional schools, sort of providing a breadth of information for them is certainly a good thing. Nonetheless, the core 11 subjects: math, reading, science, and social 12 studies are what we test. And those are the items 13 that are in the GED and those are the items that 15 the people who take the GED, as well as the NEDP 16 show that they have mastery of. 17 I'll stop talking now. I see that my time is almost up -- well, probably is up and 19 beyond. I'm happy to answer any questions that 20 you have.

got a great deal of questions. I'm going to ask

MR. JACOBSON: Thank you. I think we've

21

- 1 Ms. Wattenberg if she'd like to open us up.
- MS. WATTENBERG: All right. Let me make
- 3 a couple of comments and then ask some questions.
- 4 Just on the research thing, I'm new at this and
- 5 sort of learning it and we're all going to learn a
- 6 whole lot before we get through this. Based on
- 7 what I've seen, I've seen a lot of research that
- 8 suggests that the soft skills, in particular, of
- 9 GED recipients and high school graduates is not
- 10 the same. And that explains why employers have
- 11 typically paid a premium for high school
- 12 graduates. I just want to put that on the record.
- Now, I also think that all that research
- 14 is based on the prior GED. So we really don't
- 15 know what that means today about the students who
- 16 are getting GEDs.
- 17 One thing I wanted to put out for you --
- 18 well, a couple of questions. Mary Lord had raised
- 19 the question about would it be for all GEDs or
- 20 just the one starting in 2014. I want to know
- 21 what the answer is for that.
- 22 And then I would add to that, what if

- 1 the GED changed its standard, then what would
- 2 happen. I guess I have the same question for the
- 3 NEDP. So that is one set of questions. And then
- 4 another one that I want to ask is to me, a huge
- 5 piece of this is we've worked so hard in this city
- 6 to make the DC diploma really something that's
- 7 worthwhile.
- Joe talked a lot about the stigma that
- 9 might be attached to a Superintendent's Diploma
- 10 and how to avoid that. I mean, most of us have
- 11 been here when the D.C. Diploma had a lot of
- 12 stigma attached to it. I think, you know, people
- 13 at your agency and people on the Board and people
- 14 around the city have done a lot to really inflate
- 15 the worth and the reputation of the DC diploma.
- 16 And that's what I want to talk about, how do we
- 17 maintain that and to what extent does this have
- 18 any effect on it?
- Now, I read a couple of things, I think
- 20 from the National Bureau of Economic Research that
- 21 seem to establish that when students were able to
- 22 take the GED that high school dropout rates went

207 up, suggesting there was a connection. And it also said that as the GED standard went up, the high school dropout rate went down. In other words, as the GED becomes 4 harder, kids are going to stick around in high school. If the GED is easier, they are going to drop out of high school. So I just think we need to keep -- it sounds right me, right? MBER is a big organization. So I want to keep that in mind, what is our balance here. 11 MR. JACOBSON: You have one minute left for her to answer the questions. 12 13 MS. WATTENBERG: Okay. DR. MITCHELL: Okay. So those were 14 15 several questions. I'll see if I can get to them In terms of soft skills in the GED, it's been my experience working with the job training providers as well as the individuals who run the 19 adult charters and the CBOs that work with our 20 adults, there is not much difference between the soft skills of those individuals who are in the 21

GED programs and those individuals who have high

208 school diplomas. 2 I think that employers will tell you the same thing. Again, we don't have studies to suggest that, but I would suggest that soft skills is an issue that we have to work with across the board with both traditional high school students as well as our GED recipients. 8 In terms of now versus 2014, I would imagine that we would not make this -- we would not retroactively grant diplomas to individuals that took the 2002 series. A part of the reason 11 that now is a good time to make this change, if 12 you decide to do that, is because of the increased rigor of the 2014 series. So I think that if OSSE 15 were to make a proposal, that proposal would be for 2014 and beyond, in terms of granting a high 17 school diploma. 18 The question around if the GED changes 19 its standard. That's a very interesting question. 20 One of the things that GED has done is it has said 21 that the norming that it does to determine the 22 past scores is not set in stone but that that

209 norming will change as the high school students get used to the Common Core Standards and hopefully, as they improve their knowledge and skills, when the norming happens, the GED cut rate -- pass rate will increase, along with the increasing knowledge of the high school students as the Common Core Standards are better implemented. 9 In terms of the question about the DC diploma and sort of the fact that we worked hard 10 to standardize it and make it meaningful and 11 whether or not granting a diploma for the GED 12 would change that. I think that if we know that the GED is testing skills and knowledge that are 15 at levels that are equal to, if not higher than the levels of our high school graduates, then we 17 know that there is no denigration of the high

19 I also think that if you talk to

18

school diploma.

- 20 employers -- not employers. But if you talk to
- 21 the practitioners, they will tell you that it is,
- 22 and they have said already that this is a very

210 difficult test. So I don't see it as in any way denigrating the high school diploma. 3 I would sort of venture to say that our notions that the standardized process means that the diploma is equal across the city, might not quite be as accurate as we may think. We don't have a standardized curricula. We don't have standardized grading scales. We don't have an exit exam, so we don't even know what students 10 know in the end. 11 So for those reasons, I do not believe that granting a diploma to individuals that pass 12 the GED will hurt the reputation of the traditional high school diploma. MR. JACOBSON: Thank you. We'll have 15 another round, so let's go to Ms. Wilson-Phelan from Ward 1 and then Ms. Anderson. Put five 18 minutes on, please. 19 MS. WILSON-PHELAN: Thanks for bearing 20 with us. I'm wondering when it's 9:00, it's time 21 for crazy ideas. So I'm wondering, you know, if

we really want to treat all diplomas as equivalent

211 in this city, would you support asking all of our DCPS graduates to take the GED? 3 DR. MITCHELL: I think that the city would have to think broadly about whether or not we want to do an exit exam. Certainly, the notion of an exit exam is not new. There are states that have exit exams and states that have had exit exams for a very long time. So I just think that that would be a decision. I don't think that the GED is particularly aligned -- well, actually, I 10 think it is aligned with the Common Core, so it 11 could be used. I mean, I'm sure people would say 12 that the GED was not meant to stand as a high school exit exam. 15 So when a test isn't designed for a particular purpose, it's not methodologically sound to use it for something else, so there is 18 that. But I think, you know, if the city is 19 interested in an exit exam, it's a discussion that 20 should be had. 21 MS. WILSON-PHELAN: And correlated with 22 that, one of things I understand all of the people

212 -- elements that we're talking about tonight, and I don't put them in a lower priority, but I do think when you think about standards and just thinking about standards, giving that we think about the standards we want to set for our city, we have said we believe that it's not just about our academics. We have said and credits have been Carnegie units associated with a whole slew of other things that we find critical when we are saying this person is not just college ready, but is actually someone that we want to distinguish 11 has having graduated from high school. 12 And so when I think about equivalency, 13 that isn't equivalent. It's different and it all 15 might be merited, but it isn't equivalent. And so I do wonder if this shouldn't be called something 16 17 other than a State Superintendent's Diploma. 18 Maybe it is -- if it could be called some kind of 19 diploma, my colleague in Ward 6 has whispered 20 maybe we should call it an adult education 21 diploma.

I don't know, but it just seems like we

213 are actually holding two separate standards. as a state agency, how can we say that? 3 DR. MITCHELL: Well, certainly, some states do have an adult diploma, but it seems to me that what we should keep in mind is that we're talking about two different populations. We're talking about a traditional K-12 population, which is under 18, and then we're talking an adult population which is over 18 or 18 and older. There are compulsory laws in place that separate 10 the two and it seems to me that the scope of a 11 high school diploma for a traditional resident 12 under 18 is rightfully inclusive of all of the 13 graduation requirements that this Board has sent. 15 It seems to me that for an adult population, which 16 is a different population, you look at the core subjects which are those things that are measured 18 at both the K-12 level, as well as the adult 19 level. And if indeed the alternate routes, the 20 paths that we are trying to create to provide 21 access to more people, particularly the 60,000

that don't have a high school diploma, if indeed

```
214
   we think that those core things are equivalent,
   then I don't see a problem with granting the
3
   diploma.
             MS. WILSON-PHELAN: Although, you know,
 4
    it is somewhat artificial to just draw the line at
   18 years old, right?
7
              I mean, I know legally, they become an
   adult, but someone's experience at age 17 may be
   equivalent to someone's experience at age 19. So
   it's a little bit -- I hear you, but I would still
10
   say, metaphysically, that's a challenging
11
   distinction to make in terms of saying the set of
12
   life experiences that's associated with this
13
   diploma because you're 19 years old instead of 18
   or 17 should be different than for those who are a
15
16
   couple of years younger.
17
              DR. MITCHELL: I understand what you're
18
    saying and you do have to draw the line. I will
19
    say that the biggest group of GED takers and
20
   passers in DC is like, 19 to 24.
21
             MS. WILSON-PHELAN:
                                 Okay.
22
             DR. MITCHELL: And the sweet spot for
```

215 GED is actually around 24. 2 MS. WILSON-PHELAN: And just really quickly, would you recommend that if we do go forward with this path that the statistics associated with a number of State Superintendent Diplomas count towards DC's high school graduation rate? 8 DR. MITCHELL: No, I would not, actually. I think that the high school graduation rate, there's a set process for establishing that 10 graduation rate and it's based on cohort numbers. 11 And so I would definitely advocate separating 12 those individuals that go through the traditional school with a cohort as one number and then 15 another number. 16 As a matter of fact, the Department of 17 Education does just that. They count GED and high 18 school diploma, in terms of educational 19 attainment, but when you talk about graduation 20 rates, they use the cohort rate. 21 MS. WILSON-PHELAN: Thank you. MR. JACOBSON: Wonderful. We're go to 22

216 Ms. Anderson from Ward 4 and then Ms. Lord. 2 MS. ANDERSON: Thank you. Given that most of the students who are -- or the GED attainers whose education was interrupted -- that was done while they were attending traditional public schools, can you share what the consensus of what kinds of the opinions that have been -- or responses you've gotten to this proposal from DCPS, specifically. I have another question to follow up with too. 10 11 DR. MITCHELL: I actually don't have a position statement from DCPS, so I can't share 12 that with you. Certainly, individual teachers and counselors that I've spoken with have been in 15 favor, but I don't have an official response from 16 DCPS. 17 MS. ANDERSON: I'd be very interested in hearing that. I don't think they're asking about 19 the fox who raided the hen house, but I mean, I 20 think that we should find out -- I would be very 21 interested in finding out where DCPS stands on

22 this measure.

217 And my other question is that do you 1 have a sense or can you give me some idea as to what objective other states or jurisdictions were attempting to achieve when they decided to award state diplomas? 6 Was it an economic objective or a social objective? Do you have a sense of what their primary goals with these measures were? 9 DR. MITCHELL: I think there are probably two. One, I think is that states believe that the GED and the NEDP are equivalencies and so 11 they determine that one thing that is equal should 12 get the same diploma or acknowledgment from the state as another. And then I think the economic 15 imperative and the desire to address the stigma that is attached to the GED is the motivating 17 factor for other regions, for the states that have 18 done this. MS. ANDERSON: Thanks. 19 20 MR. JACOBSON: We'll go to Ms. Lord 21 then. 22 MS. LORD: It's much fun sharing the

218 microphone. Thank you for hanging in here with us, Dr. Mitchell. Some of my questions are going to be extremely simple. How much does the GED test cost and who pays for it? DR. MITCHELL: Sure. The GED test, nationally, cost \$120, but DC has entered into a partnership with GED testing services and we are able to offer the GED to our residents for \$3.75 per test. 10 MS. LORD: You said \$3.75 per test? 11 DR. MITCHELL: Per test, yes. MS. LORD: And the total test that they 12 would have to take? 13 14 DR. MITCHELL: Four. MS. LORD: Four. 15 16 DR. MITCHELL: Yes. And then for retest, both an individual can take two retests and those are free. In terms of the GED Ready, 19 which is a fantastic opportunity for students to 20 prepare for the GED, all of our adult education 21 providers have vouchers. And so those are free to 22 DC residents.

219 MS. LORD: So there's a lot of incentive 1 to keep studying and no disincentive to continuing to prepare practice. Okay. So cost is a big barrier in many states and I dare say, our neighboring jurisdictions. Who would set the cut score for test 6 passing? In Pennsylvania, for example, the test scores are set at the state level, it's not a national cut score. 10 DR. MITCHELL: Yes. GED testing requires that jurisdictions -- they say 11 jurisdictions can set a cut score. I believe 12 that's higher than the past score that they set, and right now, in DC, we go with the past score 15 that the GED testing recommends. 16 MS. LORD: So that wouldn't necessarily have to come before the Board? 18 DR. MITCHELL: That is correct. 19 MS. LORD: Okay. The need of other 20 tests, notably, the educational testing services 21 high set that 14 states and a number of the island trust territories also have -- have we explored 22

220 that expanding our universe of what we would consider high school equivalencies? DR. MITCHELL: Yes. We did think about 3 and explore that early on when we learned that the GED was going to undergo this drastic change. We decided, though, to stick with the GED for a couple of reasons; 1) we believe that the alignment that GED testing did was closer to the Common Core than some of the other alignments for the other tests. And 2) in terms of preparation, we thought it would be much more consistent across 11 the city to prepare for one exam rather than sort 12 of have the opportunity for adult providers to prepare for multiple exams. 15 MS. LORD: And finally, this whole competency thing, it sort of sounded like if we 16 weren't doing credits for health requirements that all three of the program directors who came before 19 us tonight sort of indicated they could, in fact, 20 issue a diploma, something other than a certificate. 2.1 22 So I'm wondering, have we explored any

221 of that and the correlate of that is have we explored diplomas for super achieving high school students, ones who complete internships or speak a foreign language. Texas, for example, has a diploma that has a state seal for biliteracy. DR. MITCHELL: So I believe that 6 7 charters can issue diplomas as long as they meet the state requirements. So that is very real. The notion of a Carnegie unit, though, as was indicated here, when you're dealing with an adult 10 population, is not terribly desirable because it 11 takes so long to complete the high school diploma. 12 If indeed we adopted a competency-based 13 approach to education in general, then the 15 providers here probably would and could provide a 16 diploma, I would imagine, particularly, for the 17 charters. The CBOs, though, that offer GED 18 preparation and who work with adults to prepare 19 then to take the GED would not be able to offer a 20 diploma, whether we had Carnegie units or not. 21 MS. LORD: So that also raises some interesting possibilities of, for example, 22

222

- 1 tweaking or having pilot programs within our
- 2 graduation requirements that would allow the
- 3 educational institutions to issue diplomas and it
- 4 would also, I would think, open up new
- 5 opportunities for us to make sure that the quality
- 6 of the providers, whether they are CBOs or
- 7 schools, are really preparing kids and not just
- 8 doing the quality job of education because it's
- 9 all about the learning and not about the setting.
- DR. MITCHELL: Yes, absolutely. I think
- 11 that, you know, the proposal that you just made
- 12 would probably require some legislative changes, I
- 13 think, but certainly, the NEDP is a performance-
- 14 based assessment that is a portfolio and people
- 15 have to include demonstration of mastery of 70
- 16 competencies in seven areas. And a competency-
- 17 based approach would fit that perfectly.
- 18 MR. JACOBSON: Wonderful. I have a
- 19 couple of questions if no other Board members have
- 20 a first round question. Great.
- 21 I'm going to actually play off Ms. Lord
- 22 and Ms. Phelan's idea to throw some crazy ideas

223 out there since it is late. My question is, is one answer to this to grant adult education folks, like the ones who were here before us, the ability to grant diplomas like a regular LEA can? DR. MITCHELL: Yes. You know, I quess we can change legislation, but generally, schools grant diplomas. So to enable an LEA -- I'm sorry. To enable a CBO to grant a diploma, would indeed be very much outside of the box. 10 MR. JACOBSON: Okay. And then speaking of the box, actually, you played right into my 11 second question. DC, a number of years ago, the 12 council banned the boxed legislation to remove from job applications, the box to check if you had 15 been incarcerated. Council passed that 16 legislation. Does it make sense for the council 17 to pass legislation to ban the box where employers can't ask if you have a GED or a diploma? 19 DR. MITCHELL: I don't think so. It 20 seems to me that employers have the right to

understand the educational level of perspective

employees. And so I don't see the need to do

21

22

224 that. 1 MR. JACOBSON: Okay. Thank you. One of 2 the themes that has come up frequently is the theme of access versus barrier and that one of the reasons that had been given for making this policy change is to remove barriers to provide access to under-represented populations. Can you elaborate on that a little bit for me? 9 DR. MITCHELL: Sure. I think we've been here before. There is clearly a stigma attached 10 to the GED. That stigma has to do with the fact 11 that some people believe the GED is an easy test 12 to take. Some people believe that the people who earn a GED are underserving because they dropped 15 out of school, and some people believe that people who earn the GED not only dropped out of school, but that they dropped out because of intellectual 18 deficiencies. 19 Clearly, none of this is true. And with 20 the new test, which is so much more rigorous, 21 possibly, with the new test that is more rigorous,

a diploma, on top of passing the GED, would

225

- 1 acknowledge, as a city, that this person has,
- 2 indeed accomplished the equivalent of those
- 3 individuals that go through K-12 school setting. I
- 4 think that it's important to acknowledge that if
- 5 an individual has not been successful the first
- 6 time around, often it's not just the failure of
- 7 the individual, but it's the collective failure of
- 8 all of us and this is the way that we can begin to
- 9 address some of that.
- MR. JACOBSON: Thank you. And to Mr.
- 11 Jones point, any additional data and information
- 12 you can provide us about removal of barriers
- 13 through this process, the military is one thing,
- 14 earning potential is potentially another thing.
- 15 Scholarships, I think were mentioned by the
- 16 previous panel.
- 17 DR. MITCHELL: Yes.
- 18 MR. JACOBSON: If we could just get a
- 19 list of all of the barriers that could potentially
- 20 be removed or would actually be removed through
- 21 enactment of this policy, I think that would be
- 22 very enlightening for us.

226 1 DR. MITCHELL: Sure. MR. JACOBSON: Please make it as 2 comprehensive as possible. My final question is where do these folks live who are taking GEDs? Which wards do they live in? Not only the people who take the GED exam, but those that actually earn a GED, where do they live? 8 DR. MITCHELL: Actually, I believe that they live all over the city. I have some statistics here. Give me a second to pull it out. 10 Here we are. 11 12 Oh, I'm sorry. I'm afraid I don't have that information. I have years out of school, 13 gender ethnicity and age group. 15 MR. JACOBSON: Can you please provide that to our research analyst, Shawn Chock 17 (phonetic). 18 DR. MITCHELL: Sure. 19 MR. JACOBSON: Along with the 20 information that Mr. Jones has requested and if 21 any other Board members have, if you can compile 22 that and get that to us, that will help inform our

227 future activities. 2 DR. MITCHELL: Absolutely. MR. JACOBSON: So we would need that 3 sooner rather than later, probably. DR. MITCHELL: That's not a problem, we 5 can get that to you. 7 MR. JACOBSON: Wonderful. We're going to do a second round. We're going to go in the same order. So Ms. Wattenberg, Mr. Jones, Ms. Wilson- Phelan, Ms. Anderson, and Ms. Lord. And I have no more questions. Ms. Wattenberg? 11 12 MS. WATTENBERG: All right. Going back to the testimony that we heard earlier, one of the pieces of testimony that struck me was one of the people running one of the schools talking about one of the students who had been essentially pushed out of her high school because of bullying, because of violence, and then she had a knife and 19 so on. 20 And another piece of testimony had to do 21 with another reason for someone, essentially, leaving their -- presumably, DCPS could be a 22

228

- 1 charter school or high school. So my question is
- 2 really to step back a minute and ask what kinds of
- 3 programs exist in DC -- and this may not be
- 4 something you feel like you should answer and we
- 5 should have someone a different time, but I think
- 6 we really should understand what are the
- 7 alternative programs that are out there for
- 8 students who were in that situation because again,
- 9 one of the -- ideally, as we think of the pluses
- 10 and the minuses, it would be awful if we created
- 11 sort of an escape hatch so that schools didn't
- 12 have to fix these kinds of problems. I know there
- 13 are some programs.
- I know the STAY programs, for example,
- 15 work with students who are having a hard time in
- 16 the regular schools. And I know there are others
- 17 and I know that there are charters that do that,
- 18 and I think we really need to have just a good
- 19 sense of what those are to the extent that we can
- 20 provide a regular high school education to a lot
- 21 of these students instead of letting them get sort
- 22 of pushed out and then ended up in the GED system.

229 So to the extent that you can answer 1 that in a couple of minutes or tell us who to talk to later. DR. MITCHELL: Sure. I can give it a shot. The thing that comes to my mind most immediately is the Youth Re-engagement Center, which is an entity which is an OSSE -- the part of OSSE that is specifically designed to do outreach to students who are between the ages of 16 and 24 and not currently in school. We have a staff of 10 six individuals and they go out, actively do 11 outreach to those individuals and do a full 12 assessment of where they are, both in terms of 13 education, but also other social and economic 15 needs. 16 We have established very strong relationships with city agencies. Everything from the Department of Transportation to behavioral 19 health, to DOES, to Health and Human Services. We 20 work with those individuals once we understand their needs to find a best educational fit for 21 22 those individuals.

230 We have connections with both DCPS with 1 the charter schools with alternative schools with CBOs so we find the best fit. We work with that individual to ensure that they are enrolled and we stay with that individual for a year. The Reengagement Center is relatively new, but we're very excited about the possibilities there, and that comes to mind most immediately. 9 You sort of talked about the other schools and school settings that are available, 10 you know, once a student, unfortunately, may be 11 pushed out or leaves a traditional high school. 12 MS. KANG: If I could just tack on for 13 one second. I would say that the system that Dr. Mitchell is describing speaks to, I think both the 15 LEAs, traditional charter and our desire to find multiple pathways that fit the diverse needs of 17 18 our student, whether that is through traditional 19 high schools. 20 Some of them are re-enrolling in 21 traditional high schools. Some of them are re-22 enrolling in alternative settings, some are going

231 to these adult providers that work with ages 16 and up, and so we're looking for the best fit for the needs of the student. MS. WATTENBERG: It's late. I'm ending 4 my questions. 5 6 MR. JACOBSON: Mr. Jones. MR. JONES: Thank you, Mr. President. Considering the late hour, I'll be extremely brief because I have a lot of questions, but I believe, Dr. Mitchell, I can call you and we can discuss 10 11 those issues. 12 DR. MITCHELL: Absolutely. MR. JONES: But I want to close out on a 13 high note. I want to congratulate OSSE for negotiating the arrangement to allow our citizens to take the test. And I've seen some positive movement of individuals doing that because the cost barrier is not there. 19 But there is one thing, I want you to 20 make a public announcement because I did not know 21 that you guys had an arrangement to help with the GED Ready because I have personally paid for a 22

232 number of them for citizens. So if you don't have that information -- if you do, please make that public announcement. If you don't then perhaps you can provide it to us because that's a serious benefit. 6 DR. MITCHELL: Sure. MR. JONES: For someone who is out there on the ground helping families try to achieve that, I can use that to help families with that 10 information. 11 DR. MITCHELL: Absolutely. We'll make 12 that available to you. 13 MR. JACOBSON: I think that might make a great press release or some other public 15 announcement from the Board to the general 16 population at some point. Ms. Wilson-Phelan? 17 MS. WILSON-PHELAN: I have no questions. 18 MR. JACOBSON: Ms. Anderson? 19 MS. ANDERSON: I don't particularly have 20 -- well, I have a pretty succinct question. And 21 it may surprise my colleague from Ward 8, but I'm generally and overwhelming in favor of pretty much 22

233 any measure that advantages disadvantaged populations. 3 DR. MITCHELL: Okay. MS. ANDERSON: But I'm still concerned as to how we're fooling ourselves into thinking that if we rename the GED award, give it a different name that it makes -- that it would eliminate the negative perceptions. Again, I think the catch will be that -- and I guess this would have to be brought out, and again, I would 10 be very interested in seeing if there's data to 11 contradict this, but I think it would have to be 12 brought out by what we see happening in other jurisdictions that have done this with the state 15 diploma. I think it would be brought out that 16 17 it's basically that we're just renaming the thing 18 and that folks will get pretty hip to what that 19 new name is and that there will be some additional 20 stigmas. I don't want to keep deferring and 21 reshaping stigma further down the line. 22 DR. MITCHELL: Yeah.

```
234
             MS. ANDERSON: That's pretty much my
1
2
   comment.
             DR. MITCHELL: I don't think that we are
3
   doing -- you're quite right in that this is not a
   great change. You know, we really can't control
   what other people think, but I think that if we
   grant a diploma as well as, you know, two
   individuals that that have the GED, then in a lot
   of instances, their educational background will
   not be questioned. I just truly believe that. I
10
   have looked for research. I have not found it. I
11
   mean, but I will continue to look.
12
13
             MS. ANDERSON: And I would certainly
   encourage this as we go through this process and
   we start raising these questions about -- we start
15
   looking at this issue of ways to address that
   stigma that's associated. We can also look,
   perhaps at some other things that would, perhaps,
19
   have some more long-term and lasting value that
20
   will help us to eliminate the stigma that GED
21
   attainers face.
22
         DR. MITCHELL: Sure.
```

235 MS. ANDERSON: And I know it is a very 1 real confrontation that GED attainers have with colleges and employers when they see that, but in some cases I've also seen where it actually elevates the conversation between an employer or a college about what the student brings or that person brings to the -- can bring to the table. And there have been some positive traits that have been associated with it as well. 10 DR. MITCHELL: That wouldn't disappear. Theoretically, if a student or someone seeking a 11 job has a GED and a state diploma and they go and 12 they sort of have a conversation with a college 13 admissions person, there is nothing to negate some 15 of the issues that happened in that person's past that may have strengthened that person and given -16 17 - and made the person who he or she is. 18 MS. ANDERSON: Just from personal 19 experience, I know several people who have 20 attained their GED who make very compelling cases 21 to both employers and college admission officers 22 as to why that is a strength, in terms of the

236 package they bring to their --2 DR. MITCHELL: Right. But you have to get in the door. You have to get in the door so that you can have the conversation. MS. ANDERSON: Absolutely. 5 MS. KANG: And I'll just add that I think to the point about stigma that has come up a number of times, I think the Board's action, one way or another, if we were to go forward with this, will signal, right? If the Board would be adding their voice to other voices that are out 11 there about the value of the GED and about the 12 difference that has happened in the last couple of years with that. So I just want to put that out 15 there for your consideration as well. 16 MS. ANDERSON: Thank you. 17 MR. JACOBSON: Ms. Lord. 18 MS. LORD: Thank you. I will make this 19 short. I'm concerned, just in general that we may 20 inadvertently be creating, as my colleague from 21 Ward said, redefining stigma and creating, 22 inadvertently, a two-tier diploma system.

237 I also would ask us all to make sure 1 that we are not forgetting a significant opportunity to change policy. For example, children who are involved with the juvenile justice system often have their educations interrupted, but our policy does not permit them to string together credits earned to a couple of weeks in detention, a couple of weeks there. we are creating a population who will need the GED simply because we didn't go back and connect some 10 11 dots. 12 So as we move forward, particularly for this very volatile population, I want to make sure 13 we're doing right by them, too, and not just 15 creating this spiffy little tool that sends all these signals. 16 I used to cover diplomacy for Newsweek 17 18 Magazine and everyone was always sending messages 19 and sending signals and you kind of want to say 20 well, pick up the phone and call, you know. 21 that's really my only thing. I would also like us 22 to explore the idea that was raised by several of

238 my colleagues about making the GED -- one way to truly destigmatize it is to say it's good enough to prove that you're college ready. And if that's the case, then, you know, \$3.75 a pop, that's a heck of a lot cheaper than the state test we used to have, the DC CAS, so just putting it out there. 7 MR. JACOBSON: Thank you. Any Board members that I haven't gotten to. If not, we will offer you our great thanks for being patient and for beginning to inform us. There is more work to be done here and we have some deliverables we'll 11 expect from you and more dialogue over the coming 12 13 months. 14 Thank you so much. 15 DR. MITCHELL: Sure. Thank you. CONSIDERATION OF CEREMONIAL RESOLUTIONS 16 HONORING NATIONAL YOUTH SCIENCE CAMP ATTENDEES 17 18 MR. JACOBSON: Next item on the agenda is consideration of ceremonial resolutions 19 20 honoring three very special students that were 21 selected to attend this year's National Youth 22 Science Camp.

239 I will allow Mary Lord, or at-large 1 member to add more about this and to take control at the moment. Thank you very much, Mr. 4 MS. LORD: President. In the interest of time, keep it as short as possible. For the last couple of years it has been my happy duty to pull together judges to review applicants for the National Youth Science Camp. This is a very prestigious residential camp in the hills of West Virginia. 10 The governor of West Virginia invites state 11 governors, and in our case, our mayor, to send two 12 students, free of cost, no camp fees, travel 13 included, where they experience -- they do science projects and it's just a life-changing experience. 16 Former astronauts and members of Congress who are 17 alumni. This year, we usually try to get our 18 students to the Board meeting so that they can 19 show their faces, explain who they are, talk a 20 little bit about their science hopes and dreams, 21 but they're so busy that they couldn't come, and then the camp coincided with our June public

22

240 meeting. 2 So we honored them with a ceremonial resolution and I would just like to say on behalf of the judges that we had three fabulous candidates. Camila Holman, who is a graduating senior from School Without Walls was the only one who had the full three and-a-half weeks to attend the camp, and she will be going off to the University of Edinburgh to study biology and 10 international relations. 11 Taylor Lofton from Banneker Academic High School was another delegate. She, alas, had 12 to decline the opportunity because the National Institute of Health snapped her up for a paid 15 summer internship of 11 weeks. She is, I believe, off to study at the University of Rochester, bioengineering, as a Posse scholar. 18 And our third delegate from Friendship 19 Collegiate Academy, Jacob Martin, also, 20 unfortunately, couldn't attend for the entire 21 time, but he is an absolute engineering enthusiast who was the leader of his engineering and IT 22

241 teams, 3D printing team. I think they made phone cases for just about everybody in the school who needed one. He is off to study engineering at Montgomery College in the fall. So these are three outstanding 5 individuals. And if any of you have high school rising seniors this year, either in your family or in your circle of friends, please, please encourage them to apply. It's a very painless application, particularly after the college 10 application season, and it will open up a lifetime 11 of friendships, opportunities with their peers 12 from around the country and around the world. It's one of these incredible opportunities that I 15 want as many of our students to take as possible. 16 So with that, I will entertain a motion 17 to approve three ceremonial resolutions which will 18 put in snail mail to our three outstanding high 19 school graduates of the Class of 2015. 20 MS. WILSON-PHELAN: So moved. 21 MR. JACOBSON: Moved by Ms. Wilson-22 Phelan.

```
242
             MS. ANDERSON: Second.
 1
             MR. JACOBSON: Second by Ms. Anderson.
 2
   All those in favor?
               (Board members vote "aye.")
 4
             MR. JACOBSON: Any opposed?
 5
               (No response.)
   Any abstentions?
 8
               (No response.)
   Wonderful. Thank you, Ms. Lord.
10
             MS. LORD: We'll sign these and get them
11 in the mail.
12
             MR. JACOBSON: We will sign them and get
13 them in the mail. We are minutes away from
   adjourning, but I want to want to continue to give
   Board members, if they have special announcements,
   a quick opportunity to make those at this point.
             Any Board member announcements?
17
18
              (No response.)
19 If not --
20
             MS. WILSON-PHELAN: Motion to adjourn.
21
             MR. JACOBSON: By Ms. Wilson-Phelan. Is
22 there a second?
```

```
243
            MR. JONES: Second.
 1
 2
            MR. JACOBSON: By Mr. Jones. All in
 3 favor?
              (Board members vote "aye.")
 4
         MR. JACOBSON: We stand adjourned.
 5
 6
              (Whereupon, at 9:55 p.m., the
 7
             Public Meeting was adjourned.)
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
```

|    | 244  |
|----|--|
| 1  | CERTIFICATE OF NOTARY PUBLIC                       |
| 2  | I, GERVEL A. WATTS, the officer before whom the    |
| 3  | foregoing meeting was taken, do hereby certify     |
| 4  | that the testimony that appears in the foregoing   |
| 5  | pages was recorded by me and thereafter reduced to |
| 6  | typewriting under my direction; that said meeting  |
| 7  | is a true record of the proceedings; that I am     |
| 8  | neither counsel for, related to, nor employed by   |
| 9  | any of the parties to the action in which this     |
| 10 | meeting was taken; and further, that I am not a    |
| 11 | relative or employee of any counsel or attorney    |
| 12 | employed by the parties hereto, nor financially or |
| 13 | otherwise interested in the outcome of this        |
| 14 | action.  |
| 15 | Schol L. Will                                      |
| 16 | OF OF  |
| 17 | GERVEL A. WATTS  Notary Public in and for the      |
| 18 | District of Columbia                               |
| 19 |  |
| 20 |  |
| 21 |  |
| 22 | My Commission expires: February 14, 2019           |

| Γ                                     | 1 42                                  | )<br>                                 |                           |
|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------|
| \$                                    | <b>14</b> 77:17 103:11                | <b>2006</b> 72:12                     | <b>25.5</b> 27:3 166:3    |
| <b>\$1,600</b> 147:13                 | 133:2 152:12                          | <b>2007</b> 57:19 82:18               | <b>29</b> 183:18          |
| 159:20                                | 153:13 173:12<br>219:21 244:22        | 149:14                                | <b>2nd</b> 66:2           |
| <b>\$120</b> 218:6                    |                                       | <b>2009</b> 53:16                     |                           |
| <b>\$3,100</b> 179:15                 | <b>15</b> 1:7 4:11 15:15 34:2 75:18   | <b>201</b> 74:17                      | 3                         |
| <b>\$3.75</b> 218:8,10                |                                       | <b>2010</b> 53:17 181:8               | <b>3</b> 2:7 74:12 103:18 |
| 238:4                                 | <b>16</b> 26:1 33:2 40:16 44:13 52:14 | <b>2011</b> 61:13                     | <b>3.1.9</b> 61:6         |
| <b>\$4,700</b> 179:17                 | 121:1 124:1                           | <b>2012</b> 58:20 75:18               | <b>30</b> 68:19 73:2,7    |
| <b>\$55,000</b> 181:16                | 147:7 159:7                           |                                       | 99:12 113:19              |
|                                       | 180:8 200:9                           | <b>2013</b> 15:15 26:4 33:5 118:21    | 116:2 174:7               |
| 1                                     | 229:9 231:1                           | 178:22                                | 183:13 195:9              |
| 1 2:6 32:1 34:2                       | <b>17</b> 16:14 121:1 124:1 214:8,15  | <b>2014</b> 34:9 37:7                 | <b>30s</b> 149:2          |
| 47:16 80:8 88:10<br>112:15 124:15     | ŕ                                     | 42:7 48:22 49:9                       | <b>30-year-old</b> 40:8   |
| 143:19 150:9                          | <b>18</b> 32:13 66:1 74:11,12 75:5    | 55:22 150:20                          | <b>31</b> 75:11           |
| 166:17 210:17                         | 117:20 124:2                          | 173:9 192:1<br>205:20                 | <b>31st</b> 176:2         |
| 220:7                                 | 204:9 213:8,9,13                      | 203.20 208:8,14,16                    | <b>33,000</b> 34:8        |
| <b>1,000</b> 118:9                    | 214:6,14                              | <b>2015</b> 1:7 4:11                  | <b>35</b> 82:22 173:19    |
| <b>1.5</b> 32:21                      | 19 15:15                              | 153:13,15                             | <b>39</b> 74:9            |
| <b>10</b> 34:17 56:3 65:2             | 214:9,14,20                           | 241:19                                | <b>39,822</b> 75:5        |
| 67:16 74:19                           | <b>1954</b> 178:17                    | <b>2019</b> 244:22                    | <b>3D</b> 241:1           |
| 148:1 151:5<br>158:20 173:9           | <b>1979</b> 16:1                      | <b>20s</b> 149:2                      | 3rd 66:2                  |
| <b>10,000</b> 74:12                   | <b>1990s</b> 58:16                    | <b>21</b> 14:14 173:15                | 3's 107:7                 |
| ,                                     | <b>1994</b> 13:16                     | <b>21st</b> 61:3 63:17,21             | 3 8 107.7                 |
| <b>100</b> 103:11 118:14 152:2 181:21 | <b>1999</b> 192:7                     | 64:1                                  | 4                         |
| 10th 52:13 133:14                     | 1st 7:16                              | <b>22</b> 166:5                       | <b>4</b> 2:8 75:21 98:6   |
| 144:22 167:11                         |                                       | <b>23</b> 52:6                        | 134:9 216:1               |
| <b>11</b> 5:22 13:22                  | 2                                     | <b>23043</b> 13:17                    | <b>4,000</b> 58:11        |
| 58:15 73:7                            | <b>2</b> 143:18 150:10 166:18 220:10  | <b>24</b> 11:20 33:2                  | <b>40</b> 58:12 118:20    |
| 137:16 240:15                         |                                       | 117:20 124:3                          | 173:16 200:11             |
| <b>12</b> 15:22 32:13                 | <b>2,000</b> 125:3                    | 180:8 200:9                           | <b>400</b> 79:4 106:6     |
| 33:6 64:20                            | <b>20</b> 58:21 71:5 74:1,2 153:18    | 214:20 215:1<br>229:9                 | <b>41,000</b> 78:14       |
| 73:9,13 74:5<br>75:5,15               | 174:3,7 180:18                        |                                       | <b>43</b> 75:20           |
| 12-year-old 65:8                      | <b>20,000</b> 74:11                   | <b>24/7</b> 107:16                    | <b>441</b> 1:12           |
| 13 54:20                              | <b>200</b> 118:4 125:7                | <b>25</b> 37:21 85:8<br>153:18 154:12 | <b>450</b> 51:6           |
|                                       | <b>2002</b> 37:7 208:11               | 173:17 189:14                         | <b>4-year-old</b> 151:4   |
| <b>13.4</b> 27:5                      | <b>2002</b> 37.7 200.11               |                                       | - 3 324 101.1             |
|                                       |                                       |                                       |                           |

|  | 1 42                                | ,                           |                   |
|--|-------------------------------------|-----------------------------|-------------------|
|  | 74:8,9 75:22                        | 139:17 159:22               | 112:6 113:17      |
| 5  | 113:20 127:8,11                     | 162:13 169:4,9              | 115:1 116:12      |
| <b>5</b> 61:14 113:19                      | 178:2 180:11,13                     | 173:17 182:14               | 127:10 130:7      |
| 124:16                                     | 194:19 232:21                       | 189:21 193:13               | 162:21 240:19     |
| <b>5.1.7</b> 63:9                          | <b>80</b> 152:5                     | 197:10 206:21               | accept 141:2,12   |
| <b>5:30</b> 1:8                            | <b>84</b> 137:19                    | 218:8 221:19                | 149:16 157:17     |
|  |                                     | absence 69:1                | 158:10 203:13     |
| <b>50</b> 116:4                            | <b>8th</b> 139:14 144:21            | absent 49:7                 | acceptable 141:3  |
| <b>500</b> 118:8                           | 9                                   | absolute 240:21             | acceptance 128:16 |
| <b>54</b> 178:22                           | 9 33:7 66:1                         | absolutely 37:4             | accepted 55:11    |
| <b>5th</b> 63:8                            |                                     | 38:5 51:13 108:1            | 158:2             |
|  | <b>9:00</b> 210:20                  | 119:12 176:10               |                   |
| 6  | <b>9:55</b> 243:6                   | 222:10 227:2                | accepting 149:13  |
| <b>6</b> 155:10 185:11                     | <b>90</b> 82:18 133:13              | 231:12 232:11               | access 11:1,5     |
| 212:19                                     | 152:13 175:19                       | 236:5                       | 56:13 75:17       |
| <b>60</b> 42:14 133:3                      | 177:2                               | abstentions 6:17            | 213:21 224:4,6    |
| <b>60,000</b> 200:6                        | <b>95</b> 164:11                    | 7:12 8:7 242:7              | accessible 80:20  |
| 213:21                                     | <b>96</b> 157:16                    | abstinence                  | 103:9 195:5       |
| <b>65</b> 173:8                            | <b>98</b> 149:15 157:16             | 24:10,13,20 25:7            | accessing 172:3   |
|  | 203:12                              | abuse 32:16,17,22           | 184:8             |
| <b>6th</b> 60:20                           |                                     | 33:12 35:2 70:10            | accomplish 49:19  |
| 7  | A                                   | <b>abused</b> 33:7 34:16    | 129:3             |
| 7 15:20 71:3 74:8                          | <b>ABE</b> 138:14                   | abusers 31:12               | accomplished      |
| 75:21 180:11                               | 164:11                              |                             | 132:6 225:2       |
| <b>7,500</b> 180:7 200:9                   | abilities 39:4                      | abusive 35:12               | accomplishment    |
| ŕ  | 203:3                               | academic 35:16              | 125:22 126:3      |
| <b>70</b> 118:14 222:15                    | ability 23:17 49:21                 | 38:6,8 65:7                 | 131:5             |
| <b>72</b> 173:8                            | 61:15 64:14                         | 114:17 125:17               | According 15:13   |
| <b>73</b> 15:17                            | 91:21 98:8 223:3                    | 144:16 187:7,15<br>240:11   | 33:22 75:4,14     |
| <b>75</b> 90:12                            | able 6:2 10:8,17                    |                             | 149:14            |
| <b>78</b> 179:1                            | 11:5 24:19                          | <b>academics</b> 65:5 212:7 | account 135:10    |
| <b>790</b> 15:14                           | 27:10,12 28:15                      | Academy                     | accountability    |
|  | 29:1,13 30:17                       | 30:10,13,15,20              | 15:3              |
| 7th 64:16 117:22                           | 40:14 41:6 47:19<br>50:8 51:20 55:6 | 35:21 36:8 37:15            | accountable 31:13 |
| 137:21                                     | 60:4 61:7 64:7                      | 39:6 40:8 41:17             | accreditation     |
| 8  | 106:14 110:9                        | 43:8                        | 162:2             |
| 8 2:9 15:20 27:7                           | 111:12 112:1                        | 46:13,15,17,19,2            | accredited 130:17 |
| <b>8</b> 2:9 15:20 27:7<br>40:9 52:7 59:21 | 117:15 122:4                        | 1 47:1 48:22                | 147:16            |
| 65:2 73:12                                 | 123:5 127:6                         | 52:5 54:2,12                | 161:20,21,22      |
| 05.2 /5.12                                 | 135:4 138:15                        | 93:19 94:6 110:3            |                   |

|                                  | اع م                                | ,                                |                            |
|----------------------------------|-------------------------------------|----------------------------------|----------------------------|
| 162:1 166:1                      | 199:6                               | 239:2                            | 54:11,17,19                |
| Accuplacer                       | action 8:22 236:8                   | added 80:18 156:4                | administer 121:20          |
| 132:2,4,14                       | 244:9,14                            | 173:10                           | administration             |
| accuracy 62:21                   | actions 25:9 57:18                  | <b>adding</b> 236:11             | 8:15 9:13                  |
| accurate 16:2                    | 199:2                               | addition 27:19                   | administrator              |
| 62:9,19 63:13                    | active 59:6 96:10                   | 114:4 147:15                     | 101:11                     |
| 67:19 174:22<br>210:6            | actively 229:11                     | 202:18                           | administrators             |
|                                  | activities 14:11                    | additional 11:7                  | 95:11 161:11               |
| ACE 203:12                       | 148:10 227:1                        | 98:22 103:2<br>106:17 118:14     | admirable 105:13           |
| ACEs 34:14                       | activity 15:10                      | 140:14 155:9                     | admission 141:13           |
| achieve 42:20 67:7               | actual 51:18 63:6                   | 200:1 225:11                     | 170:20 235:21              |
| 177:3 217:4<br>232:8             | 154:16 161:2                        | 233:19                           | admissions 156:8           |
|                                  | 183:9                               | Additionally                     | 170:3 235:14               |
| achieved 134:14<br>158:22 203:7  | actually 19:22                      | 58:14                            | admitting 24:7             |
|                                  | 20:2 51:8,9 59:9                    | address 22:17,22                 | adolescence 33:15          |
| achievement 43:1<br>136:15 146:9 | 61:11 63:7 82:4<br>83:17 89:14 90:2 | 23:17 25:5 69:14                 | adolescents 13:12          |
| 158:17 180:3                     | 91:11 92:5,6                        | 87:3 91:22 92:4<br>105:21 217:15 | 14:18                      |
| achieving 126:3                  | 98:21 108:19                        | 225:9 234:16                     | adopt 6:20 7:15            |
| 221:2                            | 110:12 117:4                        | addressed 22:7                   | 13:8 21:15 57:19           |
| acknowledge                      | 119:19 120:7                        | 63:5 136:17                      | adopted 8:9                |
| 134:13 199:15                    | 123:7,17 124:2<br>136:9 137:12      | addressing 91:14                 | 221:13                     |
| 200:21 225:1,4                   | 144:5,7,16                          | 146:3 198:19                     | adopting 63:15             |
| acknowledging                    | 148:17 156:19                       | adequate 22:1                    | ads 120:15                 |
| 107:3                            | 168:8 181:6,19                      | 69:22 75:17                      | adult 8:20 11:1            |
| acknowledgment                   | 182:1,21 183:8<br>185:19 198:3,11   | adequately 63:5                  | 30:21 32:13                |
| 199:4 217:13                     | 211:10 212:11                       | adjourn 242:20                   | 34:20 35:22 37:5           |
| acquire 38:11                    | 213:1 215:1,9                       | adjourned 243:5,7                | 38:16 40:8 42:22           |
| 195:1                            | 216:11 222:21                       | · /                              | 46:14 52:6<br>107:12 110:3 |
| acquiring 42:13                  | 223:11 225:20                       | adjourning<br>242:14             | 113:18                     |
| 183:10                           | 226:7,8 235:4                       | ·                                | 114:12,22                  |
| across 40:2 53:21                | adapt 65:1                          | Adjournment<br>3:14              | 115:3,9 116:11             |
| 63:15 84:17<br>86:22 130:15      | adapted 25:14                       | adjust 18:11 45:16               | 117:13,21<br>124:22 125:7  |
| 131:5 152:17                     | add 101:3 103:4                     | 145:19                           | 124:22 123:7               |
| 208:5 210:5                      | 147:22 156:5,14                     | adjustment                       | 127:11,12                  |
| 220:11                           | 157:6 167:1<br>174:6 175:22         | 102:22                           | 129:17 130:9               |
| act 90:11 112:15                 | 174.6 175.22                        | <b>Admassu</b> 46:21             | 137:20 147:21              |
| 114:11 187:14                    | 205:22 236:6                        | 1 minussu TO.21                  | 148:22                     |
|                                  |                                     |                                  |                            |

|                               | 1 48                  | ,                                      |                                      |
|-------------------------------|-----------------------|--|--------------------------------------|
| 152:17,21                     | advocates 31:11       | 129:10 223:12                          | 146:19 148:1                         |
| 161:14 162:9                  | affect 23:17 159:6    | agreed 37:22                           | 156:18 167:18                        |
| 164:13 184:7                  | affects 94:20         | agreement 158:5                        | 175:13 183:18                        |
| 186:8 187:9,11                |                       |  | 196:16 200:5                         |
| 188:4,6 191:16<br>192:9,16,19 | afford 55:7           | Agriculture 75:15                      | 209:22                               |
| 192.9,16,19                   | affordable 16:6       | ahead 47:13 99:3                       | alternate 213:19                     |
| 201:15 207:19                 | afraid 36:20          | 100:11,12                              | alternative 120:3                    |
| 212:20                        | 141:18 146:6          | 116:17                                 | 121:11 199:11                        |
| 213:4,8,15,18                 | 226:12                | aid 14:6 142:10,15                     | 228:7 230:2,22                       |
| 214:8 218:20                  | African 179:1         | aide 182:7                             | <b>alumni</b> 239:17                 |
| 220:13 221:10                 | afternoon 50:20       | aided 140:21                           | am 8:12 16:14                        |
| 223:2 231:1                   | after-the 16:6        | aim 41:19                              | 21:5,6 25:22                         |
| adulthood                     | against 30:12 31:5    | air 96:14                              | 26:1,4 31:4 40:8                     |
| 33:16,18 34:13                | 34:3 70:13 96:6       |  | 43:7,10 47:17                        |
| adults 20:10                  | 146:20 157:10         | <b>Alabama</b> 181:11                  | 49:16 52:4,5,6,9<br>55:12 56:3 60:20 |
| 80:15,17 112:1<br>113:21      | 171:17 179:5,8        | alarming 33:22                         | 113:17 139:7                         |
| 113:21 114:3,7,14,16          | age 40:16 44:11       | alas 240:12                            | 142:3 143:17                         |
| 124:2 125:16                  | 64:20 124:3           | alcohol 14:4 23:17                     | 146:1 162:20                         |
| 147:6 148:14,21               | 192:21 193:1          | 68:5                                   | 179:20 186:1                         |
| 160:16 162:16                 | 194:11 214:8,9        | aligned 118:18                         | 191:4 244:7,10                       |
| 163:17 164:12                 | 226:14                | 131:13                                 | amazed 150:14                        |
| 174:7 184:12                  | age-appropriate       | 211:10,11                              | amazing 78:4                         |
| 185:7                         | 16:2                  | alignment 220:8                        | 108:11                               |
| 187:4,21,22<br>188:12 193:19  | aged 70:2 180:8       | alignments 220:9                       | ambiguity 22:16                      |
| 207:20 221:18                 | agencies 229:17       | Alliance 60:1                          | amend 5:21 6:4                       |
| advance 11:20                 | agency 198:15         |  | amended 6:20                         |
|                               | 206:13 213:2          | allotted 38:2                          |                                      |
| advantage 138:15<br>139:15,18 | agenda 3:4            | allow 56:13 67:5                       | amending 6:12                        |
| 189:14                        | 5:16,22               | 148:12 173:17<br>194:4 197:2           | America 54:21                        |
| advantages 55:19              | 6:5,13,20 7:15        | 222:2 231:15                           | American 125:2                       |
| 233:1                         | 8:13 12:6 57:14       | 239:1                                  | 126:4 127:1                          |
| adventure 107:16              | 104:8 109:22          |  | 149:15 159:21                        |
|                               | 238:18                | <b>allowing</b> 65:13<br>124:12 171:19 | 179:2                                |
| adverse 33:17                 | ages 15:15 32:3,13    | alone 186:17                           | Americans 58:18                      |
| 34:14,17 169:18               | 33:2 58:15 66:1       |  | ammunition                           |
| advocate 64:4                 | 75:5 229:9 231:1      | already 39:1 40:22                     | 170:12                               |
| 66:8 99:16<br>101:22 102:16   | aggregate 176:3       | 76:22 81:21<br>86:12 101:5             | <b>among</b> 70:2                    |
| 101:22 102:16                 | <b>ago</b> 36:14 73:1 | 120:5 122:20                           | amongst 26:11                        |
| 103.1 213.12                  | 79:14 127:10          | 132:6 138:6,9                          | amount 90:15                         |
|                               |                       | ,                                      | amount 70.13                         |

|                                       | 1 42                  | ,                        |                     |
|---------------------------------------|-----------------------|--------------------------|---------------------|
| 92:19 122:21                          | 90:6,8 97:14          | 241:10,11                | aptitude 38:6       |
| 128:6 169:12                          | 127:7 150:21          | applications 190:1       | area 51:6 62:17     |
| 203:2                                 | 154:5 158:19          | 223:14                   | 151:16 160:15       |
| amounts 62:14                         | 169:5,9 173:1         |                          |                     |
| amounts 02.14                         | 192:11 204:19         | applied 122:15           | areas 13:22 58:7    |
| Anacostia 40:20                       | 205:21 207:12         | 191:22                   | 75:12 106:9,15      |
| 74:8                                  | 223:2 228:4           | applies 202:9            | 172:5 203:5         |
| analysis 78:4                         | 229:1                 | * *                      | 222:16              |
| 1                                     |                       | <b>apply</b> 48:21 62:16 | aman a 171.2        |
| analyst 196:7                         | answered 138:20       | 123:5 127:16             | <b>arena</b> 171:3  |
| 226:16                                | answers 145:9         | 135:5,6 241:9            | aren't 12:8 65:10   |
| and-a-half 240:7                      | 146:2                 | applying 122:22          | 89:14 115:22        |
|                                       | anti-bullying 87:4    | 123:8                    | 116:6,9 139:17      |
| <b>Anderson</b> 2:8                   |                       |                          | 144:9 145:4         |
| 5:3,4 36:1 98:6,7                     | Antoinette 127:5      | appointment              | 155:16 177:14       |
| 102:13 134:8,10                       | 196:21                | 74:18                    | 184:9 186:17        |
| 135:21 136:2                          | anvioty (0.7          | appreciate 46:9          | 200:9               |
| 164:17 169:6,7                        | anxiety 69:7          | 57:4,7,10 65:18          | amaum and 27.20     |
| 170:16 171:5                          | anybody 41:17         | 71:14 161:5              | argument 37:20      |
| 178:10 210:17                         | 155:13,14 156:1       | 196:17 197:18            | arguments 117:2     |
| 216:1,2,17                            | 183:20 184:18         | 199:18                   | 182:3               |
| 217:19 227:10                         | anymore 49:19         |                          | awwangamant         |
| 232:18,19 233:4                       | _                     | appreciated 199:3        | arrangement         |
| 234:1,13                              | 99:7                  | appreciates 57:4         | 231:15,21           |
| 235:1,18                              | anyone 47:2           |                          | arrested 65:10      |
| 236:5,16 242:1,2                      | anything 18:8         | appreciation             | articulate 37:1     |
| · · · · · · · · · · · · · · · · · · · | 19:22 28:8 39:20      | 182:1 196:14             |                     |
| anecdotal 150:2                       | 41:2 44:9 48:16       | apprentice 110:19        | artificial 214:5    |
| anecdotes 144:8,9                     |                       |                          | arts 35:21          |
| ĺ                                     | 53:22 186:11          | approach 64:21           | 166:17,18           |
| <b>Angela</b> 12:15,16                | anyway 201:16         | 165:16 194:3             | 189:19              |
| 21:4 30:15                            |                       | 198:22 221:14            |                     |
| Angelous 30:9                         | anyways 93:7          | 222:17                   | Arturo 50:21        |
| 43:6                                  | apartment 43:19       | appropriate 13:20        | 110:5               |
|                                       | Apologies 103:17      | 14:11 87:22              | A's 135:15          |
| anger 45:18 46:1<br>68:12 69:1 72:11  |                       | 91:13                    |                     |
|                                       | apologize 78:13       | 167:9,14,20              | Asegahegne 12:20    |
| 96:1                                  | 98:3                  |                          | 25:21,22            |
| <b>Angie</b> 30:17                    | appears 244:4         | approval 3:4,5           | 29:18,19            |
| announcement                          | <b>applaud</b> 149:10 | 5:16 15:6 66:9           | Asfaha 6:1          |
| 3:3 4:14 231:20                       | 155:12                | approve 13:8             | <b>Aside</b> 118:15 |
| 232:3,15                              |                       | 241:17                   |                     |
| ŕ                                     | Applause 57:12        | annroyed 7.15            | aspect 22:17        |
| announcements                         | applicants 239:8      | approved 7:15            | 136:13              |
| 242:15,17                             | 1 1                   | approximately            | aspects 22:16       |
| answer 51:21                          | application           | 125:3                    | 122:7,10 145:13     |
|                                       | 202:12                |                          | 122.7,10 173.13     |
|                                       | ļ.                    | ļļ                       |                     |

|                               | 1 42                              | <u>'</u>                                |  |
|-------------------------------|-----------------------------------|---|--|
| 190:17                        | attempting 217:4                  | awarded 56:18                           | 40:15 224:6                            |
| aspirations 39:12             | attend 159:13                     | awarding 56:8                           | 225:12,19                              |
| assault 32:16                 | 238:21 240:7,20                   | 134:18 158:3                            | base 133:15                            |
| assessment 84:3               | attendance                        | 186:10,12                               | baseball 133:12                        |
| 222:14 229:13                 | 30:7,20 97:10                     | aware 29:10 62:1                        | based 42:10 51:3                       |
| assessments                   | attended 48:2,5,10                | 107:11                                  | 56:12 57:20 62:3                       |
| 193:10                        | Attendees 3:13                    | away 19:6 44:4                          | 72:1 82:12                             |
| assistance 31:10              | 238:17                            | 45:12 53:4 62:19                        | 83:6,7 99:7                            |
| 40:16 78:18                   | attending 36:11                   | 183:20 193:1<br>242:13                  | 144:9,22 164:9<br>188:12 193:10        |
| Assistant 196:21              | 40:13 47:21                       | awful 47:7 228:10                       | 205:6,14 215:11                        |
| associated 141:9              | 117:13 216:5                      |   | 222:14,17                              |
| 146:18 184:21                 | attention 27:15                   | <b>aye</b> 6:13,14 7:8,9<br>8:3,4 242:4 | baseline 193:8                         |
| 212:8 214:13                  | 28:21 29:5 68:3                   | 243:4                                   | <b>basic</b> 96:11                     |
| 215:5 234:17                  | 69:19                             | ayes 7:14                               | 114:5,12 117:21                        |
| 235:9                         | attitude 23:21,22<br>156:11       | ayes /.14                               | 130:9 137:20                           |
| assumption                    |                                   | B                                       | 139:17 161:14                          |
| 128:12                        | attorney 30:11<br>31:4 244:11     | <b>baby</b> 42:5 53:16                  | 162:19 164:13                          |
| astronauts 239:16             |                                   | 60:3,5 94:20                            | <b>basically</b> 98:9,16 121:15 122:22 |
| Atlanta 16:17                 | audience 155:14                   | background 169:8                        | 121:13 122:22                          |
| at-large 93:14                | Audrey 36:17                      | 234:9                                   | 136:13                                 |
| 129:12 239:1                  | aunt 52:17                        | <b>bad</b> 25:10 92:21                  | 169:11,22 171:3                        |
| attached 128:3                | available 30:19                   | 107:14                                  | 200:8 202:9                            |
| 184:5 200:21                  | 109:4 142:22                      | bags 177:11                             | 233:17                                 |
| 206:9,12 217:16<br>224:10     | 230:10 232:12                     | <b>bake</b> 97:19                       | basis 42:15 74:22                      |
|                               | avenue 97:12                      | balance 207:10                          | 170:8 199:1                            |
| attain 128:7 136:7            | average 27:7                      | Ballard 46:13                           | <b>bat</b> 77:8                        |
| attained 235:20               | 41:21 74:18                       | 47:15,16                                | <b>battle</b> 70:13                    |
| attainer 134:18               | 144:20 174:11<br>176:4 179:14,16  | <b>Ballou</b> 162:12                    | <b>bearing</b> 132:15                  |
| 136:5                         | averaging 133:3                   | ban 223:17                              | 210:19                                 |
| attainers 134:15              |                                   |   | <b>beat</b> 18:4                       |
| 170:2,6 171:8<br>216:4 234:21 | avoid 20:9 64:19<br>95:22 206:10  | <b>banned</b> 223:13                    | become 41:1 59:12                      |
| 235:2                         |                                   | Banneker 240:11                         | 70:6 104:21                            |
| attainment 136:9              | avoided 19:7                      | bar 144:17 152:19                       | 123:15 125:1                           |
| 215:19                        | award 130:1 148:2<br>155:22 156:5 | 158:7                                   | 166:22 198:4<br>214:7                  |
| attempted 27:6                | 157:22 158:20                     | barrier 143:8                           |  |
| 173:20 174:2                  | 186:4,15 217:4                    | 198:19 219:4<br>224:4 231:18            | <b>becomes</b> 36:19 122:8 207:4       |
| 176:5                         | 233:6                             |   |  |
|                               |                                   | barriers 24:22                          | becoming 40:15                         |

|   | 1 42                           | ,                               |                                 |
|---|--------------------------------|---------------------------------|---------------------------------|
| 42:10                                   | belonged 26:15                 | <b>biggest</b> 41:9 146:2       | 155:9 160:4                     |
| beef 18:15,22                           | <b>belt</b> 194:22             | 214:19                          | 161:5 178:16                    |
| beg 194:13                              | benefit 55:14                  | bilingual 51:5                  | 179:10                          |
| 8                                       | 113:9,10                       | biliteracy 221:5                | 190:16,21 193:4<br>197:5 198:15 |
| <b>begin</b> 60:20 69:19 116:12 133:20  | 140:10,11,14                   | <b>bill</b> 122:8 165:15        | 197.3 198.13                    |
| 225:8                                   | 144:3,7                        |                                 | 208:6 213:14                    |
|   | 146:3,5,15,18                  | bioengineering                  | 219:17 222:19                   |
| <b>beginning</b> 39:10 42:2 238:10      | 155:21 156:4,15                | 240:17                          | 226:21 232:15                   |
|   | 160:1 195:18                   | <b>biology</b> 122:11           | 236:10 238:7                    |
| begins 32:13                            | 232:5                          | 240:9                           | 239:18                          |
| <b>behalf</b> 4:3 50:21                 | benefits 64:6                  | <b>births</b> 15:15,19          | 242:4,15,17                     |
| 51:1 102:20                             | 112:22 113:10                  | <b>bit</b> 12:5 21:2 77:1       | 243:4                           |
| 112:12 240:3                            | 196:3                          | 79:12 83:2 95:8                 | <b>Boards</b> 111:21            |
| behavior 25:7                           | benefitted 180:14              | 114:8 126:19                    | <b>Board's</b> 35:9             |
| 32:10 33:13                             | <b>Benning</b> 99:19           | 140:16 142:17                   | 236:8                           |
| 58:21 68:20                             | 100:18                         | 165:1 170:12                    | <b>boat</b> 157:1               |
| behavioral 229:18                       | best 28:7 29:8                 | 214:10 224:8                    | <b>bodies</b> 72:19             |
| behaviors 15:5,6                        | 42:21 50:5,9                   | 239:20                          |                                 |
| 24:20 25:8 34:20                        | 76:5 79:21 80:2                | black 41:3                      | body 44:9 57:18                 |
| 63:10 68:21 75:3                        | 84:16 181:4                    | 58:15,17 102:4                  | 83:22 94:20                     |
| 98:12,13,14                             | 184:11 197:8                   | 180:13                          | 202:21                          |
| <b>behind</b> 65:7 103:1                | 229:21 230:3                   | blamed 26:19                    | bombarded 62:5                  |
| beings 94:14 121:5                      | 231:2                          | blossoms 39:9                   | <b>bond</b> 26:20               |
| <b>belief</b> 70:11                     | Bethany 30:10                  | <b>board</b> 1:3 2:2 3:6        | bonuses 201:5                   |
| beliefs 70:17                           | Bethune 43:8                   | 4:4,6,8,10 5:18                 | <b>book</b> 96:8                |
|   | better 11:1 19:7               | 6:14 7:9<br>8:4,13,14 9:1       | books 13:15 151:6               |
| <b>believe</b> 18:8,10 20:12 36:7 39:19 | 21:17 43:9 49:15               | 10:4,7 11:11,17                 | <b>border</b> 159:17            |
| 54:5 55:1 71:17                         | 54:22 55:21<br>56:5,16,20 67:6 | 13:4 16:11 17:6                 |                                 |
| 91:16 94:17                             | 71:18 100:9                    | 20:20 21:4 29:21                | boring 20:1                     |
| 126:17 134:17                           | 119:7 120:12                   | 31:3 51:21 54:12                | borrowed 192:20                 |
| 147:13                                  | 125:14 127:7                   | 56:6 57:4                       | bounced 64:10                   |
| 149:17,20 186:2                         | 131:20 132:1                   | 60:15,16 65:20                  | <b>Bowie</b> 16:18              |
| 200:5 210:11                            | 137:13 148:19                  | 66:8 70:1                       | <b>box</b> 80:19                |
| 212:6 217:10                            | 167:22 174:9                   | 71:1,15 79:18<br>82:2,3,7 84:17 | 202:10,13                       |
| 219:12 220:7<br>221:6                   | 181:22 183:18                  | 86:22 88:9 92:3                 | 223:9,11,14,17                  |
| 224:12,13,15                            | 190:17 209:7                   | 102:14,15                       | boxed 223:13                    |
| 226:8 231:9                             | beyond 38:8 63:19              | 106:16 107:2,3                  |                                 |
| 234:10 240:15                           | 80:2 186:16                    | 110:18,21                       | <b>breadth</b> 204:1,10         |
| <b>Bell</b> 12:13 16:12                 | 188:9 204:19<br>208:16         | 111:1,15 124:11                 | breakdown                       |
|   | 200.10                         | 126:21 127:3                    | 100:17                          |

|                                       |                                  | · · · · · · · · · · · · · · · · · · · |                                  |
|---------------------------------------|----------------------------------|---------------------------------------|----------------------------------|
| breaking 26:20                        | 96:3 106:10                      | 13:10 15:18                           | 98:11,20 123:20                  |
| <b>Brenda</b> 12:11 13:6              | 148:11 151:6,15                  | Campus 26:1                           | 129:5 161:7                      |
| <b>BRIA</b> 162:8                     | 182:6                            | campuses 124:15                       | 181:19<br>195:17,19 238:4        |
| <b>Brian</b> 2:10 5:11                | <b>built</b> 36:10               | candid 64:7                           | 239:12                           |
| <b>bridge</b> 119:10                  | <b>bullet</b> 104:10             | candidates 240:5                      | cases 99:2 112:2                 |
| 131:22 132:16                         | <b>bullied</b> 59:3 73:9,13      | cap 53:20 125:20                      | 171:16 235:4,20                  |
| 138:16 140:5                          | ,                                | 126:1                                 | 241:2                            |
| <b>brief</b> 231:8                    | <b>bullying</b> 86:9,10,11,12,21 | capabilities                          | <b>cast</b> 169:19               |
| briefly 67:22 85:2                    | ,22                              | 134:20                                | <b>catch</b> 233:9               |
| 106:18 195:11<br>197:18               | 100:13,14,17,20                  | capacity 109:13                       | catching 48:4                    |
| brilliance 37:2                       | 105:19 121:9<br>227:17           | Cardoza 184:15                        | cause 29:4 34:10                 |
|                                       | <b>burden</b> 75:11              | Cardozo 27:11                         | caused 26:12                     |
| <b>bring</b> 61:1 112:19 151:14 153:6 | 77:15,20 97:21                   | care 28:6 45:19                       | causes 45:8 73:19                |
| 176:6 235:7                           | 203:18                           | 53:9 74:16 78:17                      | <b>CBO</b> 223:8                 |
| 236:1                                 | <b>Bureau</b> 179:13,20          | 191:11                                | <b>CBOs</b> 207:19               |
| <b>brings</b> 235:6,7                 | 206:20                           | career 11:6 16:16<br>114:6 129:15     | 221:17 222:6                     |
| broader 72:17                         | <b>bus</b> 117:16                | 131:13 191:7                          | 230:3                            |
| 101:2                                 | buses 117:17                     | 192:2,15 196:22                       | <b>celebrate</b> 125:22<br>126:3 |
| broadly 211:4                         | business 5:19                    | caregiver 34:4                        | celebrations                     |
| <b>broke</b> 127:13                   | 11:21 18:10<br>202:21            | Carlos 110:7                          | 148:11                           |
| brother 45:12                         | businesses 156:1                 | 124:14,21                             | Celeste 46:19                    |
| brothers 45:11                        | 158:9                            | 126:10,14 130:8<br>143:20 147:6       | census 179:13,19                 |
| <b>brought</b> 18:17                  | <b>busy</b> 148:14               | 160:17 161:7                          | 181:5                            |
| 105:14 133:5<br>152:15 157:15         | 239:21                           | 187:7                                 | center 59:21 71:3                |
| 197:22 198:3,7                        | <b>butt</b> 117:6                | Carnegie 212:8                        | 148:9 229:6                      |
| 233:10,13,16                          | <b>buy</b> 66:19                 | 221:9,20                              | 230:6                            |
| <b>brush</b> 93:4 122:18              |                                  | Caroline 60:20                        | <b>centers</b> 99:8<br>101:18,19 |
| brushes 66:19                         | C                                | Carolyn 59:15                         | 172:2,12                         |
| <b>B's</b> 135:15                     | calculating 165:14               | <b>carried</b> 58:22 74:2             | cents 147:12                     |
| bubbles 63:3                          | Camila 240:5                     | carrying 177:10                       | century 61:3                     |
| buckets 176:22                        | camp 3:12                        | CAS 238:6                             | 63:17,21 64:2                    |
| <b>budget</b> 116:15                  | 238:17,22<br>239:9,10,13,22      | CASAS 154:13                          | CEO 110:3 113:17                 |
| <b>build</b> 35:11 72:19              | 240:8                            | 192:14                                | ceremonial 3:12                  |
| building 31:13                        | Campaign 12:11                   | case 13:13 43:15<br>55:9 81:15        | 238:16,19 240:2                  |
| 43:19 68:11 79:2                      | _                                | 33.7 01.13                            | 241:17                           |

|                                 | 1 42                                | <del>'</del>              |                                 |
|---------------------------------|-------------------------------------|---------------------------|---------------------------------|
| <b>CERT*D</b> 1:19              | <b>Chamber</b> 202:20               | 162:9,13 193:2,3          | choices 61:11                   |
| certain 34:19                   | Chambers 1:13                       | 228:1 230:2,16            | choose 112:1                    |
| 40:14 43:13                     | <b>chance</b> 19:8 53:19            | charters 186:8            | choosing 139:5                  |
| 44:10,11 90:1                   | 76:5 156:21,22                      | 187:11 188:5              | chronic 9:7 15:11               |
| 122:7 135:5<br>136:7,8,13 168:8 | 157:2 173:1                         | 207:19 221:7,17<br>228:17 | 34:19                           |
| 193:1                           | 181:3                               |                           | circle 241:8                    |
| certainly 86:10                 | <b>change</b> 102:2,11              | charts 132:4              |                                 |
| 118:9 137:5                     | 104:3 114:10                        | cheaper 238:5             | circumstance<br>171:10          |
| 183:3 192:12                    | 140:9 155:21                        | check 202:10,13           |                                 |
| 204:11 211:5                    | 156:8,10,13<br>164:3 171:22         | 223:14                    | circumstances<br>18:11 115:12   |
| 213:3 216:13                    | 186:17 190:9                        | <b>checked</b> 80:18,19   | 118:15 120:2                    |
| 222:13 234:13                   | 194:3 203:18                        | checklist 72:2            | cis-gendered                    |
| certificate 40:1                | 208:12 209:1,13                     | <b>child</b> 62:1 68:18   | 22:12,20                        |
| 47:19 50:14 54:7                | 220:5 223:6                         | 76:3 87:16                | ,                               |
| 125:19 126:6,8                  | 224:6 234:5                         | childhood                 | cited 201:18                    |
| 130:19 131:3,4                  | 237:3                               | 34:14,17                  | citizens 59:13                  |
| 135:9 139:10<br>183:17 220:21   | changed 36:11                       | children 9:10             | 148:19 149:11                   |
| 244:1                           | 115:21 123:14                       | 14:18 32:3                | 231:15 232:1                    |
| certification                   | 158:6 181:7<br>206:1                | 33:19,21                  | city 36:6 58:7,11               |
| 191:12                          |                                     | 34:2,10,20 35:1           | 87:2 97:11 109:6<br>111:5 112:9 |
|                                 | <b>changes</b> 36:16                | 39:2 47:22 48:7           | 111.5 112.9                     |
| certifications 41:6             | 156:18 159:5<br>178:9 186:18        | 49:16 50:4,6,10           | 146:21 148:6                    |
|                                 | 187:13 190:9                        | 55:7,8 58:15              | 149:11 175:5                    |
| certified 191:13                | 208:18 222:12                       | 66:21 67:3,12,16          | 177:19 180:3                    |
| certify 244:3                   | changing 41:11                      | 68:6,7<br>69:11,14,17     | 181:14 203:9                    |
| cetera 89:19                    | 98:12 171:18                        | 70:3,4,7,9,16             | 206:5,14 210:5                  |
| 132:12 170:9,10                 |                                     | 74:9,11,13                | 211:1,3,18 212:5                |
| 181:11 199:3                    | <b>chapter</b> 49:20<br>50:16       | 75:7,12 76:17             | 220:12 225:1<br>226:9 229:17    |
| <b>chairs</b> 47:5,9            |                                     | 91:13 124:6               |                                 |
| challenge 81:2                  | <b>character</b><br>87:10,11 136:14 | 125:10,21 146:8           | city's 74:9 75:20               |
| 136:5 175:7                     | ŕ                                   | 148:15 162:14             | citywide 111:20                 |
| 179:21                          | <b>charter</b><br>30:14,16,21       | 237:4                     | <b>civics</b> 37:19             |
| challenges 58:5                 | 35:22 40:9                          | children's 34:1           | civil 178:8,14                  |
| 80:21 89:17 92:7                | 46:14,16,18,20,2                    | 69:10                     | 179:2 180:1                     |
| 136:11 171:21                   | 2 47:1 50:22                        | chimed 18:5               | 194:20                          |
| 198:17                          | 51:4 52:6 66:3                      | Chock 226:16              | <b>claim</b> 18:12              |
| challenging                     | 76:3 110:4,6,8                      | choice 22:10              | claimed 18:4                    |
| 123:15 194:15                   | 113:18 124:15<br>127:11 130:9       | 163:18 171:10             | clarify 198:2                   |
| 214:11                          | 153:1,7 159:12                      |                           | Ciuriny 170.2                   |
|                                 | 133.1,/ 137.14                      |                           |                                 |

|  | 1 46   |   |   |
|--|--|---|---|
| clarity 202:5  | 174:3 180:5  | 135:2,3,16  | 137:20 138:5,11   |
| Clark 16:17  | 195:8,10 231:13  | 138:12,16 139:3   | 139:20 140:3  |
|  | closely 70:3   | 140:5 141:7,22  | 153:3 160:18  |
| class 19:18  | 199:11   | 142:5,6,8   | 164:12 181:18   |
| 22:7,11,14   |  | 143:2,3,4,11  | 187:12  |
| 24:3,14 27:15  | closer 36:2 54:15  | 156:8,9 167:22  | 196:14,18   |
| 28:5,13,17,20  | 116:4 220:8  | 170:3 176:16  | 199:22 238:12   |
| 29:6 39:5 48:12  | closest 64:5   | 189:21 190:4  | comment 31:15   |
| 52:20,21 54:3  | <b>clout</b> 169:12  | 192:2,15 212:10   | 96:20 98:8  |
| 87:15 89:16  |  | 235:6,13,21   | 103:20 105:1  |
| 106:15 117:17  | <b>coalition</b> 30:12   | 238:3 241:4,10  | 108:19 194:20   |
| 179:8 191:9  | 31:5,6 35:8  | colleges 16:17  | 197:18 234:2  |
| 202:18 241:19  | <b>codify</b> 188:17   | 42:9 128:14   | <b>comments</b> 3:6,7,9   |
| classes 18:10  | coercive 32:10   | 135:14 141:11   | 8:10 9:17,18,22   |
| 19:21 20:3,8   |  | 142:2,20 143:8  | 31:20 110:16  |
| 21:8,20,22 22:22   | cognitively 122:4  | 149:13,16,17  | 113:4 149:13  |
| 24:2 27:21 29:13   | <b>cohort</b> 119:8  | 156:2 157:16  | 178:5 205:3   |
| 37:10 38:11,19   | 132:13 193:4   | 158:9 159:6   |   |
| 53:15 117:3  | 215:11,14,20   | 170:6,20 203:13   | Commerce 202:20   |
| 125:16 164:11  | <b>cohorts</b> 192:21  | 235:3   | Commission  |
| classmates 41:19   | coincided 239:22   | Collegiate 240:19   | 244:22  |
| classroom 14:13  |  | color 171:13  | commitment  |
| 16:20 19:4,9   | <b>Colin</b> 199:15  | 172:4,9,14  | 39:22   |
| 24:1 36:22 39:11   | colleague 97:14  | ′ ′   |   |
| 103:15 164:9   | 128:19 185:11  | 179:4,12  | COMMMENTS<br>11:9   |
| classrooms   | 212:19 232:21  | <b>Columbia</b> 1:3 4:4   |   |
| 10:11,15   | 236:20   | 26:1 31:4 36:12   | <b>common</b> 17:19,20  |
| ,  | colleagues 155:20  | 51:5 57:16 58:4   | 42:11 63:16 67:9  |
| <b>clean</b> 66:21   | 178:6 192:17   | 68:6 71:3 91:16   | 105:22  |
| clear 15:1 39:3  | 238:1  | 171:6 174:8   | 118:18,19   |
| 93:20 165:21   |  | 178:22 180:8  | 127:19 128:8,10   |
| 202:4  | <b>colleague's</b> 107:7   | 200:7 244:18  | 133:7 165:8   |
| clearest 200:22  | 194:20   | comes 22:2 67:4   | 209:2,7 211:11  |
|  | <b>collected</b> 26:6 78:3   | 100:14 165:20   | 220:9   |
| clearly 10:18  |  | 170.10 170.10   | commonly 62:2   |
| 24 10 20 2 104 0   | collective 225:7   | 178:18 179:19   | Commonly 02.2   |
| 24:10 38:3 104:8   |  | 183:13 193:5  | •   |
| 203:20   | college 16:15  |   | communicating   |
| 203:20<br>224:10,19  | <b>college</b> 16:15 27:20,21 28:4   | 183:13 193:5  | communicating<br>26:19  |
| 203:20   | college 16:15<br>27:20,21 28:4<br>52:9 114:2   | 183:13 193:5<br>229:5 230:8<br><b>comfortable</b> 66:21   | communicating<br>26:19<br>communication                                 |
| 203:20<br>224:10,19  | <b>college</b> 16:15 27:20,21 28:4   | 183:13 193:5<br>229:5 230:8<br><b>comfortable</b> 66:21<br><b>coming</b> 29:21 30:5                                 | communicating 26:19 communication 61:14,16,19,22                        |
| 203:20<br>224:10,19<br>climb 177:10<br>Clinic 27:12                | college 16:15<br>27:20,21 28:4<br>52:9 114:2<br>119:10 121:2                                   | 183:13 193:5<br>229:5 230:8<br><b>comfortable</b> 66:21<br><b>coming</b> 29:21 30:5<br>49:2 54:10                   | communicating<br>26:19<br>communication<br>61:14,16,19,22<br>62:3 106:8 |
| 203:20<br>224:10,19<br>climb 177:10<br>Clinic 27:12<br>close 11:20 | college 16:15<br>27:20,21 28:4<br>52:9 114:2<br>119:10 121:2<br>123:6,8 124:8                  | 183:13 193:5<br>229:5 230:8<br><b>comfortable</b> 66:21<br><b>coming</b> 29:21 30:5                                 | communicating 26:19 communication 61:14,16,19,22 62:3 106:8 communities |
| 203:20<br>224:10,19<br>climb 177:10<br>Clinic 27:12                | college 16:15<br>27:20,21 28:4<br>52:9 114:2<br>119:10 121:2<br>123:6,8 124:8<br>128:15 129:14 | 183:13 193:5<br>229:5 230:8<br><b>comfortable</b> 66:21<br><b>coming</b> 29:21 30:5<br>49:2 54:10<br>57:2,4,7 81:20 | communicating<br>26:19<br>communication<br>61:14,16,19,22<br>62:3 106:8 |

| community 10:5,7   |                   |                                       | <u> </u>   |                                       |
|--|-------------------|---------------------------------------|--|---------------------------------------|
| Completing   19:11   Compares   165:22   Compares   165:5   Competencies   163:18   165:10   21:11   22:   | 100:14,22 105:9   | 222:16                                |  | connections 230:1                     |
| 163:15 191:15   192:5,10 194:4   221:13   150:7 233:4   221:15   150:7 233:4   221:15   150:7 233:4   221:15   150:7 233:4   221:15   150:7 233:4   8 25:16   23:1,5,6,10,13,1   8 25:16   23:1,10   23:1,13,14   23:1   | community 10:5,7  | competency-                           | 41:13 163:13   | connotation 141:9                     |
| 192:5,10 194:4   221:13   231:1,5 (2016),13,1   235:1,6 (2016),13,1   235:1,6 (2016),13,1   235:1,6 (2016),13,1   235:1,6 (2016),13,1   235:1,6 (2016),13,1   235:1,6 (2016),13,1   235:1,6 (2016),13,1   235:1,6 (2016),13,1   235:1,6 (2016),13,1   235:1,6 (2016),13,1   235:1,1   201:10   20   |                   |                                       |  | consensus 216:6                       |
| 71:6,11,16,22 73:5,21 85:6 96:22 97:2,5,6,8 98:20 99:14,15,17,18,1 9,21,22 100:18 101:1 102:25,10 103:8 107:4 108:16 123:6 132:3,11 135:14 139:3 141:7,11 160:1 180:12 100:19 198:21 202:21  compare 90:22 compare 90:22 compare 90:22 compare 16:5:5 compare 16:5:5 compare 18:10 comparison 81:11 compelling 119:21 235:20 competence 13:14 competences 163:18 165:10 191:17,18 192:11,13,14,15 193:9 222:16 competency 51:2  competency 51:2  722:13  221:13 221:13 221:13 222:13 222:13 222:13 236:19 concerning 68:22 conclude 25:12 235:4 119:2 conclusion 46:3 50:12 conditions 15:11 69:8,14 70:5,6 78:20 conducted 26:6 149:15 conducted 26:6 149:15 conducted 26:6 149:15 confidence 42:18 confidence   |                   |                                       | 75:13  | consent 21·19                         |
| 73:5,21 85:6 96:22 97:2,5,6,8 98:20 99:14,15,17,18,1 9,21,22 100:18 101:1 102:2,5,10 103:8 107:4 121:19 132:21 108:16 123:6 132:3,11 135:14 139:3 141:7,11 142:1 143:11 160:1 180:12 190:19 198:21 202:21  compunity-based 65:22 101:18 company 156:11 169:10,17,21 compare 90:22 compare 90:22 compared 27:6 compared 27:6 compared 27:6 compared 16:7 complicated 17:11 compleling 19:21 235:20 competent 39:17 100:10 comparison 81:11 compelling 19:21 235:20 competent 39:17 101:10 competences 163:18 165:10 191:17,18,1 192:11,13,14,15 193:9 222:16 computence 159:12 computence 51:2 computence 159:14 computence 51:2 computence 159:14 competence 51:2 computence 159:14 computence 159:14 computence 159:12 computence 159:14 computence 159:14 computence 159:14 computence 159:12 computence 159:14 computence 159:14 computence 159:14 computence 51:2  |                   | · ·                                   |  |                                       |
| 96:22 97:2,5,6,8 98:20 99:14,15,17,18,1 9,21,22 100:18 101:1 102:2,5,10 103:8 107:4 121:19 132:21 108:16 123:6 132:3,11 135:14 139:3 141:7,11 142:1 143:11 150:19 139:21 202:21 compunity-based 65:22 101:18 company 156:11 169:10,17,21 compare 90:22 completed 12:20 compared 27:6 compared 15:5 complicated comparing 181:10 competence 15:12 competence 13:14 competence 13:14 competence 15:14 competence 15:12 computation 193:9 222:16 computation 193:9 222:16 computation 122:16 competence 51:2 computation 122:16 competence 51:2 computation 122:16 competency 51:2 computation 122:16 competence 13:14 competence 15:22 computation 122:16 competence 51:2 computation 122:16 competence 207:1 life 13:14 16:16 competence 13:14 competence 51:2 computation 122:16 competence 207:1 life 13:14 16:16 computation 12:20:9:9 life 13:14 life  |                   |                                       |  |                                       |
| 98:20 99:14,15,17,18,1 9,21,22 100:18 101:1 102:2,5,10 103:8 107:4 108:16 123:6 132:3,11 135:14 139:3 141:7,11 142:1 143:11 160:1 180:12 109:19 198:21 202:21  company 156:11 169:10,17,21 compare 90:22 compared 27:6 compared 27:6 comparing 181:10 comparing 181:10 comparison 81:11 compelling 119:21 235:20 competence 13:14 competencies 163:18 165:10 191:17,18 192:11,13,14,15 193:9 222:16 competency 51:2  competency 51:2  competency 51:2  compicted 40:22 conditions 15:11 conditions   | *                 |                                       |  | consequences 16:7                     |
| 2,21,22   100:18   101:1   102:2,5,10   103:8   107:4   121:19   133:21   123:21   133:4   168:15   132:3,11   135:14   200:4   221:3,12   200:12   200:21   200:20   | 98:20             |                                       | concerning 68:22   |                                       |
| 101:1 102:2,5,10   103:8 107:4   108:16 123:6   132:3,11 135:14   200:4 221:3,12   200:4 221:3   200:11   200:118   200:118   200:118   200:118   200:118   200:118   200:118   200:118   200:118   200:118   200:118   200:118   200:118   200:118   200:118   200:118   200:118   200:118   200:111   200:118   200:118   200:111   200:118   200:118   200:111   200:118   200:111   200:118   200:118   200:118   200:111   200:118   200:118   200:111   200:118   200:118   200:118   200:111   200:118   200:118   200:118   200:111   200:118   200   |                   | _                                     |  | <b>consider</b> 34:7 56:6             |
| 103:8 107:4   108:16 123:6   133:4 168:15   200:4 221:3,12   200:4 221:3,12   200:4 221:3,12   200:14 221:3   200:4 221:3,12   200:19 198:21   200:22   200:21   20   |                   | _                                     | 35:4 119:2   |                                       |
| 108:16 123:6   132:3,11 135:14   200:4 221:3,12   comcrete 128:9   3:12 236:15   238:16,19   completed 40:22   50:13 97:18   131:7 137:11   69:8,14 70:5,6   78:20   considering 107:2   199:19 198:21   202:21   company 156:11   169:10,17,21   completion 124:20   126:16 130:19   145:12   competences 165:5   complicated competences 163:18 165:10   199:17,18   199:17,18   199:17,18   199:17,18   199:17,18   199:211,13,14,15   193:9 222:16   competencey 51:2   133:4 168:15   200:4 221:3,12   concrete 128:9   conditions 15:11   200:44:10:25   conditions 15:11   69:8,14 70:5,6   78:20   considered 78:15   considering 107:2   119:9 168:21   231:8   conducted 26:6   149:15   conducts 31:11   confidence 42:18   con   |                   | · · · · · · · · · · · · · · · · · · · | conclusion 46:3  | 220:2                                 |
| 132:3,11 135:14   200:4 221:3,12   competed 40:22   50:13 97:18   131:7 137:11   69:8,14 70:5,6 78:20   considered 78:15   238:16,19   considered 78:15   238:16,19   considered 78:15   238:16,19   considered 78:15   considered 78:15   considered 78:15   considering 107:2   119:9 168:21   231:8   considered 78:15   conducted 26:6   149:15   conducted 31:11   confidence 42:18   c   |                   |                                       | 50:12  | consideration                         |
| 139:3 141:7,11   142:1 143:11   142:1 143:11   142:1 143:11   140:1 180:12   150:19 198:21   202:21   200:5 162:16   200:   |                   |                                       | concrete 128:9   |                                       |
| 142:1 143:11   160:1 180:12   190:19 198:21   202:21     142:4       142:4   |                   | ·                                     | conditions 15:11   | 238:16,19                             |
| 160:1 180:12   190:19 198:21   202:21   142:4  |                   |                                       |  | considered 78:15                      |
| 140:19 198.21   202:21   202:21   202:21   202:21   202:21   202:21   203   |                   |                                       | 78:20  | considering 107:2                     |
| community-based<br>65:22 101:18         completely 24:12<br>109:5 162:16         conducted 26:6<br>149:15         231:8           company 156:11<br>169:10,17,21         completing 127:14<br>171:11         conducts 31:11<br>confidence 42:18         consistent<br>220:11           compare 90:22<br>compared 27:6<br>compares 165:5<br>comparing 181:10         complicated<br>116:13         conflicts 39:8<br>61:20         constituents<br>180:12           compelling 119:21<br>235:20         comprehension<br>157:8         confrontation<br>235:2         consulted 84:19           competence 13:14<br>competencies<br>163:18 165:10<br>191:17,18<br>192:11,13,14,15<br>193:9 222:16         computation<br>122:16         connected 62:4<br>competency 51:2         connected 62:4<br>connected 62:4         contact 11:17 44:4<br>connection 207:1           competency 51:2         computer 159:14         connection 207:1         contact 11:23 74:9   | 1                 | 142:4                                 | condoms 44:15  | 119:9 168:21                          |
| 65:22 101:18         company 156:11         149:15         conducts 31:11         140:2,22 175:8         140:2,22 175:8         220:11         220:11         221:18         221:10         221:14         221:14         221:14         221:14         221:14         221:14         221:14         221:14         221:14         221:14  |                   |                                       | conducted 26:6   | 231:8                                 |
| company 156:11         169:10,17,21         completing 127:14         171:11         confidence 42:18         220:11         consistently 67:10         constantly 13:13         24:4 62:4 108:5         constituents         24:4 62:4 108:5         constituents         180:12         constituents         180:12         consulted 84:19         consulted 84:19         consulted 84:19         consulted 84:19         consumer 62:12         consumer 62:12         consumer 14:7         consumer 14:7         consumer 14:7         consumers 169:20         consumers 169:20         consumers 169:20         consumers 169:20         contact 11:17 44:4         67:11         contact 11:17 44:4         67:11         contact 12:3 74:9         contact 13:22 95:9         104:15 106:9         content 13:22 95:9         104:15 106:9         content 13:22 95:9         104:15 106:9         connected 62:4         connection 207:1         connection 207:1         104:15 106:9         109:17 109:16         109:17 109:16         109:17 109:16         109:17 109:16         109:17 109:16         109:17 109:16         109:17 109:16         109:17 109:16         109:17 109:16         109:17 109:16         109:17 109:16 <td< td=""><th></th><td>109:5 162:16</td><td>149:15</td><td></td></td<>   |                   | 109:5 162:16                          | 149:15   |                                       |
| 169:10,17,21         compare 90:22         completion 124:20         confidence 42:18         consistently 67:10           compare 90:22         126:16 130:19         confident 183:1         consistently 67:10           compared 27:6         145:12         conflict 72:9         24:4 62:4 108:5           comparing 181:10         complicated         conflicts 39:8         constituents           compelling 119:21         comprehension         235:2         confused 180:16           competence 159:22         comprehensive         congratulate         consume 62:12           competencies         163:18 165:10         213:10         congratulations         consumer 14:7           191:17,18         213:10         computation         connect 237:10         contain 12:3 74:9           competency 51:2         computer 159:14         connected 62:4         content 13:22 95:9           competency 51:2         163:14         conputer 159:14         connected 62:4         content 13:22 95:9  |                   |                                       | conducts 31:11   | · · · · · · · · · · · · · · · · · · · |
| compare 90:22         completion 124:20         confident 183:1         consistently 67:10           compared 27:6         126:16 130:19         conflict 72:9         constantly 13:13           compares 165:5         complicated         conflicts 39:8         constituents           comparison 81:11         comprehension         confrontation         consulted 84:19           compelling 119:21         comprehensive         confused 180:16         consulted 84:19           competence 159:22         al:12,14 114:6         congratulate         consume 62:12           competencies         compulsory         congratulations         consumers 169:20           competencies         computation         connect 237:10         contain 12:3 74:9           competency 51:2         computer 159:14         connected 62:4         content 13:22 95:9           competency 51:2         computer 159:14         connected 62:4         content 13:22 95:9   |                   | 171:11                                | confidence 42:18   |                                       |
| compared 27:6         126:16 130:19         conflict 72:9         constantly 13:13         24:4 62:4 108:5           comparing 181:10         complicated         conflicts 39:8         constituents         180:12         constituents           comparison 81:11         comprehension         comprehension         confused 180:16         consulted 84:19         consulted 84:19           competence 159:22         comprehensive         congratulate         consume 62:12         consumer 14:7           Competences         compulsory         174:21         contact 11:17 44:4           192:11,13,14,15         computation         connect 237:10         contain 12:3 74:9           competency 51:2         computer 159:14         connected 62:4         content 13:22 95:9           competency 51:2         computer 159:14         connected 62:4         content 13:22 95:9  |                   | _                                     |  | consistently 67:10                    |
| compares 165:5         complicated 116:13         conflicts 39:8 61:20         constituents 180:12           comparing 181:10         comprehension 157:8         comprehension 235:2         confused 180:16         consulted 84:19           competence 159:22         competence 13:14         competencies 163:18 165:10         computation 192:11,13,14,15         computation 192:16         computer 159:14         computer 159:14         connected 62:4         connected 62:4         connection 207:1         constituents 180:12         constituents 180:12         constituents 180:12         consulted 84:19         consulted 84:19         consume 62:12         consumer 14:7         consumer 169:20         contact 11:17 44:4         67:11         connect 237:10         contain 12:3 74:9         contain 12:3 74:9         content 13:22 95:9         content 13:22 95:9         connected 62:4         connected 62:4         connection 207:1         connection 207:1         connection 207:1   | _                 |                                       |  |                                       |
| comparing 181:10         116:13         61:20         constraints         180:12           comparison 81:11         comprehension         157:8         confrontation         235:2         consulted 84:19           compelling 119:21         comprehensive         14:10 21:17         confused 180:16         consulted 84:19           competence 159:22         81:12,14 114:6         congratulate         231:14         consumer 14:7           competencies         compulsory         174:21         contact 11:17 44:4           191:17,18         213:10         connect 237:10         contain 12:3 74:9           192:11,13,14,15         122:16         connected 62:4         content 13:22 95:9           competency 51:2         163:14         connected 62:4         content 13:22 95:9           competency 51:2         163:14         connection 207:1         content 13:22 95:9  | -                 |                                       |  | 24:4 62:4 108:5                       |
| comparing 181:10         comprehension         confrontation         consulted 84:19           compelling 119:21         comprehensive         confused 180:16         consulted 84:19           competence 159:22         description of the consulted section se   | compares 165:5    |                                       |  |                                       |
| compelling 119:21         235:20         comprehensive         235:20         confused 180:16         consulted 84:19           compete 159:22         14:10 21:17         congratulate         231:14         consume 62:12           Competence 13:14         226:3         congratulations         consumer 14:7           competencies         compulsory         174:21         contact 11:17 44:4           191:17,18         213:10         congress 239:16         67:11           192:11,13,14,15         193:9 222:16         computation         connect 237:10         contain 12:3 74:9           competency 51:2         163:14         connected 62:4         content 13:22 95:9           competencies         connected 62:4         contain 12:3 74:9           conpetencies         174:21         contact 11:17 44:4           conpetencies         193:17 109:16  | comparing 181:10  |                                       |  | 180:12                                |
| compelling 119:21         comprehensive         confused 180:16         consulted 84:19           compete 159:22         14:10 21:17         congratulate         consume 62:12           Competence 13:14         226:3         congratulations         consumer 14:7           competencies         compulsory         174:21         contact 11:17 44:4           191:17,18         213:10         computation         connect 237:10           192:11,13,14,15         122:16         connect 237:10         content 13:22 95:9           competency 51:2         163:14         connected 62:4         content 13:22 95:9           104:15 106:9         108:17 109:16  | comparison 81:11  |                                       |  | constraints 116:16                    |
| 235:20         comprehensive         14:10 21:17         congratulate         consume 62:12           Competence 13:14         81:12,14 114:6         231:14         consume 62:12           Competence 13:14         226:3         congratulate         consumer 14:7           competencies         compulsory         174:21         contact 11:17 44:4           191:17,18         213:10         competence 237:10         67:11           192:11,13,14,15         122:16         connect 237:10         content 13:22 95:9           104:15 106:9         104:15 106:9         108:17 109:16   | compelling 119:21 |                                       |  | consulted 84:19                       |
| compete 159:22         81:12,14 114:6         231:14         consumer 14:7           Competence 13:14         226:3         congratulations         consumer 14:7           competencies         compulsory         174:21         contact 11:17 44:4           191:17,18         213:10         Congress 239:16         67:11           192:11,13,14,15         193:9 222:16         computation         connect 237:10         content 13:22 95:9           competency 51:2         163:14         connected 62:4         connection 207:1         108:17 109:16   |                   |                                       |  | consume 62:12                         |
| Competence 13:14         226:3         congratulations         consumers 169:20           competencies         163:18 165:10         213:10         congress 239:16         67:11           191:17,18         computation         122:16         connect 237:10         contact 11:17 44:4           193:9 222:16         computer 159:14         connected 62:4         content 13:22 95:9           104:15 106:9         108:17 109:16   | compete 159:22    |                                       |  | consumer 14:7                         |
| competencies         compulsory         174:21         contact 11:17 44:4           163:18 165:10         213:10         Congress 239:16         67:11           191:17,18         computation         122:16         connect 237:10         content 13:22 95:9           193:9 222:16         computer 159:14         connected 62:4         connected 62:4         104:15 106:9           163:14         connection 207:1         108:17 109:16  | Competence 13:14  |                                       |  | consumers 169·20                      |
| 163:18 165:10 191:17,18 192:11,13,14,15 193:9 222:16  competency 51:2  213:10  Congress 239:16 computation 122:16  computer 159:14 163:14  Congress 239:16 connect 237:10 connected 62:4 connected 62:4 connection 207:1  108:17 109:16  | _                 | compulsory                            | <u> </u>   |                                       |
| 191:17,18<br>192:11,13,14,15<br>193:9 222:16<br>competency 51:2<br>competency 51:2<br>compete |                   |                                       |  |                                       |
| 192:11,13,14,15<br>193:9 222:16<br>competency 51:2<br>122:16<br>computer 159:14<br>163:14<br>connected 62:4<br>connection 207:1<br>connection 207:1  | *                 | computation                           | , and the second |                                       |
| competency 51:2   computer 159:14   connection 207:1   104:15 106:9   108:17 109:16  |                   |                                       |  |                                       |
| competency 51:2   163·14   connection 207:1   108·17 109·16  |                   | computer 159:14                       | connected 62:4   |                                       |
| 188:12 220:16  |                   | _                                     | connection 207:1   |                                       |
|  | 188:12 220:16     |                                       |  |                                       |

|                                 | 1 48                                |                       |                           |
|---------------------------------|-------------------------------------|-----------------------|---------------------------|
| 118:17 122:3,14                 | conveyor 194:22                     | 167:5                 | 222:22                    |
| context 165:12                  | cooperate 38:12                     | country 55:10         | <b>create</b> 9:3 10:8    |
| continue 27:19                  | cope 28:12                          | 63:15 129:8           | 24:16 35:15 59:7          |
| 29:22 56:7,20                   | -                                   | 151:5 152:18          | 77:12 83:14               |
| 68:8 98:8,15                    | coping 14:6                         | 168:15 185:8          | 91:12 111:21,22           |
| 171:1 234:12                    | core 42:11 63:16                    | 241:13                | 203:7 213:20              |
| 242:14                          | 113:21                              | couple 9:21 12:9      | created 228:10            |
|                                 | 118:18,19 133:7                     | 76:20 84:7            |                           |
| continuing 10:22<br>11:3 121:18 | 136:2 144:17                        | 110:12 117:9          | <b>creating</b> 61:3      |
|                                 | 165:8 189:20                        | 145:7 158:6           | 91:17 104:11              |
| 219:2                           | 204:11 209:2,7                      | 160:7 175:15          | 156:16                    |
| continuously                    | 211:11 213:16                       | 185:20 205:3,18       | 236:20,21                 |
| 176:18                          | 214:1 220:9                         | 206:19 214:16         | 237:9,15                  |
| contraception                   | correct 88:7                        | 220:7 222:19          | creation 57:19            |
| 21:10                           | 140:19 162:20                       | 229:2 236:13          | 82:14 84:20               |
| contradict 233:12               | 166:2 175:5                         | 237:7,8 239:6         | creativity 63:19          |
|                                 | 219:18                              | couples 17:21         | credential 42:13          |
| contrary 185:15                 | corrects 149:21                     | course 22:8 34:4      | 119:5 125:6               |
| Contreras 2:10                  | correlate 221:1                     | 82:17 102:8           | 161:22 162:7              |
| 5:12,13 105:4,6                 |                                     | 122:13 123:12         | 180:9 184:22              |
| contribute 14:4                 | correlated 211:21                   | 143:4 145:12          | 200:7                     |
| 115:14                          | <b>cost</b> 16:6 75:11              | courses               | credentials 11:8          |
| control 14:2                    | 218:4,6 219:3                       | 132:12,16,18          | 51:3 56:12 195:2          |
| 32:12,17 45:5,21                | 231:18 239:13                       | 139:4,9 141:5         | 200:17                    |
| 46:1 64:8 93:9                  | council 1:13 58:8                   | 188:22 204:3          | credit 38:21              |
| 95:22 234:5                     | 112:9 149:15                        |                       | 132:15 166:4              |
| 239:2                           | 223:13,15,16                        | coursework 161:2      |                           |
| convene 71:16                   | counsel 244:8,11                    | 168:9                 | credits 166:3,20          |
| 80:10                           | ,                                   | <b>court</b> 53:10    | 189:14 212:7              |
| convened 58:8                   | counseling 73:16                    | 178:18                | 220:17 237:7              |
| conversation                    | <b>counselors</b> 161:10 216:14     | <b>courts</b> 53:13   | criteria 182:17           |
| 93:18 100:7                     |                                     | cousin 52:15          | critical 37:12            |
| 101:9 111:18                    | <b>count</b> 75:5 85:8              | <b>cover</b> 79:4,8,9 | 68:5,10 72:17             |
| 112:6,14 113:13                 | 215:6,17                            | 108:3 237:17          | 162:17 182:14             |
| 117:12                          | countered 63:4                      |                       | 212:9                     |
| 146:17,20 168:3                 | counterpart 101:6                   | covered 28:17         | cross-curriculum          |
| 178:15 185:2                    | -                                   | 68:1 74:13            | 108:10                    |
| 197:21 198:2,9                  | <b>counterparts</b><br>58:20 159:17 | covers 68:2           | crux 185:21               |
| 235:5,13 236:4                  | <b>counting</b> 202:1,2             | <b>CPR</b> 14:6       | <b>crying</b> 26:22 43:21 |
| conversations<br>64:7 191:14    | countries 120:10                    | crawl 42:5            | culture 96:17             |
| UT./ 1/1.1T                     | 125:11 151:4                        | crazy 210:21          | curious 185:15            |
|                                 |                                     |                       |                           |

|                                   | ı ag                             |   |                                      |
|-----------------------------------|----------------------------------|---|--------------------------------------|
| current 23:19<br>57:22 61:4 62:13 | 179:13,22 180:7<br>181:5 185:3   | 223:12 228:3<br>238:6                   | <b>dedicated</b> 49:2<br>66:18 87:15 |
| 63:8 64:12,21<br>66:6 81:11 94:12 | 225:11 233:11<br>date 10:6 24:21 | DC-based 76:13<br>DCPS 17:5 60:22       | <b>dedication</b> 36:4 56:4          |
| 115:22 138:3                      | 25:3,5,10                        | 76:16 137:18                            | deemed 201:3                         |
| currently 19:21                   | dating                           | 144:20 211:2                            |                                      |
| 21:6 67:22 83:12                  | 32:2,8,9,12,14,1                 | 216:9,12,16,21                          | deep 98:18 109:7                     |
| 190:18 229:10                     | 7,18                             | 227:22 230:1                            | deeper 134:1                         |
| <b>curricula</b> 72:3 210:7       | 33:1,5,8,10,14<br>35:13          | <b>DC's</b> 74:13 126:21 215:6          | <b>deeply</b> 39:19<br>199:13        |
| curriculum 35:14                  | daunting 81:17                   | deadly 29:15                            | deferring 233:20                     |
| 91:12 93:21                       | 121:19                           | deal 16:7 17:15,18                      | deficiencies                         |
| 104:16 119:12                     | Davis 2:11                       | 28:15 61:18                             | 224:18                               |
| 132:7 133:5<br>153:6 187:20       | 4:15,17,19,21                    | 73:15,22 79:16                          | Define 63:9                          |
|                                   | 5:1,3,5,7,9,11,14                | 95:22 111:2                             | defined 10:18                        |
| <b>cusp</b> 129:16                | day 11:21 18:22                  | 112:9 168:22                            | 13:18 32:9                           |
| cut 88:17 89:2,6                  | 27:4 28:11 30:10                 | 204:22                                  |                                      |
| 91:20 209:4                       | 36:22 43:8 48:19                 | dealing 69:16                           | <b>definitely</b> 148:5 215:12       |
| 219:6,9,12                        | 50:15 53:2 77:17                 | 72:7,10 79:17                           |                                      |
| <b>cycle</b> 32:7 173:11          | 80:8 93:7 117:15<br>159:13 181:4 | 221:10                                  | degree 36:12                         |
| <b>cycles</b> 70:18               | 186:3                            | <b>dealt</b> 27:16                      | 37:11 105:11<br>130:7 134:18         |
|                                   |                                  | debunking 70:17                         | 171:11                               |
| D                                 | days 49:7 74:3<br>94:3,4 175:19  | decades 42:1                            | <b>delegate</b> 240:12,18            |
| <b>D.C</b> 1:14 9:5 10:10         | ,                                | •                                       |                                      |
| 12:11 13:16                       | day-to-day 42:15                 | <b>December</b> 13:16 53:16 110:20      | deliver 152:20                       |
| 15:16 55:1                        | <b>DC</b> 3:6 13:8,10            | 173:9 198:7                             | deliverables                         |
| 206:11                            | 15:7,18,21 16:4                  |   | 238:11                               |
| daily 38:9 62:16                  | 17:6 19:18<br>21:13,16 26:7      | <b>decide</b> 24:14 163:2 178:18 208:13 | delivering 60:3,5                    |
| 68:8 74:22                        | 27:3,5 30:11                     |   | demand 152:18                        |
| 165:12                            | 37:5 40:12 52:7                  | <b>decided</b> 53:5 80:6 89:22 217:4    | demanded 178:9                       |
| damage 69:17                      | 55:16 56:11,19                   | 220:6                                   | demands 37:8                         |
| danger 95:22                      | 58:21 66:2,10                    |   | 153:2                                |
| 111:12                            | 71:8 72:12                       | <b>decision</b> 111:2<br>163:21 211:9   |                                      |
| dare 36:17 219:4                  | 75:16,19 76:3                    |   | demographics<br>58:1 86:11           |
| data 15:13 57:22                  | 92:22 125:1<br>130:12 144:18     | decisions 72:20                         |                                      |
| 58:20 83:5,6,7                    | 160:8,15 186:3                   | declared 178:6                          | demonstrate                          |
| 144:6 146:15                      | 190:10 200:16                    | decline 240:13                          | 24:19 38:3 61:15                     |
| 161:8 174:16                      | 202:20 206:6,15                  | decompress 73:17                        | demonstrated                         |
| 175:8 176:3,7                     | 209:9 214:20                     | dedicate 56:16                          | 38:5 134:14                          |
| 178:21                            | 218:6,22 219:14                  | ucuicate 30.10                          | 165:14 203:20                        |

|                                  | 1 ag  | <u> </u>                     |                                    |
|----------------------------------|---|------------------------------|------------------------------------|
| demonstrating                    | designed 22:11                              | dialogue 238:12              | 10:21 37:6 38:7                    |
| 126:18 165:10                    | 103:7 156:20                                | diamond 133:12               | 40:4,12,18                         |
| 182:13                           | 211:15 229:8                                | died 65:6                    | 41:6,20<br>42:7,17,21 47:19        |
| demonstration<br>222:15          | desirable 221:11                            | dietary 14:3                 | 50:15 51:2                         |
|                                  | desire 217:15                               | difference 69:5              | 52:8,9,11 53:19                    |
| denigrating 210:2                | 230:16                                      | 147:13 159:20                | 54:6 55:3,10,15                    |
| denigration<br>209:17            | <b>desperate</b> 16:2<br>79:16              | 164:1,20 182:2,5             | 56:9,10,18<br>109:20,22            |
|                                  |   | 202:22 207:20                | 111:1,10,12,13                     |
| deodorant 66:19                  | desperately 66:17                           | 236:13                       | 114:1 116:17                       |
| department 15:14                 | despite 186:18                              | differences 163:10           | 117:4 118:16                       |
| 75:15 76:4 83:6<br>139:12 142:16 | destigmatize                                | different 10:15              | 123:3,12 124:19                    |
| 215:16 229:18                    | 238:2                                       | 18:16 27:13                  | 125:13                             |
|                                  | detail 14:21 69:22                          | 83:22 85:9 97:15             | 126:7,9,16,20                      |
| depend 72:6                      | 78:5 79:22                                  | 104:19 105:18                | 127:1,18,22<br>128:13              |
| depending 99:5                   | details 81:7                                | 111:9 131:17<br>141:9 156:12 | 128.13                             |
| depends 141:1                    | detectors 19:11                             | 162:15 165:9,15              | 130:6,22                           |
| 163:4                            | detention 237:8                             | 171:3 177:1                  | 131:7,10,12                        |
| depressed 26:14                  |   | 181:9 189:18                 | 134:16,18                          |
| 45:4                             | determination                               | 192:19 194:3                 | 135:4,11,19                        |
| depression                       | 117:18                                      | 198:22 212:14                | 136:3,13 137:10                    |
| 26:10,11,12 27:9                 | determine 4:12                              | 213:6,16 214:15              | 138:3 139:3,16<br>140:18 141:8     |
| 28:18 29:3,11                    | 208:21 217:12                               | 228:5 233:7                  | 140.18 141.8                       |
| 45:15 69:7                       | determined 5:18                             | <b>Differentiate</b> 61:7    | 144:17,21                          |
| depth 28:18 133:8                | detrimental 70:17                           | differently 103:22           | 145:11 147:3                       |
| <b>depths</b> 38:16              | devastating 68:9                            | 170:18                       | 148:2 150:12                       |
| deputy 112:10                    | develop 21:13                               | difficult 37:18              | 151:12 155:22                      |
| describe 63:10                   | 63:16,19 108:2                              | 38:4 39:8 42:8               | 156:5,8,15                         |
| 96:7                             | developer 71:7                              | 115:15 123:1                 | 157:22 158:3,20<br>159:8,19 160:10 |
|                                  | -   | 129:1,4 160:13<br>210:1      | 161:3,18 162:11                    |
| describing 230:15                | <b>developing</b> 34:19<br>80:17 97:4 98:12 | · · ·                        | 163:1 165:22                       |
| deserts 72:10                    | 188:8                                       | difficulties 34:22<br>118:1  | 166:3 171:19                       |
| 75:14                            |   |                              | 178:16 179:17                      |
| deserve 14:16                    | <b>development</b><br>14:11 68:2 71:7       | digging 11:12                | 180:5,9 181:14                     |
| 184:20 195:20                    | 77:2 92:8                                   | digitally 114:4              | 182:8,18,20,22                     |
| deserved 140:11                  | developmental                               | diminish 134:19              | 183:16,18<br>185:14 186:5,22       |
| design 80:20 148:3               | 34:22 132:12,18                             | diminishes 184:3             | 188:10,20                          |
| designation                      | 139:4,9                                     | ding 138:7                   | 191:6,11,22                        |
| 144:15                           | <b>device</b> 131:10                        | Ŭ l                          | 192:6 193:22                       |
|                                  | 40,100 151.10                               | diploma 3:11                 | 194:6,7                            |

|                                 | 1 ag                           |                            |                              |
|---------------------------------|--------------------------------|----------------------------|------------------------------|
| 200:3,10,15,20                  | disappear 235:10               | disempowered               | documented 155:1             |
| 201:8,12                        | disappointed                   | 146:12                     | documenting 78:5             |
| 202:1,3,8,11,19<br>203:6 204:1  | 41:16                          | disenfranchised            | documents                    |
| 206:6,9,11,15                   | disappoints                    | 171:14                     | 81:10,13 134:5               |
| 208:17                          | 150:15                         | disincentive 219:2         | <b>dollar</b> 147:12         |
| 209:10,12,18                    | disciplinary                   | disorders 33:12            | dollars 147:12               |
| 210:2,5,12,14                   | 87:5,6                         | dispersion 169:19          | 148:18                       |
| 212:17,19,21<br>213:4,12,22     | disclose 116:3                 | disproportionatel          | domestic 17:19               |
| 214:3,14 215:18                 | discouraged 40:20              | y 180:14                   | 30:12                        |
| 217:13 220:20                   | 127:14                         | dissect 100:15             | 31:5,7,12,17,21              |
| 221:5,12,16,20                  | discouragements                | distance 133:14            | 32:3,7,14<br>33:14,16,20     |
| 223:8,18 224:22<br>233:15 234:7 | 41:9                           | distinct 189:7             | 34:9,21                      |
| 235:12 236:22                   | discriminated<br>179:5         | distinction 214:12         | done 27:18 77:3              |
| diplomacy 237:17                | discrimination                 | distinguish 212:11         | 78:4 83:7 108:11             |
| diplomas 8:16                   | 144:7 147:5                    | distribute 21:10           | 111:20 121:1<br>122:18 132:7 |
| 128:21                          | 170:8,13 172:17                | <b>district</b> 1:3 4:4    | 163:14 184:7                 |
| 137:18,20                       | 179:9 201:10,13                | 9:2,5 31:4,8 33:4          | 196:3 206:14                 |
| 186:9,10,12                     | discuss 57:15 58:8             | 57:16 58:3,4,5             | 208:20 216:5                 |
| 208:1,10 210:22                 | 231:10                         | 68:6 71:3 78:14            | 217:18 233:14                |
| 215:6 217:5                     |                                | 91:16 120:8                | 238:11                       |
| 221:2,7 222:3                   | discussed 17:10                | 159:12 171:5               | door 116:12                  |
| 223:4,7                         | discussing 37:14               | 174:8 178:22               | 120:16 183:4                 |
| dire 61:5                       | discussion 6:11                | 180:8 199:12               | 236:3                        |
| direct 35:2                     | 7:4,22 8:19 9:12               | 200:6 244:18               | doors 43:1 120:14            |
| direction 244:6                 | 10:22 11:3                     | District's 13:12           |                              |
| directly 68:21                  | 82:10,11 84:20                 | 61:2                       | doorstep 43:22               |
| 114:19 146:8                    | 89:1 96:16<br>110:1,11 111:3,6 | district-wide 61:4         | dosing 65:11                 |
| <b>director</b> 2:11 51:1       | 113:15 163:5                   | diverse 79:19              | dots 237:11                  |
| 59:17,20,22                     | 190:19 191:5                   | 92:22 167:7                | doubled 58:16                |
| 60:12 65:21                     | 195:22<br>198:12,13            | 172:11 230:17              | doubt 69:4                   |
| 71:2,6 76:12                    | 199:17 200:19                  | dividing 104:14            | downside 108:4               |
| directors 220:18                | 211:19                         | diving 109:7               | downsides 113:2              |
| disabilities 116:2              | discussions 22:21              | document                   | downtown 123:19              |
|                                 | 62:19 196:10                   | 71:13,18,20<br>81:13 130:4 | <b>Dr</b> 110:8 127:5        |
| disability 116:3                | disease 14:3,4                 |                            | 131:19 169:3                 |
| disadvantaged                   | <b>diseases</b> 9:7 14:1       | documentation              | 196:20 197:15                |
| 233:1                           | 34:19 44:21                    | 155:5                      | 199:10,16,19,20              |
|                                 | J 1,17 TT,21                   |                            | 207:14 211:3                 |
|                                 |                                |                            |                              |

|                                 | 1 46                  |                     |                            |
|---------------------------------|-----------------------|---------------------|----------------------------|
| 213:3 214:17,22                 | 136:21 137:3          | 126:8 151:11        | 17:1,6                     |
| 215:8 216:11                    | 224:14,16,17          | 181:16 186:11       | 21:14,16,18,19             |
| 217:9                           | r r                   | 225:14              | 22:3 26:1 31:16            |
| 218:2,5,11,14,16                | dropping 166:10       |                     | 35:10,14 36:13             |
| 219:10,18 220:3                 | <b>drug</b> 14:5 68:5 | earnings            | 38:15 39:19 41:3           |
| 221:6 222:10                    | drugs 23:17 75:2      | 179:15,16<br>201:19 | 43:9 54:13,22              |
| 223:5,19 224:9                  | dual 135:13           |                     | 56:6,8,16                  |
| 225:17                          |                       | easier 115:8,20     | 57:13,15,20                |
| 226:1,8,18                      | <b>dually</b> 187:21  | 207:6               | 60:21 61:2 62:18           |
| 227:2,5 229:4                   | due 18:22 68:13       | easiest 142:7       | 64:13,19,21,22             |
| 230:14                          | 69:1 125:10           | easily 83:13        | 65:20 66:9,10,16           |
| 231:10,12                       | during 18:11          | east 74:8,21        | 67:3,22 70:12              |
| 232:6,11                        | 27:16 34:4 44:2       | , i                 | 71:8 72:6,12               |
| 233:3,22                        | 73:9,13 195:14        | easy 95:3,5 115:4   | 76:6,18 77:16,18           |
| 234:3,22 235:10<br>236:2 238:15 | <b>duty</b> 239:7     | 120:22 224:12       | 79:1,4 85:5<br>89:18,19    |
|                                 | uniy 237.7            | eating 33:12        | 90:13,15 92:4              |
| <b>draft</b> 21:15 25:14        | E                     | 61:8,10             | 94:3,8 98:10               |
| 35:9 37:19 66:6                 |                       | echo 148:20         | 106:22                     |
| 77:3 82:9,10,15                 | eagerness 56:7        |                     | 100.22                     |
| 84:20 103:6                     | earlier 11:21         | echoing 144:1       | 108:8 112:11               |
| drafting 85:10                  | 142:11 150:4          | economic 206:20     | 114:12                     |
| dramatic 15:16                  | 172:22                | 217:6,14 229:14     | 117:13,22                  |
| 23:18                           | 198:13,21             | ecstatic 40:10      | 121:18                     |
| drastic 220:5                   | 202:15 227:13         | ed 137:21           | 124:5,12,21                |
|                                 | early 27:20 32:2,5    | 152:17,21           | 125:15 126:21              |
| draw 214:5,18                   | 58:16 99:11           | 164:13 184:7        | 130:10 136:8,16            |
| dream 39:21                     | 121:2 164:3           | 187:9 192:17        | 137:4,12 140:17            |
| 123:7 126:4                     | 178:17 220:4          | 203:11              | 149:15 152:20              |
| 127:1 176:15                    | earn 36:12 37:5       | Edinburgh 240:9     | 161:14 162:19              |
| 177:4                           | 38:6 49:21 50:12      |                     | 167:5 171:12               |
| dreams 147:10                   | 125:18 128:21         | educate 16:21       | 178:19 191:8               |
| 159:21 239:20                   | 131:15 147:9          | 29:13 96:1          | 192:9,10,20                |
| dressing 190:6                  | 160:13 162:13         | educated 125:8      | 194:20,22 197:1            |
|                                 | 204:4 224:14,16       | educating           | 198:15,22<br>199:11 200:18 |
| <b>drive</b> 142:16             | 226:7                 | 22:19,20 24:11      | 201:4,8,15                 |
| drivers 116:16                  | earned 55:9 56:12     | 72:1                | 212:20 215:17              |
| drop 55:5 152:13                | 126:11 130:14         | education 1:3       | 216:4 218:20               |
| 159:7 172:17                    | 144:14 195:20         | 3:6,8,10 4:5,6,10   | 221:14 222:8               |
| 200:11 207:7                    | 237:7                 | 8:13,21             | 223:2 228:20               |
| dropout 200:12                  | earner 181:10,11      | 9:2,16,19 11:1      | 229:14                     |
| 206:22 207:3                    | earning 42:6,7        | 13:5,8,15,18        | educational 55:18          |
|                                 | 55:13 125:13          | 14:5,10,12,19       | 116:12 134:20              |
| dropped 128:5                   | 20.13 120.13          | 15:7,22 16:5        | 110.12 137.20              |

|                                  | U                                  | -  |   |
|----------------------------------|------------------------------------|--|---|
| 201:6 215:18<br>219:20 222:3     | elaborate 224:7<br>elected 110:18  | 244:8,12<br><b>employee</b> 244:11       | <b>engage</b> 71:16<br>190:21           |
| 223:21 229:21<br>234:9           | 144:11                             | employees 223:22                         | engaged 10:5                            |
| education-related                | electronically<br>73:13 109:1      | <b>employer</b> 179:8 235:5              | <b>engagement</b> 71:19<br>197:19 230:6 |
| educations 237:5                 | elementary 66:15                   | employers 42:9                           | engaging 72:6                           |
| educator 16:19                   | 70:2 76:17 90:13<br>125:18 151:2   | 63:18 126:6<br>136:15 157:17             | <b>engineering</b> 240:21,22 241:3      |
| 21:6 26:3<br>66:2,7,17 81:1      | <b>elements</b> 145:2<br>212:1     | 170:6,12,20<br>171:15 185:11             | English 55:12                           |
| educators 8:21<br>10:10,16 21:8  | elevates 235:5                     | 188:18 191:10<br>205:10 208:2            | 125:4 166:17<br>176:14                  |
| 38:20 66:18                      | eligibility 38:8                   | 209:20                                   | enhance 61:16                           |
| 69:21 80:22                      | eliminate 145:20                   | 223:17,20                                | 135:20                                  |
| 103:10                           | 233:8 234:20                       | 235:3,21                                 | enhances 91:21                          |
| <b>effect</b> 146:9 194:1 206:18 | <b>eliminating</b><br>119:10 170:1 | <b>employment</b> 75:10<br>116:15 139:12 | enlightening<br>225:22                  |
| effective 10:8 16:6              | eloquently 184:15                  | 147:4 170:2<br>201:11,19 203:8           | enormous 169:12                         |
| 61:19 97:11                      | else 41:9 44:6                     | empower 59:8                             | <b>enroll</b> 159:11                    |
| <b>effectively</b> 10:10 19:20   | 77:16 98:17<br>157:5 158:1,13      | 95:21 102:9                              | <b>enrolled</b> 74:15 124:1 132:20      |
| effects 14:17 31:18              | 167:13 211:17                      | <b>empowering</b><br>35:10 179:12        | 135:13 187:22                           |
| 33:11 34:12<br>113:1             | <b>else's</b> 60:9                 | empowers 62:9                            | 230:4                                   |
| efficient 114:15                 | <b>email</b> 11:18 109:1           | enable 200:15,17                         | <b>enrolling</b> 16:15 230:22           |
| effort 97:6,7                    | emancipated<br>147:7               | 223:7,8                                  | 230:22<br>enrollment 142:2              |
| efforts 10:3 16:7                |                                    | enactment 225:21                         | 144:20                                  |
| 56:7 201:16                      | emancipation<br>194:21             | encountered                              | ensure 10:7 11:4                        |
| eight 44:13,22                   | embraces 35:15                     | 22:12                                    | 13:18 66:20                             |
| 74:10                            | emergencies 43:14                  | encourage 10:13                          | 156:14 158:9,13<br>230:4                |
| eight-minute                     | emotional 31:19                    | 13:7 22:21 23:13<br>61:1 66:8 234:14     | enter 125:14                            |
| 197:6                            | 32:16 34:12,22                     | 241:9                                    | 140:17 141:6                            |
| Eighty-eight<br>74:15            | 64:7 68:14,15<br>109:8             | ends-meets 40:17                         | 144:21 151:4<br>157:8 200:18            |
| Eighty-nine 17:16                | emotions 68:22                     | <b>enduring</b> 37:19,21                 | 201:2                                   |
| either 91:21                     | 73:20                              | energy 41:18                             | entered 218:6                           |
| 134:11,19 171:1                  | emphasis 25:16                     | enforced 67:1                            | entering 64:16                          |
| 203:14 241:7                     | employed                           | enforcement 34:7                         | 164:12                                  |
|                                  |                                    |  |   |

|                              | 1 46                             |                                       |                              |
|------------------------------|----------------------------------|---------------------------------------|------------------------------|
| entertain 5:21               | 214:1,9 225:2                    | 198:13,21                             | 220:12 226:6                 |
| 135:21 241:16                | <b>Erin</b> 30:11 31:1,3         | 199:20,22                             | example 24:18                |
| enthusiast 240:21            | <b>escape</b> 228:11             | <b>event</b> 143:5                    | 33:6 37:13 38:2              |
| entire 14:17                 | ESL 51:5                         | events 34:18                          | 55:6 61:6 62:22              |
| 22:8,14 35:7                 | especially 21:18                 | eventual 81:5                         | 83:20 106:21<br>165:15 189:3 |
| 61:21 240:20                 | 50:2 81:18 91:10                 | eventually 80:6                       | 194:4 219:7                  |
| entity 89:22 229:7           | 95:17 105:9,18                   | 200:16                                | 221:4,22 228:14              |
| entry 193:2                  | 106:7 123:3                      | everybody 85:4                        | 237:3                        |
| enumerates 63:22             | 146:11 155:15<br>179:12 195:13   | 110:15 112:15                         | examples 83:4                |
| environment                  |                                  | 241:2                                 | <b>exams</b> 8:17            |
| 97:15                        | <b>essential</b> 37:5 96:3       | everybody's 189:9                     | 211:7,8 220:14               |
| environmental                | essentially 94:7,12              | everyone 9:20                         | exceed 42:14                 |
| 14:7                         | 181:21 200:15<br>227:16,21       | 49:4 57:11                            | exceedingly                  |
| environments                 | establish 14:8                   | 101:12 102:6,7<br>189:2 199:21        | 203:19                       |
| 70:4,7,9                     | 206:21                           | 237:18                                | excellence 43:1              |
| equal 29:5 37:9              | established 15:18                | everyone's 135:1                      | excited 230:7                |
| 168:5,19<br>178:17,19        | 229:16                           | everything 79:8                       | exciting 60:6                |
| 209:15 210:5                 | establishing 32:11               | 88:18 89:4 106:1                      | excruciating 78:5            |
| 217:12                       | 215:10                           | 108:3 109:16                          | excuse 104:21                |
| equally 25:3,9               | establishment                    | 121:16 122:20                         | executive 2:11               |
| 141:20 203:4                 | 13:20                            | 163:14 188:15<br>229:17               | 51:1 59:17,22                |
| <b>equate</b> 156:19         | esteemed 13:4                    |                                       | 60:12 65:20                  |
| equipped 63:17               | estimate 181:4                   | evicted 121:10                        | 76:12                        |
| <b>equity</b> 56:14          | et 89:19 132:12                  | <b>evidence</b> 128:9,19 144:19 150:4 | exist 83:13 228:3            |
| equivalence 168:5            | 170:9 181:11                     | 177:20                                | <b>existing</b> 9:9 80:22    |
| equivalencies                | 199:3                            | exact 157:6 189:17                    | 82:18,20                     |
| 217:11 220:2                 | eternity 175:22                  | exactly 131:2                         | exists 82:9                  |
| equivalency                  | Ethiopia 54:21                   | 173:6                                 | <b>exit</b> 210:9            |
| 111:13 137:14                | ethnicity 170:9                  | exam 37:9,12 38:4                     | 211:5,6,7,14,19              |
| 142:18 148:18                | 226:14                           | 39:5 42:16,19                         | expanding 220:1              |
| 157:12 212:13                | evaluated 13:14                  | 113:22 117:20                         | <b>expect</b> 48:20          |
| equivalent 42:6              | <b>evening</b> 8:11,14           | 130:12 131:6                          | 238:12                       |
| 123:11,15<br>129:8,21 142:18 | 9:12,20,22                       | 133:2,4,8 139:14<br>151:20 152:7      | expecting 50:5               |
| 157:13,14                    | 52:2,3 60:19                     | 154:8,13,16                           | expelled 52:12               |
| 168:20 189:11                | 65:19 70:22 76:9<br>81:21 119:16 | 161:2 163:12                          | 53:11                        |
| 201:8 210:22                 | 143:17                           | 169:11 210:9                          | experience 17:3              |
| 212:14,15                    |                                  | 211:5,6,14,19                         | 23:2 32:1,22                 |

|                               | 1 ag                                    |  |                                |
|-------------------------------|---|--|--------------------------------|
| 33:2 40:13 43:16              | extending 192:6                         | fail 22:4,22 39:12                         | fears 15:8 146:4               |
| 58:12 75:16                   | <b>extent</b> 168:19                    | <b>failed</b> 22:15 64:18                  | February 244:22                |
| 127:20 143:22<br>145:3,5,14   | 206:17 228:19                           | 123:21                                     | <b>fed</b> 99:13               |
| 148:12,13                     | 229:1                                   | <b>failure</b> 22:17 25:5                  | federal 37:16                  |
| 150:17 195:5                  | External 114:1<br>118:16 130:6          | 225:6,7                                    | federally 31:6                 |
| 207:17 214:8,9<br>235:19      | 131:7 162:10                            | failures 152:1                             | feedback 66:5                  |
| 239:14,15                     | 163:1                                   | <b>fairly</b> 147:11                       | feel 19:12,15,20               |
| experienced 17:13             | <b>extra</b> 44:16                      | fairness 56:11                             | 20:1 26:15 41:1                |
| 75:19 146:7                   | extraordinary                           | fall 36:11 190:20                          | 45:4,6 64:18                   |
| experiences 24:5              | 37:13                                   | 241:4                                      | 93:6 111:5,17<br>112:20 123:9  |
| 34:14 69:2                    | extremely 22:8                          | <b>falls</b> 102:19                        | 127:17 151:10                  |
| 147:20 148:4<br>150:10 214:13 | 25:4 38:4 41:15<br>42:12 57:17          | false 22:14 137:7                          | 182:22 228:4                   |
| experiencing 69:7             | 62:21 79:19                             | <b>familiar</b> 111:4                      | feeling 45:4                   |
| 143:20 157:20                 | 83:16 168:13                            | 154:9                                      | 69:4,18 146:4                  |
| experts 8:22 85:5             | 218:3 231:8                             | <b>families</b> 56:17<br>75:8 78:17 96:1   | feelings 26:13                 |
| 107:9                         | ——————————————————————————————————————  | 102:10                                     | 40:11 68:17                    |
| expired 143:13                | fabulous 101:7                          | 115:14,16 124:5                            | feels 26:22 107:10             |
| expires 244:22                | 240:4                                   | 168:1 232:8,9                              | fees 239:13                    |
| explain 182:10                | face 89:18 99:18                        | family 14:2 17:18<br>26:17 36:10           | feet 133:13                    |
| 239:19                        | 117:14 171:21                           | 45:8,9,20 55:8                             | fellow 41:19                   |
| explaining 154:3              | 198:19 234:21                           | 73:1,3,4,14,21                             | felt 26:16 27:4                |
| explains 205:10               | <b>faced</b> 136:11<br>171:9            | 76:4 79:7 99:12                            | 48:4,16 86:6<br>146:12         |
| explicitly 142:21             |   | 116:14 241:7                               | fewer 203:16                   |
| explore 220:4                 | faces 58:4 239:19                       | <b>fan</b> 143:17                          | field 133:12 149:5             |
| 237:22                        | facilitates 97:17                       | fantastic 218:19                           | 177:17                         |
| explored 219:22               | facing 76:3                             | farmers 64:5                               | <b>fifth</b> 30:9 43:7         |
| 220:22 221:2                  | <b>fact</b> 16:7 56:2 63:8 69:11 117:15 | <b>fascinating</b> 129:14<br>161:16        | 95:18 177:8                    |
| exploring 194:17              | 134:15 136:4                            |  | Fifty-five 75:7                |
| exposed 33:20,21              | 159:3 171:2,8                           | fashion 195:3                              | <b>fight</b> 52:16,18          |
| 34:3                          | 172:2 179:6                             | father 69:1                                | 74:4 87:7                      |
| exposing 70:16                | 203:22 209:10<br>215:16 220:19          | <b>favor</b> 6:12 7:7 8:3<br>124:17 197:13 | fighting 17:21                 |
| <b>exposure</b> 34:1,9 163:20 | 224:11                                  | 216:15 232:22                              | 46:10 91:1<br>157:10 159:4     |
| express 40:11                 | <b>factor</b> 217:17                    | 242:3 243:3                                |                                |
| 69:18                         | facts 59:7 94:15                        | fear 37:3 129:9                            | <b>fights</b> 18:3,9,14,15,16, |
|                               |   |  | - 2.2,2,1,10,10,               |

|                             | 1 ag   | -                             |                                |
|-----------------------------|--|-------------------------------|--------------------------------|
| 21,22 19:1                  | 130:3 132:13                                 | 184:16 191:1                  | 113:3,11,13                    |
| <b>figure</b> 96:15         | 133:15 149:9                                 | 193:14 196:17                 | 183:11 185:22                  |
| 160:19 162:4                | 155:11 160:5                                 | 223:2 226:4                   | 190:7 191:20                   |
| fill 189:22                 | 161:20                                       | 233:18                        | 194:1,19                       |
|                             | 173:10,12                                    | follow-up 98:4                | 195:16,22 196:7                |
| filled 12:10                | 197:18 222:20                                | 106:18,20                     | 197:22 198:4                   |
| <b>final</b> 13:16 49:11    | 225:5  | <b>follow-ups</b> 164:19      | 200:2 202:12                   |
| 98:4 190:14                 | firsthand 78:8                               | -                             | 215:4 236:9<br>237:12          |
| 196:19 226:3                | fiscal 152:11                                | fondly 143:8                  |                                |
| finalize 10:19              | fit 88:18 222:17                             | <b>food</b> 53:4 61:9,12      | foster 78:17                   |
| finally 146:1               | 229:21 230:3,17                              | 72:10                         | foundation 77:12               |
| 220:15                      | 231:2  | 75:14,16,18,19                | 90:16 138:14                   |
| finals 27:18                | five 51:19 52:20                             | fooling 233:5                 | 199:2                          |
| financial                   | 60:13 82:3 197:4                             | <b>foot</b> 133:14            | founding 134:5                 |
| 142:10,15                   | 210:17                                       | forced 125:9                  | four-minute                    |
| 188:22                      | five-minute 60:15                            | forefront 169:22              | 197:12,15                      |
| financially 244:12          | 127:4  | foregoing 244:3,4             | <b>fours</b> 197:10            |
| finding 116:20              | five-person 59:15                            | foreign 166:7                 | <b>fourth</b> 1:12 94:17       |
| 119:5 140:7                 | fix 29:2 178:7,9                             | 168:16 221:4                  | 177:8 196:20                   |
| 150:7 216:21                | 228:12                                       | <b>forget</b> 75:4 78:11      | four-year 123:8                |
| <b>fine</b> 91:5            | flexibility 91:9                             |                               | 142:5,6,8                      |
| finish 47:20                | 92:20 93:7                                   | <b>forgetting</b> 89:11 237:2 | 143:1,4,8 157:9                |
| 49:17,21 50:7               | 163:16 164:8                                 |                               | fox 216:19                     |
| 52:12 123:5                 | <b>flip</b> 104:7 105:2                      | forgot 121:12                 | fractions 193:12               |
| 125:15                      | -  | 122:20                        | frame 103:22                   |
| finished 40:20              | <b>focus</b> 17:4,7,9,12<br>18:12 26:6 31:20 | form 188:22                   | 131:1                          |
| 47:11,17 129:11             | 76:19 92:10                                  | formal 125:9                  |                                |
| 183:15                      | 106:14 167:15                                | 167:4 198:8                   | framework                      |
| finishing 50:1              | focused 26:8 28:20                           | <b>format</b> 189:18          | 176:22                         |
| 129:7                       | focusing 27:9                                | former 64:15 91:8             | frank 62:19                    |
| fires 43:15                 | 189:12                                       | 239:16                        | frankly 142:10<br>175:10       |
| <b>firm</b> 70:11           | Folk 46:17                                   | formulas 122:7                | free 218:18,21                 |
| first 10:1 12:7             | folks 12:9 86:3,5                            | <b>forth</b> 196:6            | 239:13                         |
| 14:6 22:3 49:1              | 100:20 115:22                                | Forty 74:3 180:10             | frequently 224:3               |
| 52:10 54:11                 | 116:16 128:11                                | Forty-two 75:10               | freshman 143:6                 |
| 57:18 63:14 82:4            | 134:2 138:11<br>140:4 152:6                  | forward 9:12                  |                                |
| 87:10,11                    | 161:1 162:5                                  | 10:6,21                       | <b>friend</b> 26:14 44:12 53:2 |
| 110:2,13,18<br>111:11 119:8 | 169:9 171:13,14                              | 11:3,12,14 50:11              |                                |
| 123:18 129:18               | 172:3,9,10,13                                | 56:20 66:9 112:6              | friendly 81:5                  |
| 123.10 127.10               | 1,2.5,7,10,15                                |                               |                                |

|                                 | rag                     |                              |                            |
|---------------------------------|-------------------------|------------------------------|----------------------------|
| friends 18:20                   | 49:13,22 51:3,5         | 171:8,11,18,20               | 226:14                     |
| 21:11 28:2                      | 53:15 54:6              | 172:3 173:18                 | general 23:21 62:8         |
| 73:5,15 121:4,6                 | 55:13,22 56:5           | 174:3,16 176:14              | 109:11 221:14              |
| 241:8                           | 109:20,22 110:1         | 177:7,9,13                   | 232:15 236:19              |
| Friendship 240:18               | 112:2 113:22            | 178:21 179:7,15              |                            |
| · ·                             | 115:3,6,7,11,17,        | 180:5,9 181:7,15             | generally 132:17           |
| friendships 39:7                | 20 117:6,20             | 182:9 183:16                 | 136:22 141:2,6             |
| 241:12                          | 118:11,12,16            | 184:5,21 185:14              | 142:5 143:2,10             |
| <b>front</b> 17:5 141:19        | 119:6,22 120:22         | 186:6,13,16,17               | 184:8 194:1                |
|                                 | 121:20                  | 188:9,14,19                  | 223:6 232:22               |
| frontline 71:4                  | 122:9,17,19             | 190:6,10 191:6               | generational 32:7          |
| frustrates 184:4                | 123:10,11,17            | 192:1,7,13                   | generic 134:16             |
| frustrating 185:3               | 124:20                  | 200:4,20,22                  | S I                        |
| full 56:3,4 75:20               | 125:6,16,19             | 201:2,11                     | gentleman 51:14            |
| 77:15 94:7                      | 126:6,7,16,17           | 202:1,2,7,8,14,1             | gentlemen 86:9             |
| 112:14 164:8                    | 127:15,18               | 7 203:7,14,16                | geography 122:13           |
| 229:12 240:7                    | 128:4,7,11,12,16        | 204:14,15                    |                            |
|                                 | ,21 129:1,7,9           | 205:9,14                     | Gervel 1:18                |
| fully 112:21 113:1              | 130:2,12,14,20          | 206:1,22                     | 244:2,17                   |
| 140:13 164:9                    | 131:6,13                | 207:2,4,6,16,22              | gets 87:13 100:3           |
| fun 217:22                      | 132:9,21                | 208:7,18,20                  | 108:8 155:18               |
| Furthermore 25:6                | 134:1,15,18             | 209:4,12,14                  | getting 49:13              |
|                                 | 135:2,6,8 136:5         | 210:13                       | 53:15 56:10                |
| future 8:22 19:7                | 137:1,3,6,9,13          | 211:2,10,13                  | 57:21 65:10                |
| 57:3 109:4 227:1                | 138:1                   | 214:19 215:1,17              | 66:16 67:11                |
|                                 | 140:5,12,18             | 216:3 217:11,16              | 83:22 94:6                 |
| G                               | 141:13,15,16            | 218:3,5,7,8,18,2             | 101:12,15                  |
| <b>gain</b> 126:10              | 142:4,7,14 143:2        | 0 219:10,15                  | 135:3,15,18                |
| gaining 125:4                   | 144:15,22               | 220:5,6,8                    | 137:1 138:12               |
|                                 | 145:3,11,16,22          | 221:17,19                    | 139:7 140:12,14            |
| <b>gains</b> 189:9              | 147:3,9 148:2           | 223:18                       | 142:12 175:4               |
| <b>GALA</b> 75:18               | 149:14,16               | 224:11,12,14,16,             | 183:22 187:4               |
| gangs 72:10                     | 151:1,8<br>152:10,14,18 | 22 226:6,7<br>228:22 231:22  | 205:16                     |
| gap 180:3                       | 153:2,17,19,20          | 233:6 234:8,20               | <b>giant</b> 169:10        |
| ° •                             | 154:1,7,14,15,16        | 235:2,12,20                  | S                          |
| Gatling 46:19                   | 155:16                  | 236:12 237:9                 | <b>girl</b> 41:3           |
| gavel 12:5                      | 156:1,3,20              | 238:1                        | <b>girls</b> 15:15,20 33:1 |
| gay 86:9                        | 157:13 158:4,6,9        | <b>GEDs</b> 113:7            | 52:14,19,21                |
|                                 | 159:8 160:9,14          | GED\$ 113:7<br>142:22 157:17 | given 41:17 58:13          |
| GED 3:11 8:17                   | 161:9 163:3,6,20        | 205:16,19 226:4              | 68:3 87:5 91:18            |
| 11:2 37:3,6,7,14<br>39:16 40:14 | 164:1,21 165:3          | ŕ                            | 120:5 138:4                |
| 41:10,20,22                     | 166:8,21 168:7          | <b>gee</b> 194:8             | 171:2 179:22               |
| 42:6,7,12 48:2                  | 169:11                  | gender 22:4,15               | 204:8 216:2                |
| 72.0,7,12 70.2                  | 170:1,5,11,18,22        | 25:18 170:9                  |                            |

|                                     | 1 46   |   |                                      |
|-------------------------------------|--|---|--------------------------------------|
| 224:5 235:16                        | gown 53:21   | grant 55:18                               | 26:5 76:18 79:20                     |
| gives 45:10 137:12                  | 125:21   | 130:19 135:7                              | 80:11 118:22                         |
| 170:11                              | gowns 126:2  | 162:6 200:14                              | 214:19 226:14                        |
|                                     |  | 203:5 208:10                              | groups 17:4,7,12                     |
| giving 54:13 80:13                  | grade 15:2 27:19   | 223:2,4,7,8                               | 18:12 26:6 38:12                     |
| 92:20 107:4                         | 30:9 40:21 43:7  | 234:7                                     | 72:1 107:4                           |
| 156:7 177:2                         | 52:13 63:8 64:16   | granted 54:5                              | 114:14                               |
| 186:9,10 212:4                      | 65:6 94:17 95:18   | 101:13 131:12                             |                                      |
| glance 76:21                        | 117:22 137:21<br>144:21 145:1  |   | <b>grow</b> 151:16                   |
| glaring 62:17                       |  | <b>granting</b> 130:7,11<br>161:17 162:19 | growing 34:15                        |
|                                     | 167:11,12 177:8  |   | 102:7                                |
| goal 11:4 24:10,11                  | 192:22   | 202:19 208:16                             | <b>growth</b> 151:9                  |
| 42:19 52:8 81:4                     | graders 200:11   | 209:12 210:12<br>214:2                    | · ·                                  |
| 106:8 125:12<br>148:22 152:7        | grades 65:12 66:2  |   | guess 92:17 104:6<br>136:2 141:16    |
|                                     | , and the second | grateful 81:16                            | 136:2 141:16                         |
| <b>goals</b> 37:1 39:14             | grading 210:8  | great 29:12 41:18                         |                                      |
| 80:4 81:8 146:10                    | graduate 16:14   | 43:9 61:11                                | 168:17,18<br>169:21 193:22           |
| 217:8                               | 50:15 129:19   | 83:4,10 84:5                              | 206:2 223:5                          |
| Gold 60:11                          | 130:13 144:20  | 90:6,21 107:19                            | 233:9                                |
| GOLD-                               | 176:20 203:22  | 108:10                                    |                                      |
| MORITIZ                             | graduated 124:7  | 113:5,14,16                               | guests 4:5                           |
| 82:16                               | 137:18 212:12  | 143:16 162:20                             | guidance 68:11                       |
|                                     | graduates 118:21   | 164:15 184:17                             | 114:6 163:21                         |
| Gold-Moritz                         | 119:6,8 125:22   | 190:16 195:7                              | guide 15:1 61:9,12                   |
| 76:8,9,12                           | 126:12 127:20  | 196:3,6 197:5                             | , I                                  |
| 85:1,3,14,16,19                     | 138:17,22  | 204:22 222:20                             | guided 80:4                          |
| 86:2 88:16,21                       | 139:22 140:3   | 232:14 234:5                              | <b>gun</b> 43:16,19 58:6             |
| 89:12,13 90:5<br>103:4 107:18       | 152:12 158:1,2   | 238:9                                     | 109:9                                |
|                                     | 159:1 176:14   | <b>greater</b> 67:4 70:15                 | guys 89:7 93:9                       |
| GOLD-                               | 177:1 192:3  | 140:10                                    | 165:21 195:16                        |
| MORORITZ                            | 205:9,12 209:16  | greatly 55:14                             | 231:21                               |
| 85:22                               | 211:2 241:19   | 113:9,10                                  |                                      |
| gone 71:15 136:9                    | graduating 42:14   | ,   | H                                    |
| 147:2                               | 240:5  | green 20:22                               | habits 61:8                          |
| Gotcha 84:6 94:10                   |  | Greetings 40:7                            |                                      |
|                                     | <b>graduation</b> 39:13 111:22 124:18  | grit 117:10,18                            | <b>half</b> 15:19 45:10 74:13 94:2,9 |
| <b>gotten</b> 139:2<br>163:19 216:8 | 111:22 124:18 125:20 131:4   | grocery 75:20                             | 74:13 94:2,9<br>166:4 175:1          |
| 238:8                               | 143:20   | •   |                                      |
|                                     | 145:17,20  | ground 103:11                             | Hall 30:9 43:5,6,7                   |
| government                          | 168:12 204:2,5   | 157:18 232:8                              | 46:6                                 |
| 122:8,12                            | 213:14   | groundbreaking                            | hallmarks 80:3                       |
| governor 239:11                     | 215:6,9,11,19  | 34:13                                     | Ham 46:22 52:2,4                     |
| governors 239:12                    | 222:2  | group 17:2 21:13                          | hand 50:13 136:12                    |
|                                     |  | U 1                                       | пани 30.13 130.12                    |

| · · · · · · · · · · · · · · · · · · · | 1 46                                 |                  |                          |
|---------------------------------------|--------------------------------------|------------------|--------------------------|
| 168:3,6,9 171:6                       | 209:10 228:15                        | 17:1,3 18:10     | healthy 15:6             |
| handle 18:9                           | harder 41:21,22                      | 19:18,20         | 25:7,17 32:5             |
|                                       | 49:18 55:22                          | 20:3,8,12        | 35:12 59:12              |
| hang 185:17,20                        | 142:17 207:5                         | 21:13,16,17,20,2 | 61:8,10 65:15            |
| 190:13                                |                                      | 2 22:3,16,18,22  | 67:20 70:16              |
| hanging 218:1                         | hardship 75:19                       | 23:10            | 90:11 109:11             |
| hangs 36:21                           | <b>harm</b> 34:12                    | 24:2,3,14,19     | hear 8:20 11:15          |
| Hansuel 9:16                          | harmful 24:21                        | 25:14 26:5,7,8   | 54:18 88:12,13           |
| Hansuel 9:10                          | 31:18                                | 27:3,15          | 102:11 113:8             |
| <b>happen</b> 19:3 50:17              |                                      | 28:13,17,20      | 128:2,11 145:21          |
| 74:21 80:7                            | hatch 228:11                         | 29:3,5,6,8,12    | 150:2 154:18,19          |
| 97:9,21 104:8                         | haul 162:3                           | 31:16,19,21      | 181:1 182:2              |
| 117:18 118:4                          | haven't 42:1,3                       | 33:17 35:9,14    | 184:17 185:9             |
| 121:3 147:17,18                       | 45:9 47:3 61:11                      | 43:12 45:2 52:20 | 196:19 214:10            |
| 159:9 183:21                          | 81:21 116:18                         | 57:13,15,17,20   |                          |
| 184:11 193:7                          | 152:17 166:9                         | 58:6 60:21       | heard 8:18 48:22         |
| 206:2                                 | 238:8                                | 61:2,5,17        | 72:8 76:22               |
| happened 43:16                        |                                      | 62:7,17 63:5,22  | 77:10,11,21,22           |
| 73:18 120:3                           | <b>having</b> 11:7 18:16             | 64:8,13,21       | 78:7,21 80:11            |
| 121:8 152:16                          | 24:7,8,11 27:1                       | 66:8,10,16       | 94:12 95:16 96:9         |
| 156:18 159:9                          | 39:13 40:16,18                       | 67:2,22 68:12    | 114:22 118:18            |
|                                       | 41:3 42:18                           | 70:12 71:8,9     | 120:19 127:12            |
| 178:15 235:15                         | 55:3,15 78:6                         | 72:6,9,12,19     | 128:7 146:7              |
| 236:13                                | 80:14 96:18                          | 73:16 74:6,14,17 | 165:3 184:9              |
| <b>happens</b> 44:1,9                 | 105:15 118:1                         | 75:1 76:4,18     | 187:19 191:7             |
| 45:1 63:7 87:3                        | 127:18 128:3                         | 77:8,9,18 78:22  | 198:20 227:13            |
| 188:5 193:7                           | 137:9 140:18                         | 79:4,16 83:6     | hearing 58:10            |
| 201:10 209:4                          | 146:19 171:10                        | 89:17 90:13,15   | 107:20 113:11            |
| happiness 45:5,16                     | 184:21,22 185:3                      | 93:20,21,22      | 146:1 188:15             |
|                                       | 191:15 202:7,8                       | 94:4,7,13 95:6,7 | 216:18                   |
| happy 161:6                           | 212:12 222:1                         | 99:8 100:12      |                          |
| 204:19 239:7                          | 228:15                               | 101:12,18 104:2  | hearings 29:22           |
| hard 41:20                            | <b>HBCU</b> 16:17                    | 105:20 106:21    | heart 150:6              |
| 42:12,15 45:21                        |                                      | 107:9,16         | heartbreaking            |
| 54:1 56:2,4,16                        | head 173:4 184:18                    | 108:5,7,8,9,13,1 | 78:9                     |
| 79:7 83:8 121:22                      | Heading 197:3                        | 4,16 109:8       |                          |
| 123:1 128:19                          | <b>head-on</b> 136:5                 | 145:21 149:3     | heavy 104:5              |
| 131:15 137:2                          |                                      | 166:4 168:16     | 177:10                   |
| 147:9 151:13                          | heads 122:1                          | 198:12,22        | heck 238:5               |
| 154:18,19                             | health 3:10                          | 220:17 229:19    | <b>Heights</b> 26:1 51:6 |
| 155:16 160:1                          | 9:2,7,8,9 10:1                       | 240:14           | Held 1:11                |
| 166:15 172:1<br>184:20 188:14         | 13:8,18                              | healthier 35:16  | Hello 16:10 20:19        |
| 193:3 201:13                          | 14:7,10,12,15,19<br>,21 15:4,7,11,14 | health-related   | 21:3 25:21 43:6          |
| 203:19 206:5                          |                                      | 98:14            | 41.3 43.41 43.0          |
| 203.19 200.3                          | 16:4,5,19,22                         | 70.11            |                          |

|                           | rage                          |                      |                         |
|---------------------------|-------------------------------|----------------------|-------------------------|
| help 8:21 9:10            | 14:19 16:5,12,15              | 208:6,16             | 126:6 153:22            |
| 27:11 28:7,9              | 21:5 32:21 33:6               | 209:1,6,16,17        | 186:8 200:7             |
| 29:9 41:8 44:4            | 37:9 38:1,10                  | 210:2,14 211:13      |                         |
| 50:8 59:12 69:14          | 39:6 40:18,20                 | 212:12               | holder 129:2            |
| 74:22 88:6 96:15          | 41:5,21 42:7,14               | 213:12,22            | holders 126:8,9         |
| 114:7 115:14              | 50:13 52:8,11                 | 215:6,9,17           | 128:22                  |
| 120:12,18 123:4           | 53:18 54:6 55:9               | 219:21 220:2         | halding 212.1           |
| 120.12,18 123.4           |                               | 221:2,12 227:17      | holding 213:1           |
| 150:8                     | 58:12,22 63:1<br>72:6 73:8,12 | 228:1,20             | <b>holds</b> 4:8 169:15 |
|                           | 7                             | ′                    | Holman 240:5            |
| 177:17,18,21              | 74:1,3 75:11                  | 230:12,19,21         |                         |
| 180:5                     | 90:14                         | 231:14 240:12        | home 9:11 18:2          |
| 182:15,18,19              | 111:11,13,16,21,              | 241:6,18             | 19:13,16 28:4,5         |
| 226:22 231:21             | 22 116:17                     | higher 33:12         | 32:4 33:20              |
| 232:9 234:20              | 118:21 119:4                  | 38:15 56:8 59:4      | 34:10,15 48:17          |
| helped 21:13              | 120:6,7,22 121:6              | 118:13 140:17        | 67:1,9 79:5             |
| 38:19                     | 123:2,12 125:13               | 144:16 150:10        | 87:13,21                |
| helpful 83:10             | 126:7,9,12,18,20              | 168:8 203:11         | 97:15,20 100:2          |
| 88:12                     | ,22 127:18                    | 209:15 219:13        | 126:2                   |
| 88:12                     | 128:13,21                     |                      | homeless 58:11          |
| helping 80:10             | 129:8,22 135:1                | higher-level 37:12   | 78:16                   |
| 124:5 198:18              | 137:10,17,19                  | 132:5                |                         |
| 232:8                     | 138:3,17,22                   | highest 33:3,4       | homes 33:21 35:14       |
| helps 190:9 197:10        | 139:2,16 143:5                | 195:5                | 121:10                  |
|                           | 144:21 145:3,19               | highlights 77:6      | homework 27:17          |
| hen 216:19                | 147:3,18                      |                      | 54:3                    |
| Henson 110:9              | 148:13,22                     | <b>highly</b> 101:10 | hanast 90.15            |
| h a wa b x 244.2          | 150:14 154:13                 | hills 239:10         | honest 80:15            |
| hereby 244:3              | 156:21 159:8                  | hip 233:18           | honestly 202:14         |
| hereto 244:12             | 160:10                        | •                    | honor 55:2 143:21       |
| hers 60:9                 | 161:17,22 162:6               | hire 40:17 150:13    |                         |
|                           | 165:3,10,21                   | 153:5 191:10         | honored 39:22           |
| hesitantly 39:10          | 166:3,9,21,22                 | hired 159:19         | 240:2                   |
| heteronormative           | 167:8,19 168:11               |                      | honoring 3:12           |
| 22:8                      | 173:7 179:17                  | historically         | 238:17,20               |
| Heyab                     | 180:9 182:8                   | 141:15 171:7,9       | ŕ                       |
| •                         | 183:14,15,16                  | history 122:13       | honors 174:15           |
| 12:17,20,21               | 184:22 187:20                 | hit 18:7 77:5 92:13  | hood 18:15              |
| 25:22                     | 189:15 194:6                  |                      | hoods 19:1              |
| Hi 35:20                  | 200:3,7,10,14                 | 139:14 171:20        |                         |
| hide 134:19               | 201:8,12,22                   | HIV 44:20            | hope 10:16              |
|                           | 202:3,8,11,19                 | HIV/AIDS 13:22       | 30:13,16,21 32:4        |
| hides 136:13              | 202:5,8,11,19                 | 63:9,11              | 35:22 36:5,8            |
| hierarchy 91:18           | 203.3,21                      | , i                  | 37:15 39:6 40:8         |
| 92:5                      | 204.1,2,4 205:9,11 206:22     | hold 16:20 29:22     | 41:1,17                 |
|                           | 203:9,11 206:22               | 31:12 60:14          | 46:10,14,16,18,2        |
| <b>high</b> 8:16 12:13,15 | 201.2,3,1,22                  |                      |                         |

|                                       | 1 46                      |                          |                          |
|---------------------------------------|---------------------------|--------------------------|--------------------------|
| 0,21 47:1 49:1                        | 94:1,9,16 95:5            | II 3:3 171:9             | 150:5,7,13               |
| 52:6 54:2,12                          | 101:3,5 106:3             | 201:3,6                  | 154:9,11,18,19           |
| 60:10 106:12                          | 108:4 109:19              | ŕ                        | 161:6                    |
| 110:3 112:7                           | 147:1 149:19              | III 3:4                  | 164:19,20,21             |
| 113:18 115:1,2                        | 150:21 151:21             | ill 14:17                | 165:19                   |
| 116:12 127:11                         | 159:11 160:11             | <b>I'll</b> 25:11 90:8   | 168:2,6,11,18,21         |
| 130:8 162:21                          | 161:6 162:8               | 103:19 110:10            | 170:21 175:11            |
| hopefully 81:15                       | 167:1,3 174:14            | 169:1 180:18             | 178:5 180:15             |
| 195:11 209:3                          | 176:13 182:4              | 204:17 207:15            | 183:18 184:1             |
|                                       | <b>hurt</b> 135:19        | 231:8 236:6              | 188:15 191:13            |
| hopeless 27:4                         | 210:13                    | illness 34:20 67:14      | 194:8,12                 |
| hopes 45:3 138:12                     |                           |                          | 197:2,4,15               |
| 239:20                                | hygiene 67:5,6            | <b>ills</b> 178:7        | 198:10 199:22            |
| Hospitality                           | 68:4 96:11                | illustrated 119:19       | 204:19,22 205:4          |
| 111:11,16                             | hypotenuse                | <b>I'm</b> 12:4,7,8,17   | 210:20,21                |
| ŕ                                     | 133:17                    | 16:12,16,19              | 211:12 220:22            |
| host 58:7                             |                           | 17:22                    | 222:21 223:7             |
| hour 196:20 231:8                     | I                         | 21:12,14,18 30:3         | 226:12 231:4             |
| hours 11:20 77:17                     | <b>I'd</b> 9:15 10:2 35:3 | 35:21 36:20              | 232:21 233:4             |
| 118:2,4,9,14                          | 46:9 95:15                | 38:18 40:10 42:3         | 236:19                   |
| 159:13                                | 102:20 107:15             | 45:20 46:12              | imagine 73:2             |
| house 43:20 52:15                     | 110:2 147:22              | 49:12,14,20              | 131:16 182:20            |
| 75:11 216:19                          | 160:22 161:5              | 50:16,21 59:14           | 195:4 208:9              |
|                                       | 174:22 176:8              | 60:14 61:1 65:20         | 221:16                   |
| households                            | 185:14 216:17             | 66:1,6 71:1,4,5          | immediate 33:10          |
| 75:11,16                              | idea 23:7                 | 76:11,12,16,22           | 73:3                     |
| housing 116:15                        | 85:13,18,20               | 77:5 80:1 82:4,9         | immediately 79:19        |
| <b>HR</b> 156:11                      | 91:15 136:22              | 86:9 88:8,9              | 229:6 230:8              |
|                                       | 163:11 170:22             | 89:10,11 90:22           |                          |
| <b>huge</b> 69:5 86:10 102:1 104:3,9  | 217:2 222:22              | 92:1,17 93:18,20         | immigrant 124:22         |
| 114:9 187:6                           | 237:22                    | 95:18 98:7,15            | immigrant-based          |
| 206:4                                 | ideally 228:9             | 99:18 100:21             | 167:3                    |
|                                       | ideas 42:22 210:21        | 102:4                    | <b>impact</b> 15:8 33:19 |
| human 14:1 63:6                       | 222:22                    | 107:9,10,11<br>110:12,15 | 34:6 84:2 101:16         |
| 94:13,18 229:19                       |                           | 110.12,13                | 202:7                    |
| humanities 108:15                     | identified 202:17         | 112.18 113.3             | impacts 31:21            |
| hundreds 183:3,4                      | identify 24:22            | 124:7,13,17              | -                        |
| <b>Hunt</b> 59:15                     | 37:18 67:13 96:7          | 128:18 131:9,16          | impatient 48:15          |
| 60:2,7,9,17,18,2                      | identifying 83:21         | 135:17 136:3             | impedes 100:1            |
| 0 65:16,17                            |                           | 139:1 140:19,21          | imperative 70:15         |
| 83:11,16,20                           | identity 21:19<br>105:19  | 142:12,13 144:9          | 217:15                   |
| 84:3,8,14,21                          |                           | 145:7,9 146:6            | implementation           |
| 91:8 92:1,15                          | ignorance 16:8            | 149:22                   | mpicmentation            |
| , , , , , , , , , , , , , , , , , , , |                           |                          |                          |

|                                  | 1 46                                      | <u> </u>                  |                                  |
|----------------------------------|---|---------------------------|----------------------------------|
| 66:13 81:6                       | 114:17                                    | 209:6                     | 215:13 225:3                     |
| implemented                      | inadvertently                             | incredible 40:3           | 229:11,12,20,22                  |
| 90:12 209:8                      | 236:20,22                                 | 74:20 90:14               | 231:17 234:8<br>241:6            |
| implementing                     | incarcerated                              | 143:22 144:13             |                                  |
| 35:14 67:2                       | 223:15                                    | 241:14                    | industry                         |
| 69:2,13 70:12                    | incentive 219:1                           | incredibly 65:5           | 169:13,16                        |
| 86:17                            | inches 53:6                               | 93:17 95:16               | inequity 203:8                   |
| implications                     |   | inculcating 96:16         | infected 65:11                   |
| 128:17                           | <b>include</b> 19:5 22:4 25:15 72:3,13,16 | indeed 201:9              | infections 15:11                 |
| implying 25:2                    | 94:13,14 97:1,8                           | 203:1,5                   | inflate 206:14                   |
| importance 23:14                 | 168:15,16                                 | 213:19,22                 | inflated 179:19                  |
| 24:12 26:10                      | 222:15                                    | 221:13 223:8              |                                  |
| 105:8                            | included 81:9                             | 225:2                     | influence 160:20<br>169:12       |
| important 17:18                  | 239:14                                    | indicate 90:2             | 170:19,21                        |
| 31:16 36:19                      | includes 32:14                            | indicated 220:19          | ŕ                                |
| 49:22 50:3 52:10                 | 78:2                                      | 221:10                    | inform 8:21 9:1<br>226:22 238:10 |
| 53:18 55:20                      | including 13:22                           | indicates 33:14           |                                  |
| 57:17 65:5,8<br>80:20 81:15 82:6 | 33:8 62:6 97:4,6                          | 34:15 61:6                | <b>information</b> 14:16         |
| 90:10 91:17                      | 122:11 145:9                              | indication 174:17         | 16:3 17:8<br>21:8,10 22:14       |
| 92:19 102:16                     | 147:3 148:1,11                            | indicators 132:1          | 28:16                            |
| 112:3 114:21                     | 166:4                                     | individual 117:13         | 62:6,9,11,14,20                  |
| 126:13 195:21                    | inclusive 10:18                           | 145:14 193:10             | 64:14 67:17,19                   |
| 196:1 203:11                     | 213:13                                    | 201:3,4,11                | 68:11 72:17                      |
| 225:4                            | income 115:14                             | 216:13 218:17             | 119:19,20 134:5                  |
| importantly 36:15                | 116:19 203:1                              | 225:5,7 230:4,5           | 137:7 160:12                     |
| 72:4                             | incomes 181:9                             | individualize             | 163:9 200:1<br>201:21 204:10     |
| impossible 67:12                 | incorporate 14:15                         | 193:19                    | 201.21 204.10                    |
| impoverished                     | 22:15 35:10                               | individualized            | 226:13,20                        |
| 151:3                            | 188:10,11                                 | 163:5                     | 232:2,10                         |
| impressive 71:13                 | incorporated 16:3                         | individually 176:4        | informed 82:14                   |
| improve 13:12                    | 89:4 108:14,15                            | individuals 39:11         | 89:19                            |
| 39:3 65:1 209:3                  | incorporating                             | 128:20 136:21             | informing 22:18                  |
| improved 20:13                   | 20:14 93:22                               | 137:19 146:11             | infrastructure                   |
| improvement                      | increase 15:6                             | 149:2 167:21              | 161:14                           |
| 62:17                            | 90:14 99:2 209:5                          | 172:17 181:14             | inherently 178:19                |
| improvements                     | increased 208:13                          | 200:3,6 201:22<br>202:2,6 | initially 23:8                   |
| 23:19                            | increases 34:18                           | 202.2,0                   | 156:20 173:9                     |
| improving 76:15                  |   | 207:18,21,22              | initiative 65:9                  |
| miproving /0.13                  | increasing 169:15                         | 208:10 210:12             | initiative 03.9                  |
|                                  |   | L. L.                     |                                  |

|                                | 1 ag   | -                               |                                     |
|--------------------------------|--|---------------------------------|-------------------------------------|
| 70:15 179:12                   | integrate 108:7  | 240:10                          | 100:5,6 105:11                      |
| Innovation 114:11<br>187:14    | 114:16 149:3   | internship 240:15               | 237:4<br>involvement 103:8          |
|                                | <b>integrated</b> 149:3<br>187:5,9   | internships 221:3               |                                     |
| innovative 160:15              | , and the second | interpersonal 39:8              | Iowa 172:8                          |
| <b>input</b> 71:13             | integrating 114:12   | 61:16 62:2                      | Irwin 59:20 71:2                    |
| 80:13,14 109:16                | integrity 108:17   | 159:15                          | island 219:21                       |
| insecurity 75:16               | intellect 150:14   | interpret 59:10<br>88:20 137:14 | isms 170:7                          |
| inside 43:20 99:9              | intellectual 224:17  |                                 | isn't 64:22 86:13                   |
| insight 69:3                   | intelligence 68:15   | interrupt 125:9                 | 120:5 122:17                        |
| insightful 93:17               | intend 102:21  | interrupted                     | 137:6,9 138:3                       |
| insignificant                  | 190:22   | 107:13 125:15<br>167:4 216:4    | 145:22 175:10<br>181:5 194:20       |
| 203:1                          | intention 103:16   | 237:6                           | 211:15                              |
| insofar 140:16                 | intentional 70:14  | interruptions                   | 212:14,15                           |
| inspirational                  | 88:3   | 136:10                          | issue 8:20,22 9:14                  |
| 143:22                         | intentionality 87:2  | intersections                   | 17:9 22:2 26:11                     |
| inspiring 93:18                | 88:4   | 108:2                           | 27:14 37:19,21                      |
| instance 26:13                 | interact 39:4  | interviewed                     | 82:6 86:10,11                       |
| 175:15                         | intercourse  | 117:12                          | 87:1,3,17 106:9<br>111:4 142:3,9    |
| instances 161:4                | 109:10   | interviewer                     | 143:7 149:18                        |
| 234:9                          | interdisciplinary  | 127:17                          | 158:8 171:2                         |
| <b>instead</b> 23:9 24:11      | 64:1   | interviews 17:4                 | 178:11,14 179:3                     |
| 51:20 92:12                    | interest 11:18   | 26:7                            | 183:12 184:2                        |
| 102:18 112:2                   | 197:19 239:5   | intimate 33:3 34:3              | 189:1 190:17,22<br>194:21 197:19    |
| 119:17,20                      | interested 16:16   | intro 78:12                     | 198:8 199:14                        |
| 127:18 171:19<br>214:14 228:21 | 112:11 121:3   | introduce 197:3                 | 208:5 220:20                        |
|                                | 127:3 145:7,9  |                                 | 221:7 222:3                         |
| Institute 240:14               | 160:22 189:3<br>211:19   | introduced 198:6                | 234:16                              |
| institution 157:9              | 216:17,21  | inverse 105:17                  | issued 162:12                       |
| institutions 130:1             | 233:11 244:13  | invested 125:1                  | issues 11:12 16:22                  |
| 136:16 150:8                   | interesting 20:4   | 183:21                          | 19:2,3 22:6,7                       |
| 194:5 222:3                    | 89:10 93:17  | investigate 23:13               | 26:8 27:13 28:22                    |
| instruction                    | 112:7 140:6  | investments 13:11               | 29:2,5,6,14 30:1<br>55:5 65:4 68:20 |
| 118:4,9,14<br>173:14 193:19    | 201:19 208:19  | invite 110:2                    | 69:16 72:7,13,17                    |
|                                | 221:22   | invites 239:11                  | 77:21 79:17                         |
| instructions<br>173:16         | international  | involve 61:14                   | 100:5 104:3                         |
|                                | 109:15 110:7   |                                 | 105:8,12,15,16,1                    |
| instructors 14:13              | 124:14 130:8   | involved 66:4 74:4              | 8,22 109:10                         |
|                                |  | 81:4 85:9 86:3,5                | 116:15 152:15                       |

|                  | 1 ag                |                  |                        |
|------------------|---------------------|------------------|------------------------|
| 158:8 184:3,5,21 | 173:6,7,8,20        | 8:2,5,7,9,11,12  | 232:13,18              |
| 201:5 231:11     | 174:19              | 9:21 11:10 12:21 | 236:17 238:7,18        |
| 235:15           | 175:21,22 181:8     | 13:3 16:9,10     | 241:21                 |
|                  | 182:12,16,22        | 20:17,19,21 21:3 | 242:2,5,12,21          |
| item 5:22 109:22 | 186:13              | 25:11,20         | 243:2,5                |
| 238:18           | 187:15,18           | 29:17,20 30:19   | Ź                      |
| items 204:13,14  | 188:18,19           | 31:2 35:3,6,19   | <b>jail</b> 45:11,12   |
| it's 17:20 19:14 | 189:4,11 190:7      | 40:5 43:3 46:6   | James 12:13 16:11      |
| 20:1 41:22 42:5  | 191:9 192:22        | 47:5 50:19       | Jamikka 47:12          |
| 45:21 48:7 50:14 | 194:16,21 195:3     | 51:7,11,14,17    | 57:10                  |
| 54:4 55:20 78:2  | 196:1 201:12        | 52:1,3 54:9,14   |                        |
| 79:7 80:16       | 202:3 207:16        | 56:22 57:14      | <b>Jefferson</b> 59:16 |
| 81:14,17 82:11   | 210:20              | 60:4,8,10        | 93:19 94:6 101:6       |
| 84:4 86:14 88:12 | 211:16,19           | 65:16,18 70:20   | <b>job</b> 22:1 43:9   |
| 90:6,7 91:2,4    | 212:6,14 214:10     | 71:1 76:7,10     | 55:21 78:4 84:17       |
| 95:3,5,9         | 215:11 217:22       | 78:13 79:14      | 121:17 125:14          |
| 101:14,20        | 219:8 222:8         | 81:18,19         | 127:16 167:22          |
| 102:11,15        | 225:4,6,7 231:4     | 83:10,19         | 184:19 191:13          |
| 106:11           | 233:17 238:2        | 84:2,6,9,18      | 195:17 196:3           |
| 107:18,19        | 239:15 241:9,14     | 85:1,12,15,17,21 | 202:9 207:17           |
| 108:10           | · ·                 | 86:1,8 87:19     | 222:8 223:14           |
| 109:16,17        | IV 3:5              | 88:5,8 93:14     | 235:12                 |
| 110:15           | I've 26:3           | 98:1,3 101:4     | jobs 28:7 40:17        |
| 115:4,7,20       | 49:8,11,12 50:13    | 103:17 105:4     | 101:8 125:5            |
| 116:7,18         | 68:18,20 70:2,3     | 106:16 108:21    | 200:17                 |
| 119:12,21 120:2  | 84:15 96:9 101:5    | 109:21 113:14    |                        |
| 121:8 122:5      | 112:10 124:7        | 119:1,14 124:9   | <b>Joe</b> 5:7 206:8   |
| 126:5,13 128:2   | 144:4 149:9         | 127:2 129:11     | Johnson 110:3          |
| 130:22 132:22    | 177:16 187:19       | 134:8 138:18     | 113:15,16,17           |
| 133:4,8,18 134:1 | 192:8 198:4         | 143:12 149:6     | 119:3 121:13           |
| 137:7,13         | 201:19 205:7        | 155:8 160:4,22   | 128:1 131:2,19         |
| 140:2,22         | 216:14 231:16       | 161:16 162:20    | 132:2,13,22            |
| 141:3,14 143:15  | 235:4               | 163:2,22         | 135:17 136:1,19        |
| 146:3,4          | IX 3:11             | 164:5,15 169:3   | 139:8 140:1,22         |
| 147:10,12        |                     | 172:18 178:1     | 141:17 142:1           |
| 148:21           |                     | 180:20 185:16    | 143:10 148:20          |
| 150:3,5,14       | Jack 2:3 4:15 8:12  | 190:12 195:10    | 151:19,22 152:5        |
| 151:7,9 152:5    | 78:11 164:18        | 197:12,14        | 153:10,14,17,21        |
| 156:10,11        |                     | 204:21 207:11    | 154:2,6,10 155:4       |
| 157:18,19 159:3  | <b>Jacob</b> 240:19 | 210:15 215:22    | 161:19 162:22          |
| 160:2,13         | Jacobson 2:3        | 217:20 222:18    | 163:4 164:2,6          |
| 162:2,17         | 4:3,15,16 5:17      | 223:10 224:2     | 165:7 170:14           |
| 163:5,14 165:20  | 6:7,10,15,19,22     | 225:10,18        | 171:4,22 174:13        |
| 167:7 168:21     | 7:3,10,12,14,18,    | 226:2,15,19      | 184:1 186:21           |
| 171:1 172:9,11   | 21                  | 227:3,7 231:6    | 187:3 192:8            |
|                  |                     | ,                |                        |

|  | 1 ag   |  |  |
|--|--|--|--|
| 195:14 201:14  | June 239:22  | kindergarten<br>83:21  | last 8:14 24:14<br>30:22 34:13 58:7  |
| joined 82:6<br>joining 169:4<br>jokes 24:9<br>Jolly 2:9 5:9,10<br>6:9,10 7:20,21<br>127:8,9 172:20<br>178:2,4,12 | junior 90:13<br>jurisdictions<br>217:3<br>219:5,11,12<br>233:14<br>justice 237:5<br>juvenile 237:4 | kinds 76:2 98:13<br>104:19 105:12<br>117:14<br>133:18,22<br>136:11 171:20<br>188:1 216:7<br>228:2,12 | 79:12 82:8 89:11<br>119:3 133:5<br>142:12 147:1<br>151:9 153:1<br>158:6 175:16<br>176:15 236:13<br>239:6 |
| <b>Jones</b> 5:5 30:7  |  | knew 142:17  | lasting 234:19   |
| 46:15 143:14<br>149:6,8,20<br>151:17 152:4<br>153:8,12,16,20,2<br>2 154:4,9,17                                   | K<br>K-12 171:12<br>192:20 193:18<br>195:1 213:7,18<br>225:3                                       | 197:20 198:1,8<br>knife 52:13 53:1,5<br>227:18<br>knock 120:16                                       | Lastly 177:15<br>late 48:11,18<br>110:15 223:1<br>231:4,8  |
| 155:6 157:15<br>169:6 172:20,21<br>173:5,22<br>174:10,20   | Kamili 2:8 5:3<br>Kang 9:16,20<br>11:11 76:10<br>197:16,17   | knowledge 15:5<br>19:2 35:11<br>59:9,10 77:13<br>126:9,11,19   | later 14:14 32:6<br>43:21 51:8 157:1<br>173:6 227:4<br>229:3   |
| 175:7,10<br>176:8,11 177:15  | 230:13 236:6   | 133:9,19 134:2,3<br>182:13 195:2   | latest 75:4  |
| 178:2 225:11   | <b>Karen</b> 2:4 4:17  | 203:3,21   | laugh 122:1<br>laughed 127:17  |
| 226:20 227:9<br>231:6,7,13 232:7<br>243:1,2  | 110:6 124:13<br>keenly 107:11<br>Kelly 2:11  | 209:3,6,14<br><b>known</b> 34:17 50:6<br>195:1   | Laura 2:6 4:21<br>110:20   |
| judge 37:16<br>judges 239:7<br>240:4   | key 69:11<br>kid 75:4 87:7   | L<br>lack 19:1 68:15,22  | law 16:16 34:7<br>122:8 147:5<br>179:7   |
| judgment 24:9  | <b>kids</b> 41:4 43:11,13  | 75:6,9 150:15  | laws 213:10  |
| 140:11<br>juggling 116:14  | 44:8,10,19<br>45:2,14,15,20<br>46:4 61:10 62:4   | lady 154:20<br>language 24:15  | layers 172:15,16<br>192:12   |
| 121:17   | 64:8 65:10 66:15   | 25:16 35:21  | <b>LEA</b> 223:4,7   |
| Julie 51:1<br>July 1:7 4:11 7:16<br>133:1 152:11   | 75:1 91:2 97:15<br>100:2 101:22<br>108:12,19   | 55:12 96:5 125:4<br>166:8,17 168:17<br>189:19 221:4  | lead 10:14 45:14<br>55:5 120:3<br>169:21   |
| 174:5 176:2  | 111:11,22 121:3<br>148:21 168:4  | large 2:5 62:14<br>164:7 172:6   | leader 71:6 109:12<br>186:3 240:22   |
| jump 52:15,21<br>jumping 18:13<br>166:6<br>jumpings 18:14  | 192:21 194:16<br>204:8 207:5<br>222:7<br><b>kill</b> 12:18   | largely 57:20<br>190:5<br>Larkin 30:11<br>31:2,3 35:3,5,8  | leaders 71:16<br>76:14 109:17<br>178:8   |
|  |  | 31.2,3 33.3,3,0  | leadership 81:18   |

|                    | 1 46                       |                               |                               |
|--------------------|----------------------------|-------------------------------|-------------------------------|
| 82:7 144:4         | least 13:22 74:13          | level 15:2 38:1               | limited 75:17                 |
| leading 23:2       | 81:14 95:4                 | 55:17 65:7 82:22              | 145:8                         |
| 110:11             | 118:20 177:20              | 83:17 103:14                  | <b>limits</b> 91:21           |
| leads 29:14        | 193:15 202:18              | 117:22 125:18                 | line 42:8 104:14              |
|                    | leave 19:13 46:8           | 126:18 133:19                 | 172:22 214:5,18               |
| leaks 18:18        | 57:9 109:1                 | 134:1 136:7,8                 | 233:21                        |
| learn 14:22 19:22  | 115:3,4,13,15              | 137:21 139:14                 |                               |
| 20:2 24:17 29:7    | 116:7 120:1                | 151:2 158:12<br>164:13 165:11 | <b>lined</b> 183:4            |
| 43:11,13 45:5,6    | leaves 230:12              | 167:11,12 168:6               | lines 183:20                  |
| 66:22 77:13        | leaving 115:17             | 189:13 192:22                 | 185:11                        |
| 108:12 157:7       | 227:22                     | 193:16 197:19                 | link 101:17 102:16            |
| 160:18 205:5       |                            | 201:6 213:18,19               | lipstick 190:6                |
| learned 19:17 27:3 | Lecester 110:3             | 219:8 223:21                  | •                             |
| 28:12,13 41:7      | 113:17                     |                               | <b>list</b> 225:19            |
| 193:20 220:4       | 121:13,14                  | levels 65:12                  | <b>listen</b> 38:13           |
| learner 30:15,20   | 201:14                     | 118:13<br>209:15,16           | listening 20:16               |
| 46:13,15,17,19,2   | legally 214:7              | , i                           | 29:16 54:8                    |
| 1,22 116:11        | legislation                | <b>LGBTQ</b> 22:2,6,19        |                               |
| 130:2              | 223:6,13,16,17             | 59:4 86:9 100:14              | literacy 63:22<br>114:5 185:8 |
| learners 36:4      | legislative 222:12         | lie 144:13                    | 188:22                        |
| 37:1,5             |                            | life 14:2,6,15                |                               |
| 39:10,13,16        | legitimize 131:11          | 18:11 26:16                   | literature 82:14              |
| 42:22 63:16        | less 25:15 36:19           | 36:11 40:15 45:8              | 137:5                         |
| 107:12 115:1,3,9   | 38:10 64:9 92:20           | 49:15,20                      | little 12:5 21:2              |
| 117:11             | 126:6,8,11                 | 50:1,5,9,16 69:2              | 45:12 50:4 54:15              |
| 118:10,12          | 148:13 170:22              | 70:16 94:15                   | 77:1 79:6,12                  |
| 125:3,7,8 126:22   | lessen 203:18              | 115:12 122:11                 | 95:8,19 103:22                |
| 127:13 129:17      | lesson 49:4 69:22          | 125:8 131:20                  | 104:19 107:8                  |
| 135:19 145:14      | 81:2 83:14                 | 134:21                        | 114:8 140:16                  |
| learner's 36:16    | 84:10,15 91:12             | 150:12,16 157:1               | 142:17 165:1                  |
| learning 13:21     | 92:14                      | 165:9,12                      | 194:22 214:10<br>224:8 237:15 |
| 22:5 26:10 38:9    | lessons 20:14              | 167:17,18 174:9               | 239:20                        |
| 39:2 42:3,5        | 86:17 93:22                | 214:13                        |                               |
| 44:22 63:22        | 193:20                     | life-changing                 | live 15:20 47:16              |
| 96:4,8,19,22       |                            | 239:15                        | 50:1 52:7 65:15               |
| 97:18 100:1        | let's 12:22 74:6           | lifetime 14:17 39:1           | 70:4,7,9                      |
| 118:1,6 155:17     | 75:3 79:10 84:4            | 241:11                        | 75:7,9,10,12<br>180:11        |
| 183:9 188:2        | 109:18,21<br>122:17 141:11 | <b>lift</b> 104:5             | 226:4,5,7,9                   |
| 191:15 192:5       | 154:14 210:16              |                               |                               |
| 194:5 195:2,5      |                            | <b>light</b> 20:22 98:1,2     | lives 13:12 31:14             |
| 205:5 222:9        | <b>letter</b> 119:18       | likely 58:18,19               | 36:16 44:6 45:12              |
|                    | 1                          | 154 11 150 10                 | 59:11 62:16                   |
| <b>LEAs</b> 230:16 | <b>letting</b> 46:5 228:21 | 154:11 159:19                 | 65:15 70:6 72:5               |

|                                   | 1 46                                |                          |                                  |
|-----------------------------------|-------------------------------------|--------------------------|----------------------------------|
| 116:13 124:4                      | 220:15 221:21                       | lower 212:2              | mantle 180:1                     |
| 146:11                            | 222:21 227:10                       | Luckily 27:8             | marathon 177:9                   |
| 148:15,17<br>181:21               | 236:17,18<br>239:1,4 242:9,10       | lucky 110:14             | Mark 5:5                         |
|                                   | lose 40:22                          | lunch 21:9 53:3,4        | market 64:5                      |
| living 70:5 78:19<br>172:10       |                                     | lunchroom 16:21          | 169:15                           |
| locally 34:7 162:4                | loser 50:6                          | luxury 166:12            | marketing 158:8                  |
| located 75:21                     | <b>lost</b> 108:17                  | 1uxu1 y 100.12           | marketplace                      |
| 113:19                            | lot 17:8 22:22 23:3                 |                          | 169:14                           |
| <b>Lofton</b> 240:11              | 26:12 27:17 28:5<br>44:1 45:10 47:7 | mad 41:16                | markets 170:16                   |
|                                   | 48:4,7,11 57:6                      | Madye 110:8              | <b>Martin</b> 240:19             |
| <b>lofty</b> 39:11                | 77:3,22 78:2                        | Magazine 237:18          | <b>Martinez</b> 50:20,21         |
| long 53:6 96:12<br>117:19 129:3   | 79:22 83:4 84:12                    |                          | 51:7,10,13 110:5                 |
| 151:13 162:3                      | 85:11 86:10                         | magic 104:10             | 119:15,16                        |
| 163:12 166:18                     | 89:2,5,15<br>95:6,11 97:20          | mail 241:18              | 121:14 129:5                     |
| 173:15 175:21                     | 99:5 104:11                         | 242:11,13                | 130:17 134:22                    |
| 178:9 182:9,10                    | 105:8,10,17                         | main 66:12 81:8          | 141:14,18 142:9<br>147:22 156:17 |
| 211:8 221:7,12                    | 109:7 110:16                        | 89:3 166:19              | 158:18 166:2                     |
| longer 48:14 49:10                | 115:21 117:17                       | mainly 68:2              | 173:1,3,7                        |
| 114:13 198:2,9                    | 119:18 120:6<br>123:4,7 133:7       | maintain 14:9            | 174:2,20                         |
| long-standing                     | 134:4 142:11                        | 72:18 206:17             | 175:6,9,11                       |
| 170:8                             | 144:6,8 148:10                      | maintaining 32:11        | 176:10 183:2<br>188:21           |
| long-term 33:11                   | 159:16 163:7,16                     | <b>major</b> 55:20 114:5 |                                  |
| 34:12 234:19                      | 165:3 167:18                        | 118:17 165:17            | Mary 2:5 4:19<br>30:10 43:7      |
| long-winded                       | 170:19,21<br>171:3,12 172:15        | majority 82:19           | 205:18 239:1                     |
| 181:2                             | 171.3,12 172.13                     | 172:3 181:13             | Maryland 55:19                   |
| <b>Loral</b> 59:22 60:2           | 188:5,16 190:17                     | male 179:1               | 120:8 148:1                      |
| Lord 2:5 4:19 30:7                | 193:16 196:5                        | man 27:12 43:21          | 159:17,18                        |
| 36:17 93:14,16<br>94:5,10 95:4,15 | 200:19 201:15                       | 86:9                     | 160:3,8,9,14                     |
| 98:2 106:17,19                    | 205:6,7<br>206:8,11,14              | manage 150:16            | 161:3                            |
| 108:18                            | 219:1 228:20                        | managed 74:16            | masculinity                      |
| 129:11,13 131:9                   | 231:9 234:8                         | management               | 100:16                           |
| 132:10,19 134:7                   | 238:5                               | 68:12 176:21             | mask 134:19                      |
| 154:3 185:18<br>190:14 191:2,3    | lots 81:7 85:3,4                    | manager 156:11           | 136:4                            |
| 190:14 191:2,3                    | love 54:1 96:20                     | mandated 14:12           | Massachusetts<br>102:3 181:10    |
| 216:1 217:20,22                   | 102:6 107:20                        | 15:22                    |                                  |
| 218:10,12,15                      | 181:1 182:2                         | mandates 90:12           | massive 133:8                    |
| 219:1,16,19                       | low 26:13 185:7                     | manner 194:3             | master 163:17                    |
|                                   |                                     |                          |                                  |

|                     | 1 ag                     |                        |                   |
|---------------------|--------------------------|------------------------|-------------------|
| master's 36:12      | McLeod 30:10             | meet 10:9 42:13        | 66:7 68:4,12      |
| mastery 204:16      | 43:8                     | 58:1,2 132:8           | 69:10 72:8 73:16  |
| 222:15              | mean 79:6 83:19          | 152:18 153:2           | 74:6,14,17 75:1   |
|                     | 84:10,12 86:21           | 162:17 204:5           | 89:17 105:20      |
| <b>match</b> 145:16 | 88:21 89:2 93:10         | 221:7                  | 107:9 109:8,13    |
| 189:5               | 95:6 102:4,5             | meeting 1:4 4:7,10     | 146:9             |
| math 41:14 65:9     | 108:18 117:11            | 5:20 110:21            | mention 77:7      |
| 122:14 132:5        | 135:4 145:21             | 118:10 144:16          |                   |
| 133:10 165:11       | 151:22 157:2             | 239:18 240:1           | mentioned 10:2    |
| 167:11 174:15       | 159:1 168:11             | 243:7 244:3,6,10       | 63:7 78:12        |
| 181:12              | 172:16 173:5             |                        | 131:19 151:1      |
| 189:20,22           | 181:12 183:12            | meetings 4:9           | 167:16 225:15     |
| 204:12              | 187:5 188:15             | 11:19                  | mentions 61:21    |
| mathematics         | 189:6,17 192:2           | meets 9:3              | mentor 59:18 66:7 |
| 122:15              | 206:10 211:12            | Meghan 30:13           | 70:4              |
|                     | 214:7 216:19             | 35:20                  |                   |
| matter 84:17 95:9   | 234:12                   |                        | mentors 65:22     |
| 96:13 194:11        | maaning 90.2             | member 21:12           | mentorship 41:19  |
| 197:22 215:16       | meaning 89:3             | 26:4 76:17 93:15       | 65:21             |
| matters 11:16       | meaningful 103:3         | 129:12 239:2<br>242:17 | merely 62:13      |
| may 55:6,8 96:6     | 209:11                   |                        | merited 212:15    |
| 98:3 100:7 101:3    | means 23:14 75:17        | members 2:2 4:3        |                   |
| 121:10 136:11       | 78:16 100:16,19          | 6:14 7:9 8:4           | messages 18:2     |
| 138:16 169:8        | 121:17 122:19            | 10:5 13:4 16:11        | 237:18            |
| 200:2 210:6         | 134:12 148:5             | 20:20 21:4 31:3        | met 39:14 76:15   |
| 214:8 228:3         | 157:3 205:15             | 45:9 60:16 65:19       | 115:22 116:6,9    |
| 230:11 232:21       | 210:4                    | 71:1 73:5 76:10        | metal 19:11       |
| 235:16 236:19       | meant 117:6              | 82:2,3 88:9            |                   |
| maybe 16:18 91:5    | 211:13                   | 106:16 125:2           | metaphysically    |
| 92:11 93:3 95:10    |                          | 127:3 155:9            | 214:11            |
| 98:22 100:9,20      | meanwhile 112:8          | 160:5 190:16,21        | method 62:2       |
| 108:7 166:9,14      | measure 189:9            | 197:6 222:19           | methodologically  |
| 168:19              | 191:18 216:22            | 226:21 238:8           | 211:16            |
| 173:19,20 177:8     | 233:1                    | 239:16 242:4,15        |                   |
| 179:18 188:11       | measured 213:17          | 243:4                  | Meyer 51:1        |
| 194:10              |                          | membership 31:9        | micro-            |
| 212:18,20           | measures 217:8           | memorize 62:14         | management        |
| ŕ                   | mechanism 15:3           |                        | 92:16             |
| mayor 111:8         | media 62:8               | men 150:11             | microphone 20:22  |
| 112:10,12           |                          | 179:4,12               | 36:1 54:15 218:1  |
| 239:12              | mediation 52:22          | mental 26:8 27:2       |                   |
| mayor's 179:11      | <b>Medicaid</b> 74:13,16 | 28:22 29:2,4           | mid-Atlantic      |
| MBER 207:8          | medicate 75:2            | 31:18 34:11,19         | 130:18            |
|                     |                          | 45:2 58:6 64:8         | middle 59:2,5,16  |
|                     |                          |                        |                   |

|                              | 1 46               |                     |                   |
|------------------------------|--------------------|---------------------|-------------------|
| 68:1 73:7,11                 | missed 47:8 157:1  | money 66:19         | 34:16 52:5 94:19  |
| 95:2 102:4                   |                    | 126:8 142:21        | 99:13             |
| 147:16,18                    | missing 69:11 88:4 | 159:1               |                   |
| 161:21 162:2                 | 89:8 95:3 101:17   |                     | motion 5:21       |
| 172:7                        | mission 124:20     | Monique 46:17       | 6:4,10,19         |
|                              | 167:4 177:4        | monitoring 13:20    | 7:6,15,21 241:16  |
| might've 47:8                |                    | <u> </u>            | 242:20            |
| military 201:1,2             | misunderstanding   | monopoly 169:17     | motivate 42:17    |
| 225:13                       | 140:19             | monopoly-like       |                   |
|                              | Mitchell 127:6     | 169:16              | motivating 217:16 |
| <b>Miller</b> 13:1,3,7       | 169:3 196:21       | M4 12.15            | motivation 116:8  |
| million 32:21                | 197:15             | Montero 12:15       |                   |
|                              | 199:10,19,20       | 20:18,19 21:3,5     | motivators 49:3   |
| mimicking 87:20              | 207:14 211:3       | 25:12               | mountain 177:10   |
| mind 51:11 69:21             | 213:3 214:17,22    | Montgomery          | move 11:13        |
| 90:10 103:7                  | 215:8 216:11       | 241:4               | 49:4,15 50:10     |
| 150:6 207:9                  | 217:9              |                     | 7                 |
| 213:5 229:5                  |                    | month 4:10 58:7     | 63:18 66:9 96:15  |
| 230:8                        | 218:2,5,11,14,16   | 59:1 127:9          | 109:21 111:15     |
|                              | 219:10,18 220:3    | 159:20 174:5        | 112:5 113:3       |
| mindful 107:22               | 221:6 222:10       | 179:16,17           | 119:13 142:6      |
| minds 185:12                 | 223:5,19 224:9     | monthly 147:14      | 172:19            |
| mine 72:1                    | 225:17             | 179:15,16           | 185:18,22         |
|                              | 226:1,8,18         | ,                   | 191:19 192:21     |
| minimizing 170:1             | 227:2,5 229:4      | months 73:10,13     | 193:5,9,11,13     |
| minimum 13:21                | 230:15             | 74:5 92:12          | 194:19 237:12     |
|                              | 231:10,12          | 117:20 122:19       | moved             |
| minors 147:7                 | 232:6,11           | 129:10 238:13       | 6:6,11,21,22      |
| minus 189:12                 | 233:3,22           | moral 56:19         | 7:6,17,18,22      |
| minuses 228:10               | 234:3,22 235:10    | morale 146:3,4,9    | 241:20,21         |
|                              | 236:2 238:15       | 147:12              | ŕ                 |
| <b>minute</b> 207:11         | Mitchell's 199:16  | * *                 | movement 231:17   |
| 228:2                        |                    | 181:1,19,20         | moves 202:12      |
| minutes 3:5 7:16             | mitigating 31:18   | 183:12 184:2,17     |                   |
| 8:9 12:4 13:2                | <b>mode</b> 69:11  | 185:2               | moving 65:2 95:17 |
| 37:22 47:14                  |                    | morale-based        | 113:12 180:19     |
| 51:19 60:13                  | model 163:15       | 146:18              | 192:22 193:14     |
| 79:12 82:3 90:12             | 167:14 191:19      | Morehouse 16:17     | Multicultural     |
|                              | 194:14 195:6       |                     | 12:13 16:12       |
| 180:17 197:5<br>210:18 229:2 | models 192:9       | Moreover 42:6       | multiple 11:5     |
|                              | mom 52:17,18       | <b>Moritz</b> 60:12 | 220:14 230:17     |
| 242:13                       | 53:7               |                     |                   |
| misconceptions               |                    | morning 117:16      | <b>mumbo</b> 36:8 |
| 63:4                         | moment 74:7        | Moses 30:19         | murder 73:22      |
| misinformed                  | 169:2 239:3        | 40:6,7,8 43:3       |                   |
| 67:18                        | moms 65:8          | mother 18:4 28:6    | murdered          |
| 07.10                        |                    | momer 10.4 20.0     | 58:18,19          |
|                              | <u> </u>           |                     |                   |

|  | 1 ag                                   |                             |                                 |
|--|--|-----------------------------|---------------------------------|
| murders 74:21                          | necessarily 93:9                       | newest 65:9                 | notions 210:4                   |
| music 168:15                           | 140:20 157:11                          | Newsweek 237:17             | November 110:19                 |
| myself 38:18                           | 189:10 219:16                          | nice 131:1                  | nowadays 122:19                 |
| 41:16 45:21                            | necessary 38:14<br>59:11 64:1 69:19    | nine 53:6 75:8              | null 93:11                      |
| 52:14 53:1 91:8                        | 96:19 111:18                           | ninth 200:11                | nurse's 182:7                   |
| 102:14 131:9<br>194:8                  | 122:10 150:9                           | Nobody 87:21                | nutrition 14:3                  |
|  | necessity 55:21                        | , ,                         | 15:9 28:20 75:14                |
| myth 120:21<br>182:11                  | NEDP 8:17 11:2                         | non 52:10                   | nutritionally                   |
| 102.11                                 | 41:20,22 110:1                         | noncompulsory               | 75:17                           |
| N                                      | 162:10,21                              | 130:11                      | , , , , ,                       |
| N.W 1:12                               | 163:3,8,13,20                          | non-degree<br>130:10 162:19 | 0                               |
| na 129:18                              | 164:1,7,14,21,22                       |                             | <b>obesity</b> 15:9 28:21       |
| <b>Nadia</b> 60:11 76:12               | 165:5,8,17<br>182:16 200:4             | none 85:22 224:19           | 29:4                            |
| 89:10                                  | 203:7 204:15                           | Nonetheless                 | objections 197:8                |
| narrower 168:10                        | 206:3 217:11                           | 204:11                      | objective                       |
| narrowly 58:1,2                        | 222:13                                 | nonprofit 13:10             | 217:3,6,7                       |
| nation 33:5 86:22                      | negate 235:14                          | nonviolent 19:3             | objectives 79:4                 |
|  | negative                               | nor 28:19 49:16             | obligation 112:20               |
| national 3:12 27:6<br>34:1 57:20 82:21 | 136:18,20,22                           | 135:2 244:8,12              | obsolete 108:9                  |
| 83:1 109:12,14                         | 141:16 233:8                           | norm 118:21                 | obtain 56:7                     |
| 114:1 118:16                           | negativity 70:18                       | normal 171:12               | obviously 82:9                  |
| 130:6 131:7                            | negotiating                            | normalized                  | · I                             |
| 162:10 163:1                           | 231:15                                 | 70:6,9,10                   | occasionally 39:9               |
| 181:8 206:20<br>219:9 238:17,21        | negotiation 63:21                      | normally 82:5               | odds 99:20 146:19               |
| 239:8 240:13                           | 89:1                                   | 166:13                      | offer 52:10 69:22               |
| nationally 114:9                       | neighborhood                           | norming 208:21              | 105:2 161:21<br>162:11,22 189:2 |
| 152:13,16 218:6                        | 19:8 20:2 43:22<br>100:3               | 209:1,4                     | 194:17 195:6                    |
| Nationwide 32:21                       |  | north 95:20                 | 218:8 221:17,19                 |
| navigate 62:7                          | <b>neighborhoods</b><br>17:20 18:14,16 | notably 219:20              | 238:9                           |
| 72:19 74:22                            | 19:4,14                                | <b>Notary</b> 244:1,17      | offering 40:12                  |
| 190:1                                  | neighboring 219:5                      | notch 106:13                | 42:16                           |
| navigating 72:9                        | neither 244:8                          | note 231:14                 | offers 162:21                   |
| nearest 133:14                         | NEPD 124:20                            | notes 81:9                  | office 30:2 130:21              |
| nearly 32:21 34:8                      | 126:17                                 | nothing 28:9                | officer 244:2                   |
| 58:16 67:12                            | neutral 22:15                          | 48:17 235:14                | officers 170:20                 |
| Nebraska 172:8                         | Nevertheless 68:3                      | notion 211:5 221:9          | 235:21                          |
| , <del></del>                          | ivevertheless 08:3                     | HOUGH 211.3 221.9           | official 126:20                 |
|  |  | <u> </u>                    | 01110141 120.20                 |

|                                     | 1 ag                                  |                                 |                            |
|-------------------------------------|---------------------------------------|---------------------------------|----------------------------|
| 130:20 144:11                       | open 95:15 142:2                      | 13:10 31:9 65:22                | outdated 57:22             |
| 216:15<br>offs 112:19               | 150:6 205:1<br>222:4 241:11           | 76:14 130:10<br>147:17 158:8    | outed 101:5                |
|                                     | opens 43:1                            | 162:19 207:9                    | out-of-school 64:9         |
| <b>oh</b> 60:4 85:19<br>108:6 136:1 | operate 114:14                        | organizations                   | outpatient 74:18           |
| 153:10,14                           | operating 129:15                      | 74:16 109:14,15                 | outpouring 86:5            |
| 157:13 182:6                        |                                       | 130:7 135:7<br>147:16           | outreach 31:11             |
| 185:14 191:9                        | <b>opinion</b> 37:4<br>54:17 91:15,20 | 160:18,21                       | 229:8,12                   |
| 226:12                              | opinions 38:13                        | organized 69:21                 | outside 28:14 72:2         |
| okay 13:3 25:12                     | 216:7                                 | 72:14 81:3                      | 118:15 223:9               |
| 50:7 51:10,22<br>86:1 119:3         | opportunities                         | orientation 22:5                | outstanding                |
| 122:17 145:18                       | 11:6,7 107:1                          | 25:18                           | 241:5,18                   |
| 151:17 154:4                        | 222:5 241:12,14                       | origin 62:21                    | oven 97:19                 |
| 173:6 175:6<br>207:13,14            | opportunity 13:5                      | 125:11 167:6                    | over-aged 200:12           |
| 214:21 219:3,19                     | 40:10 43:2 71:12                      | originally 54:20                | overcome 29:1              |
| 223:10 224:2                        | 76:11 77:19<br>114:11 119:22          | 198:6                           | 39:8 40:14<br>136:10       |
| 233:3                               | 120:5,11,17                           | <b>OSSE</b> 78:3 81:11          |                            |
| <b>old</b> 1:13 16:14               | 124:6 135:20                          | 82:18 127:6                     | overcoming 28:19           |
| 17:21 18:16 22:3                    | 157:3 180:1,3                         | 165:20 197:1<br>200:2 208:14    | overhaul 133:5,8<br>165:18 |
| 26:2 41:11<br>44:13,22 52:7,14      | 187:14 190:21<br>199:21 203:17        | 229:7,8 231:14                  |                            |
| 117:20 120:20                       | 218:19 220:13                         | others 18:5 38:13               | overheard 62:22            |
| 191:9 214:6,14                      | 237:3 240:13                          | 90:2,20 91:4                    | overlap 105:18             |
| older 44:12                         | 242:16                                | 120:13 228:16                   | 106:7,14                   |
| 49:13,17 50:9                       | <b>opposed</b> 6:15 7:10              | otherwise 60:7                  | overlooked 20:7            |
| 150:11 166:11                       | 8:5 135:19                            | 99:1 130:15                     | overwhelming<br>232:22     |
| 213:9                               | 171:11 242:5                          | 244:13                          |                            |
| ones 32:6 35:12<br>45:11 79:1,2,6   | opposing 18:1                         | ours 160:21<br>161:15           | overwhelmingly<br>180:13   |
| 81:12 92:11                         | opposition 201:12                     |                                 | 160.13                     |
| 121:7,18 157:4                      | 202:7                                 | ourselves 42:16<br>56:16 104:12 | P                          |
| 161:9 221:3                         | <b>option</b> 24:13 53:14             | 233:5                           | <b>p.m</b> 1:8 243:6       |
| 223:3                               | <b>options</b> 126:18                 | outbursts 68:14                 | package 110:22             |
| one's 23:17                         | <b>order</b> 3:2 4:2,11               | outcome 81:5                    | 111:9,10 236:1             |
| online 42:10                        | 10:7 21:20 27:18                      | 244:13                          | packed 8:13 12:6           |
| 155:14                              | 42:2 50:10 71:15<br>73:16,17,21       | outcomes 13:21                  | pages 244:5                |
| onto 46:20 119:7                    | 108:2 125:13                          | 33:17 35:16                     | paid 126:13                |
| 142:4,8 185:18                      | 204:5 227:9                           | 164:1                           | 147:11 203:4               |
| oops 95:10                          | organization                          |                                 | 205:11 231:22              |
|                                     | =                                     |                                 |                            |

|                     | 1 ag   | -                             |                            |
|---------------------|--|-------------------------------|----------------------------|
| 240:14              | 211:16   | 133:2 150:20                  | <b>pay</b> 139:5           |
| painless 241:9      | particularly   | 153:13 155:3                  | pays 218:4                 |
| panel 3:10,11 8:22  | 128:13 142:11  | 174:4                         | <b>PE</b> 61:4 101:12      |
| 30:4,8 46:12        | 161:1 165:16   | 175:2,14,17<br>176:5 193:22   | 166:4                      |
| 51:8,18 57:13,15    | 201:18 211:10  | 223:15                        | pediatric 74:7             |
| 59:14,15 95:16      | 213:21 221:16  |                               | ·                          |
| 109:20,22           | 232:19 237:12  | passers 173:2                 | peer 21:6,8 26:3           |
| 110:2,10 113:6      | 241:10   | 174:12 178:21<br>214:20       | 32:20 52:22                |
| 127:5 190:15        | <b>parties</b> 244:9,12  |                               | 103:14                     |
| 196:13,20           | <b>partly</b> 138:20   | passes 130:2 156:1            | peers 16:22 21:11          |
| 225:16              | partner 23:5   | passing 39:16                 | 55:19 67:18                |
| panelist 199:4      | 32:17 33:1,3,9   | 42:18 70:11                   | 80:14 84:22                |
| panelists 88:12     | 34:3   | 140:4 180:15                  | 241:12                     |
| 96:9 108:22         | partners 9:13  | 219:7 224:22                  | Pennsylvania               |
| panels 12:1         | 30:1,2   | passion 93:17                 | 147:2 148:4                |
| -                   | , and the second | passionate 66:18              | 179:7 202:16               |
| panoply 94:7        | partnership 63:21<br>190:22 218:7  | 124:4                         | 219:7                      |
| <b>paper</b> 60:19  |  | passive 96:8                  | people 12:8 16:1           |
| paragraph 193:14    | partnerships   | *                             | 23:4 24:4 31:19            |
| parallels 198:11    | 107:5  | past 17:2 49:12               | 39:18 55:21                |
| _                   | part-time 118:5  | 59:1 71:5                     | 56:6,15 65:3               |
| <b>Pardon</b> 60:18 | pass 21:15 37:6  | 73:9,13 74:2,5<br>132:8 171:7 | 78:6 79:1,17<br>103:11,21  |
| parent 34:4 40:15   | 42:2,16 113:22   | 208:22                        | 115:12 117:5               |
| 75:8 76:16 100:6    | 117:21   | 219:13,14                     | 120:16                     |
| 112:18 121:17       | 118:11,14  | 235:15                        | 128:4,5,11                 |
| Parenthood          | 122:2,4,5  | pat 184:18                    | 131:15 136:21              |
| 101:19              | 150:10,22 151:8  | _                             | 137:2,8,14                 |
| parenting 14:5      | 152:2,6,8,9,14   | Patchen 59:22                 | 138:4,9 139:2,16           |
| 60:1                | 154:15 168:7   | Patel 6:1                     | 142:22 143:2               |
| parents 55:6 67:11  | 169:2 173:18<br>174:15   | path 135:1 141:7              | 150:13 151:20              |
| 71:22 75:9          | 174.13   | 158:11 176:20                 | 152:1,8 153:19             |
| 79:3,8 100:5,10     | 182:15 183:6   | 215:4                         | 154:12 155:2,3             |
| 162:15              | 209:5 210:12   | paths 52:11 174:8             | 157:1,5,12                 |
| participants 18:12  | 223:17   | 213:20                        | 163:5,7,11<br>164:10 166:8 |
| • •                 | passage 15:7   | pathways 11:5                 | 172:4,9 175:2              |
| participate 54:2    | 66:10,13 71:7  | 138:12 230:17                 | 177:19                     |
| participated        | 114:10 144:15  |                               | 180:8,10,12                |
| 130:16              | 145:4,11,16  | patient 119:17                | 181:21                     |
| particular 92:14    | passed 8:17 14:17  | 238:9                         | 182:15,18,19               |
| 133:20 188:3        | 19:11 41:14  | pattern 32:9                  | 183:4,21                   |
| 199:14 205:8        | 130:20,21 131:6  | patterns 14:3                 | 184:7,12 192:6             |
|                     | 130.20,21 131.0  |                               |                            |

|                               | rag                                | C 37                         |                                 |
|-------------------------------|------------------------------------|------------------------------|---------------------------------|
| 193:9 194:14                  | 136:14 170:11                      | 21:1                         | pinning 145:10                  |
| 197:10 198:16                 | 191:19 232:3                       | phase 26:18                  | pioneer 92:4                    |
| 202:16 203:19                 | 234:18                             | phasing 131:22               | pipe 114:21 153:4               |
| 204:15<br>206:12,13           | permit 237:6                       | Phelan 7:1,19                | 187:13                          |
| 211:12,22                     | permitted 194:6                    | 150:4 180:21                 | pipeline 175:13                 |
| 213:21 222:14                 | perpetuate 170:13                  | 227:10 241:22                | places 24:2 170:3               |
| 224:12,13,15                  | perseverance 36:5                  | Phelan's 222:22              | 198:17                          |
| 226:6 227:15<br>234:6 235:19  | persevering 43:4                   | <b>phone</b> 60:18           | placing 89:17                   |
| per 90:12 181:17              | persist 129:2                      | 237:20 241:1                 | plaguing 70:14                  |
| 218:9,10,11                   | 183:1                              | phonetic 199:15              | plan 16:15 43:8                 |
| percent 15:17                 | persisted 136:10                   | 226:17                       | 48:1 49:9 81:2                  |
| 17:16 27:3,5,7                | persistence 116:8                  | physical 14:5,12             | 110:17 190:18                   |
| 33:6,7 42:14                  | 117:10 134:14                      | 15:10 29:2 31:19             | <b>Planned</b> 101:19           |
| 58:12,21 59:5                 | persisting 151:12                  | 32:15,22 34:11<br>60:21 61:2 | planning 10:14                  |
| 73:7,8,11,12<br>74:1,3,9,15   | person 32:12                       | 64:12,22 68:2                | 69:22                           |
| 75:7,8,10,12,15,              | 43:16 47:17 56:5                   | 74:4 94:3,7                  | <b>plans</b> 83:15              |
| 18 82:19 116:2,4              | 73:18 87:5,8,9                     | 106:22 122:12                | 84:11,16 91:12                  |
| 118:20                        | 102:5 117:20                       | physically 33:7              | platform 55:18                  |
| 137:16,19<br>149:16           | 137:1,3,11 142:3<br>154:11 165:20  | 34:16                        | <b>play</b> 31:17 48:7          |
| 152:2,5,13                    | 201:2,7 212:10                     | pick 67:11 237:20            | 112:16 189:15                   |
| 157:16,17                     | 225:1                              | picking 93:19                | 222:21                          |
| 164:11 173:8                  | 235:7,14,16,17                     | 114:18 164:21                | <b>played</b> 223:11            |
| 178:22 179:1<br>180:10 200:11 | personal 15:9 24:5                 | 187:22                       | please 6:13 7:8 8:3             |
| 203:13                        | 40:13 55:4 62:6<br>67:5,6 96:11    | pictures 126:1               | 12:3 30:6,8 35:4<br>46:13 47:11 |
| percentage 75:6               | 163:18 235:18                      | piece 92:10 95:2             | 54:15 108:22                    |
| 164:7                         | personally 27:16                   | 99:9 100:10<br>111:19 187:15 | 119:2 196:17                    |
| percentages                   | 180:7 231:22                       | 199:5,6 206:5                | 210:18 226:2,15                 |
| 165:13                        | persons 171:9,13                   | 227:20                       | 232:2 241:8                     |
| perception 63:13              | 172:4,14                           | pieces 187:16                | pleased 35:9                    |
| perceptions                   | person's 34:18                     | 227:14                       | <b>plenty</b> 76:22             |
| 190:10 233:8                  | 235:15                             | Pierson                      | <b>plus</b> 158:12              |
| perfectly 222:17              | perspective 55:4                   | 169:10,17,20                 | 186:13,14,19,21                 |
| performance                   | 83:12 84:19                        | 170:16 171:2                 | 187:3,14<br>189:4,10            |
| 119:9 132:2                   | 144:10 190:9<br>223:21             | <b>pig</b> 190:6,7           | ŕ                               |
| 176:21 222:13                 |                                    | pike 114:10                  | pluses 190:2 228:9              |
| perhaps 107:5                 | <b>Peters</b> 12:13 16:10,11 20:17 | <b>pilot</b> 222:1           | pocket 53:6                     |
| 129:19 131:11                 | 10.10,11 20.17                     |                              | <b>point</b> 89:10 99:9         |

| 106:4 107:8,19       population 109:11       poverty 72:9         108:18 119:3       124:22 172:6,11       75:4,13 125:11         137:15 147:2       213:7,9,15,16       172:11         171:7 199:1       221:11 232:16       power 32:11 37:2         236:7 242:16       237:9,13       populations 9:6         pointed 137:16       204:7 213:6       powerful 36:18         39:14 146:10       39:14 146:10         practice 38:14 | 219:3 220:12,14<br>221:18<br><b>prepared</b> 44:10<br>60:1 119:7<br>131:20 139:10<br>140:17 189:21<br>194:12<br><b>prepares</b> 124:22 |
|---|--|
| 108:18 119:3       124:22 172:6,11       75:4,13 125:11         137:15 147:2       213:7,9,15,16       172:11         171:7 199:1       221:11 232:16       237:9,13         236:7 242:16       populations 9:6       102:9 121:16         pointed 137:16       204:7 213:6       224:7 233:2         points 85:9 89:4       224:7 233:2       practice 38:14   | 221:18  prepared 44:10 60:1 119:7 131:20 139:10 140:17 189:21 194:12   |
| 137:15 147:2 171:7 199:1 225:11 232:16 236:7 242:16  pointed 137:16 points 85:9 89:4  213:7,9,15,16 221:11 232:16 237:9,13 power 32:11 37:2 102:9 121:16 powerful 36:18 39:14 146:10 practice 38:14   | 60:1 119:7<br>131:20 139:10<br>140:17 189:21<br>194:12   |
| 171:7 199:1 225:11 232:16 236:7 242:16  pointed 137:16 points 85:9 89:4  221:11 232:16 237:9,13 populations 9:6 204:7 213:6 224:7 233:2  power 32:11 37:2 102:9 121:16 powerful 36:18 39:14 146:10 practice 38:14   | 60:1 119:7<br>131:20 139:10<br>140:17 189:21<br>194:12   |
| 225:11 232:16<br>236:7 242:16<br>pointed 137:16<br>points 85:9 89:4  237:9,13<br>populations 9:6<br>204:7 213:6<br>224:7 233:2  power 32:11 37:2<br>102:9 121:16<br>powerful 36:18<br>39:14 146:10<br>practice 38:14  | 131:20 139:10<br>140:17 189:21<br>194:12   |
| 236:7 242:16 pointed 137:16 points 85:9 89:4  populations 9:6 204:7 213:6 224:7 233:2  powerful 36:18 39:14 146:10 practice 38:14   | 140:17 189:21<br>194:12  |
| pointed 137:16  | 194:12   |
| points 85:9 89:4 224:7 233:2 39.14 140.10 practice 38:14  |  |
| points 63.9 69.4  | nrenares 124.22  |
| practice 30.14  | prepares 12 1.22   |
| 100:13 <b>portfolio</b> 222:14 46:2 77:14 80:2  | 194:9  |
| <b>police</b> 52:19 <b>portion</b> 5:19 116:1 84:16 152:7   | preparing 42:16  |
| 53:7,9 172:9 187:8 219:3  | 113:21 119:12  |
| 100.2   | 222:7  |
| poncies 31.11 practices 79.21   |  |
| 76:15 86:13,16 <b>position</b> 216:12 80:3 184:11   | prepping 86:20   |
| 87:4 102:16,18 <b>positioned</b> 187:12 <b>practitioners</b>  | prerequisite 141:5   |
| 131:11 144:8  | prescribe 93:1   |
| 107.0   | 1 -  |
| policy 30:11 31:4 positive 41.16  | presence 4:13  |
| 80:17 102:22 231:16 235:8 precedence 105:1  | present 4.10,22  |
| 103:2 108:12  | 5:2,4,8,10,13  |
| 111:19 possibilities precludes 161:17   | 21:8 46:5 84:21  |
| 112:17,19,22  | 135:11 141:19  |
| 140:9 144:3 predicted 30.14   | 171:14   |
| 146:22 149:20 <b>possible</b> 21:11 <b>predictive</b> 33:15   | presentation   |
| 155:21 159:5 53:22 67:19 pre-exam 153:21  | 134:12   |
| 160:20  |  |
| 178:7,9,10  | presentations  |
| 179:3,11 180:15 <b>possibly</b> 224:21 <b>pregnancy</b> 12:12   | 16:21 23:3   |
| 188:17 190:8 postpone 6:3 15:12,17 33:13  | presented 17:5   |
| 194:1,3 196:/   | 110:21 111:9   |
| 224:5 225:21 <b>postsecondary</b> 64:19 107:13  | presents 201:11  |
| 237:3,6 11:6 119:7,13 121:9   | 1 -  |
| policymaking 125:14 128:16 pregnant 64:17   | President 2:3 3:6  |
| 107:3   | 5:14 8:10,12   |
| 141:8 196:22  | 9:21 13:3 16:10  |
| poll 75:18         200:18         premium 205:11  | 20:19 21:3 31:2  |
| poor 83:18 84:4         potential 38:17         prep 69:9 132:5   | 70:22 76:9 78:13   |
| 172:6 184:9 62:10 106:20 <b>preparation</b> 114:2   | 79:14 81:18  |
| 194:16 136:15 225:14 129:16 132:1   | 149:8 172:21   |
| pop 238:4 potentially 144:16 220:10 221:18  | 191:3 231:7  |
| potentiany 144.10   | 239:5  |
| 225.14.19   | press 232:14   |
| popularity 141:16   102.2.210.20  | pressing 65:4  |
| pour 63:1 192:3 218:20  | F- 355.1   |

|                               | 1 ag                          |  |                                 |
|-------------------------------|-------------------------------|--|---------------------------------|
| pressuring 120:14             | 212:2                         | procreate 94:14  | 149:1,3,4 152:21                |
| prestigious 239:9             | privilege 36:22               | <b>product</b> 169:19  | 156:6 158:14,16                 |
| presumably                    | 127:10 143:19                 | 170:17   | 163:10 172:3                    |
| 227:22                        | proactive 96:10               | productive 59:13   | 184:8                           |
|                               | -                             | 125:1  | 187:5,9,10,16,17                |
| pre-teens 32:1                | probably 85:8                 |  | 191:16 192:17                   |
| pretty 29:18 79:16            | 91:10 104:13                  | profession 55:1  | 193:17 194:17<br>207:22 222:1   |
| 83:18 111:19                  | 107:10 127:6<br>158:21 204:18 | professional 153:5   | 228:3,7,13,14                   |
| 120:21 140:2,6                | 217:10 221:15                 | professionals 85:6   |                                 |
| 173:7,18                      | 222:12 227:4                  | proficiencies  | progress 54:4                   |
| 232:20,22                     |                               | 13:21  | 177:9,13                        |
| 233:18 234:1                  | probation 53:12               |  | <b>project</b> 16:20 21:7       |
| prevent 12:12                 | problem 23:21                 | proficiency 125:5  | 26:2,4 27:9 28:1                |
| 31:12 69:16                   | 45:18 63:20                   | profound 15:8  | 60:13 76:13                     |
| 179:4                         | 69:15 77:10                   | 39:21  | 80:10 81:16                     |
| preventing 31:17              | 122:15 128:2                  | program 27:20  | projecting 133:1                |
| 65:8                          | 133:21 184:6                  | 40:14 51:5   | 152:11 153:14                   |
| prevention 14:2               | 214:2 227:5                   | 59:18,20 65:21   | projects 239:15                 |
| 17:11 68:5 86:12              | problematic 25:4              | 71:2 114:1,2   | prom 189:16                     |
|                               | 63:4                          | 117:13 118:5   | · •                             |
| previous 8:15<br>111:21 133:3 | problems 19:6                 | 119:10 124:20  | promiscuity 24:21               |
| 225:16                        | 22:13 76:2                    | 125:6 130:6,16   | 25:3,6,8                        |
|                               | 78:1,5 104:11                 | 131:8,22   | promote 64:13                   |
| previously 55:9               | 171:21 189:22                 | 132:5,16,20  | promotes 13:11                  |
| 83:8 162:12                   | 228:12                        | 138:11,13,14   | ·                               |
| <b>pride</b> 143:21           | problem-solving               | 140:6 142:6<br>143:7 155:2   | pronounce 12:18                 |
| primarily                     | 106:8                         | 160:14   | pronouns 22:15                  |
| 172:5,10                      | proceed 5:19                  | 162:10,11  | <b>proof</b> 39:17              |
| primary 37:18                 | proceedings 244:7             | 163:1,15,20  | properly 7:6                    |
| 203:10 217:8                  | process 10:5,17               | 164:9,12,14  | property 73:9                   |
| principal 53:3,8,9            | 71:17 77:2                    | 166:8 175:3  | 100:8                           |
| 110:5,7 124:14                | 79:13,15 80:4                 | 176:14 182:7   | proportion 132:19               |
| principles 134:3              | 81:5,8 86:3,6                 | 183:7 187:8  |                                 |
| printing 241:1                | 100:1 108:1                   | 188:3 192:16<br>193:6,15 220:18  | proportionality<br>90:2         |
| •                             | 116:13 127:15                 | , and the second se |                                 |
| prior 134:3 152:7             | 156:9 162:3                   | <b>programs</b> 13:14<br>48:2 102:17   | proposal 8:14                   |
| 205:14                        | 164:3 210:4                   | 48:2 102:17<br>114:16 125:14   | 54:18 112:9                     |
| prioritize 90:1               | 215:10 225:13                 | 129:20 137:17  | 197:22 200:2,14<br>208:15 216:8 |
| 106:4                         | 234:14                        | 138:5,16   | 208:13 216:8                    |
| priority 69:9                 | procrastinated                | 139:11,13  |                                 |
| 86:19 89:17                   | 41:15                         | 145:6,12   | proposals 110:22                |
|                               |                               | 1.0.0,12   |                                 |

|  | Pag                              | C 40                                    |                                   |
|--|----------------------------------|---|-----------------------------------|
| 198:3                                    | 204:10                           | pursuit 39:21                           | 228:1 232:20                      |
| propose 134:13                           | psychiatry 74:7                  | <b>push</b> 101:11 140:8                | questionable                      |
| proposed 124:18                          | <b>PTAs</b> 97:10                | 141:10 190:7                            | 62:20,21                          |
| proposing 111:10                         | puberty 44:11,22                 | pushback 95:12                          | questioned 234:10                 |
| protect 44:20                            | <b>public</b> 1:4 3:9 4:6        | pushed 41:7 108:5                       | questioning                       |
| 52:14 53:1 61:17                         | 8:19                             | 227:17 228:22                           | 172:22                            |
| 67:13 94:21                              | 11:9,15,17,19,22                 | 230:12                                  | questions 24:5,8                  |
| protected 147:4                          | 14:19                            | <b>pushing</b> 115:7,12                 | 60:16 82:1 88:10                  |
| 179:8 202:17                             | 30:14,16,21                      | 183:10                                  | 103:6 106:17                      |
| protecting 179:7                         | 35:22 40:9,16                    | puts 76:14 94:19                        | 117:10 127:7                      |
|  | 46:14,16,18,20,2<br>2 47:1 50:22 | putting 102:18                          | 135:12 137:22                     |
| protection<br>44:14,17                   | 51:4 52:6 57:1                   | 108:12 200:2                            | 144:5,13 146:2<br>149:9,12 150:18 |
| ,  | 66:3,15 76:3,6                   | 238:6                                   | 155:7,9 160:7                     |
| <b>proud</b> 76:17                       | 77:16,18                         | <b>Pyramid</b> 61:9,12                  | 164:19 169:5                      |
| <b>prove</b> 38:9 238:3                  | 78:15,17                         | 1 11 11 11 11 11 11 11 11 11 11 11 11 1 | 170:4 172:19                      |
| proven 192:3                             | 110:4,6,7 113:18                 |   | 191:21 192:4                      |
| proves 67:12                             | 124:14 127:11                    | quality 14:19 16:5                      | 195:11                            |
| -  | 130:9 148:6                      | 71:17 72:6                              | 204:19,22                         |
| <b>provide</b> 8:15 11:1 15:4 64:18 67:3 | 159:12                           | 160:14 195:5                            | 205:3,18 206:3                    |
|  | 160:15,16 162:9                  | 222:5,8                                 | 207:12,15 218:2                   |
| 68:10 69:3,15,17<br>76:20 99:1,2         | 216:6 231:20                     | question 51:9,21                        | 222:19 227:11                     |
| 104:11 123:4                             | 232:3,14 239:22                  | 73:14 88:20 90:6                        | 231:5,9 232:17                    |
| 124:21 140:10                            | 243:7 244:1,17                   | 92:2 94:1                               | 234:15                            |
| 150:8 165:21                             | published 157:19                 | 98:5,16 107:19                          | quick 66:13 76:20                 |
| 195:18 200:3                             | publishing                       | 129:18 130:3                            | 103:5,19 106:19                   |
| 213:20 221:15                            | 169:8,10,13                      | 131:18                                  | 160:7 242:16                      |
| 224:6 225:12                             | pull 21:1 36:1                   | 133:10,11                               | <b>quickly</b> 65:1 79:12         |
| 226:15 228:20                            | 54:14 226:10                     | 134:12 138:21                           | 111:16 215:3                      |
| 232:4                                    | 239:7                            | 140:9 151:8                             | quite 11:22 79:22                 |
| provided 79:22                           | <b>pulled</b> 43:19              | 155:18                                  | 83:2 89:2,5                       |
| providers 31:7                           | _                                | 169:1,8,17                              | 101:14 104:4                      |
| 74:10,12 152:17                          | <b>pulls</b> 43:16               | 170:15 174:10                           | 129:18 142:10                     |
| 177:19 199:12                            | purpose 26:16                    | 176:6 178:5                             | 164:14 175:10                     |
| 207:18 218:21                            | 32:11 140:9                      | 180:17 181:2                            | 178:9 202:14                      |
| 220:13 221:15                            | 211:16                           | 185:17,20,21                            | 203:12,20 210:6                   |
| 222:6 231:1                              | purposes 82:11                   | 186:14 190:13<br>191:16 193:21          | 234:4                             |
| provides 31:10                           | pursue 16:16                     | 191:10 193:21                           | quizzes 27:18                     |
| 65:22                                    | 142:16 146:22                    | 206:2 208:18,19                         | quorum 3:3                        |
|  |                                  | 209:9 216:9                             | 4:13,14 5:15,18                   |
| <b>providing</b> 11:19                   | pursuing 145:7                   | 217:1 222:20                            | quote 36:21                       |
| 66:5 104:22                              |                                  | 223:1,12 226:3                          | <b>quote</b> 30.21                |

|                   | 1 46                |                         |                    |
|-------------------|---------------------|-------------------------|--------------------|
|                   | reading 65:9,12     | 115:15 120:4,17         | 220:7 224:5        |
| R                 | 119:17 122:14       | 121:2,3,5               | recalibrating      |
| race 170:8        | 157:7 167:12        | 122:9,19 123:1          | 131:21             |
| raided 216:19     | 189:19 204:12       | 124:3 126:2             |                    |
|                   | reads 63:9          | 128:9                   | receive 14:18 18:2 |
| raised 152:19     |                     | 129:6,15,18             | 21:17 27:15        |
| 158:7 176:17      | ready 7:7 45:1      | 130:22 136:7            | 40:16 41:6 67:19   |
| 205:18 237:22     | 49:20 50:16         | 137:8 141:10            | 73:15 74:17        |
| raises 221:21     | 66:22 123:18        | 142:18 143:21           | 134:15 161:12      |
| isi               | 131:13 135:15       | 144:1,2,9 146:15        | 170:2 201:5        |
| raising 39:2      | 151:20              | 148:8,16 149:1          | received 22:14     |
| 198:17 234:15     | 153:18,19,20        | 150:2 155:18            | 34:8 176:16        |
| ran 163:9         | 154:1,11,14,15      | 156:14                  | 188:14             |
| range 72:17       | 161:9,10 164:14     | 157:18,21               |                    |
| 174:19            | 174:3,16 177:7      | 158:12,16 165:9         | receiving 62:20    |
|                   | 190:3 192:3         | 166:14,19               | 67:16 136:3        |
| rape 24:21        | 193:11 212:10       | 175:21 180:4,6          | recent 15:13       |
| 25:3,5,10 33:8    | 218:18 231:22       | 181:12 183:21           | 58:14,17 129:10    |
| 121:9             | 238:3               |                         | 138:21 139:21      |
| rare 80:16        |                     | 184:13,14,19            | 149:22             |
|                   | real 14:15 18:11    | 185:1,6,21              |                    |
| rarely 32:18      | 85:2 138:3 171:2    | 186:15,19               | recently 37:13     |
| rate 15:17 33:3   | 179:10              | 187:12 188:13           | 62:22 64:17        |
| 150:10            | 184:3,5,21 186:3    | 189:8,20 190:7          | 101:9              |
| 152:2,6,14 207:3  | 221:8 235:2         | 191:16 192:3,4          | recipient 127:16   |
| 209:4,5           | realities 68:7 80:7 | 193:2,19 194:14         | 179:15,17          |
| 215:7,10,11,20    | 134:20              | 195:21 196:1            | recipients 51:3    |
|                   | reality 10:15       | 199:10,13,18            | 148:2 149:14       |
| rates 33:4,22     | 126:5 148:13        | 201:13 202:3            |                    |
| 58:15 59:4        |                     | 204:6 205:14            | 179:7 180:5        |
| 206:22 215:20     | realize 23:3 37:1   | 206:6,14 210:22         | 186:6 205:9        |
| rather 32:5 147:3 | 159:21              | 215:2 222:7             | 208:7              |
| 220:12 227:4      | really 9:6 28:9     | 228:2,6,18 234:5        | recognition 6:1,3  |
| re 230:5,21       | 46:9 48:5 49:1      | 237:21                  | 40:2 148:19        |
| ,                 | 57:3 72:15 77:19    | realty 148:14           | 181:22 190:3       |
| reach 168:7       | 79:9,15 84:4        | reason 27:1 50:2,3      | recognize 10:3,12  |
| reaching 42:19    | 90:3,6 94:11        | 86:4 99:21              | 35:12 69:6,15      |
| 76:5              | 95:13 97:9,19       | 152:22 156:22           | 131:4 186:7        |
| react 88:2        | 98:12 100:19        |                         |                    |
|                   | 101:8,11            | 166:19 208:11<br>227:21 | recognized 31:6    |
| reacting 32:6     | 102:11,20,21        |                         | 54:1 157:5,9       |
| 87:16,17 88:1     | 104:1,20,21         | reasons 66:12           | 158:3,16 160:2     |
| readiness 114:7   | 105:12,22 106:3     | 126:14 146:13           | recognizes 137:10  |
| 129:15 187:4      | 109:7 113:21        | 150:3 170:5             | recognizing        |
| 188:1,11 192:15   | 114:11,14           | 203:10 210:11           | 144:12 177:8       |
| ,                 | 111,11,17           |                         | 177.14 1//.0       |

|                    | 1 46                           |                        |                                  |
|--------------------|--------------------------------|------------------------|----------------------------------|
| recommend 215:3    | regular 120:6,7                | relying 79:9           | 94:18                            |
| recommendations    | 123:2 126:7                    | 149:22                 | reproductive                     |
| 25:13              | 166:21,22 223:4                | remarked 131:14        | 100:12                           |
| recommends         | 228:16,20                      | remarking 94:11        | reputation 206:15                |
| 219:15             | regularly 4:8                  | remedial 132:12        | 210:13                           |
| record 5:11 30:6   | regurgitate 64:14              |                        | requested 226:20                 |
| 35:7 46:9 60:11    | reinforced 67:8                | remedy 127:22          | require 38:11                    |
| 205:12 244:7       | 103:15                         | remember 59:6          | 62:13 222:12                     |
| recorded 244:5     | rejected 142:13                | 78:11 122:6,7<br>127:4 | required 37:17                   |
| records 109:2      | rejection 170:5                | reminded 58:10         | 86:12 133:9                      |
| red 98:1,2         | relatable 20:5                 |                        | 134:1 204:3                      |
| redefining 236:21  | related 33:17 34:9             | removal 225:12         | requirement                      |
|                    | 68:21 105:20                   | remove 22:21           | 37:14 124:19                     |
| redirect 68:16     | 106:2 109:10                   | 223:13 224:6           | 145:22                           |
| reduce 15:5        | 201:6 244:8                    | removed 225:20         | requirements 42:9                |
| reduced 244:5      | relates 106:4                  | rename 233:6           | 111:22 118:10                    |
| reduction 15:17    | relations 240:10               | renaming 233:17        | 132:9 145:20<br>168:12 204:5     |
| Re-engagement      | relationship 37:20             | repeat 28:10           | 213:14 220:17                    |
| 229:6              | 100:9 106:10                   | repeated 106:9         | 221:8 222:2                      |
| re-enrolling       | relationships                  | 123:21                 | requires 13:17                   |
| 230:20             | 23:15 24:6 25:17               | repeating 119:20       | 157:6 166:3,7                    |
| refer 109:3        | 32:2,5 35:12,13                | replicate 148:22       | 219:11                           |
| reference 109:4    | 67:17,20 70:8                  | report 32:18 52:19     | research 17:3                    |
| 149:13             | 72:20 102:7<br>109:9,11 229:17 | 53:9 73:8 75:5         | 19:17 26:7 27:2                  |
| reflect 30:6 57:22 | ·                              | 161:4                  | 33:14 57:6 80:13                 |
| 80:7 84:14         | relative 244:11                | reported 1:18          | 158:22 184:6<br>185:5,6          |
| refreshing 102:11  | relatively 230:6               | 59:3,5                 | 201:15,17,18                     |
| regard 10:1 126:6  | relatives 67:18                | reports 54:4           | 205:4,7,13                       |
| regarding 51:2     | 126:2                          | representation         | 206:20 226:16                    |
| 109:8              | relax 28:3                     | 200:22                 | 234:11                           |
| regardless 130:1   | relearning 122:20              | representative         | research-based                   |
| regards 105:19     | release 30:3 37:2              | 2:10 6:2 105:5         | 13:11                            |
| regimentation      | 232:14                         | 180:11                 | researchers 85:5<br>115:5 201:21 |
| 105:15             | released 196:13                | representing           |                                  |
| region 141:12      | Relentless 74:20               | 204:2                  | reshaping 233:21                 |
| regions 217:17     | relevant 106:15                | represents 202:21      | resided 54:19                    |
|                    | 149:1 181:6                    | reproduction 63:6      | resident 40:10                   |
| regretting 50:1    |                                |                        | 60:8 100:8                       |

|                                 | rag                                   |                                       |                                  |
|---------------------------------|---------------------------------------|---------------------------------------|----------------------------------|
| 213:12                          | 76:2 78:21                            | 179:3 180:1                           | 187:7                            |
| residential 239:10              | responsiveness                        | 194:21                                | roster 176:1                     |
| residents 11:4                  | 71:18                                 | rigor 137:22 138:6                    | rote 63:19                       |
| 55:2 56:19 99:15                | result 68:9                           | 157:6 165:6,16<br>168:7 208:14        | roughly 132:19                   |
| 160:9 195:6                     | results 132:15                        |                                       | round 82:1 98:4                  |
| 200:16 218:8,22                 | retaliate 18:5                        | <b>rigorous</b> 137:6<br>182:17 185:6 | 155:10 160:5                     |
| resolution 240:3                | retest 218:17                         | 192:2 194:9                           | 164:16 172:19                    |
| resolutions 3:12                | retests 218:17                        | 224:20,21                             | 173:10,12                        |
| 238:16,19<br>241:17             | rethink 107:15                        | rigorously 13:13                      | 175:16 197:6,7<br>210:16 222:20  |
| resolve 19:2                    | retroactively                         | riot 52:16                            | 227:8                            |
| resolved 20:11                  | 208:10                                | rising 16:12 30:9                     | rounds 12:2 60:15                |
|                                 | return 53:14                          | 95:17 241:7                           | 127:4 197:12,15                  |
| resolving 61:20                 | revamp 119:11                         | risk 33:12 34:18                      | roundtable 58:8                  |
| resource 71:20                  | _                                     | 58:20 63:10                           | roundtables                      |
| resourced 79:7                  | revamped 156:19                       | 78:16 115:6                           | 190:19                           |
| resources 27:10                 | review 71:12<br>239:8                 | risky 15:5 33:13                      | route 115:8                      |
| 29:9 75:6 150:8<br>153:4 199:3  | reviewed 81:10                        | 34:20 75:3                            | 121:11 142:7                     |
|                                 |                                       | <b>rival</b> 95:19                    | 143:11                           |
| respect 191:8                   | reviewing 66:5                        | rivaling 100:3                        | routes 213:19                    |
| respected<br>141:20,22          | revise 80:5 83:3<br>84:14 85:20       | Rivas 110:6                           | row 27:5                         |
| respectful 61:19                |                                       | 124:10,11,13<br>128:18 130:5          | Royster 59:20                    |
|                                 | revised 13:8 15:7<br>16:4 23:12 31:15 | 179:14                                | 70:21,22 71:2<br>76:7 96:20 99:4 |
| respectfully 38:13              | 35:9 42:8 66:10                       | river 74:8,21                         |                                  |
| responded 17:17                 | 67:2 69:2 70:12                       | Rochester 240:16                      | rulemaking 13:16                 |
| respondents 75:19               | 71:8 72:16 81:12                      |                                       | rules 48:21 124:18               |
| response 4:18,20                | 83:2 86:7 88:14                       | role 31:16 198:14                     | run 19:15 140:1                  |
| 5:6 6:16,18                     | revision 9:9                          | roles 80:9 198:18                     | 152:21 171:2<br>207:18           |
| 7:5,11,13 8:1,6,8<br>47:4 78:22 | revisions 10:19                       | roll 4:12                             |                                  |
| 149:12 160:6                    | revisit 122:9                         | rolling 97:3                          | running 227:15                   |
| 216:15                          | rewarding                             | romance 39:9                          | rural 172:5,10                   |
| 242:6,8,18                      | 186:20,22                             | room 80:17                            | rush 100:2                       |
| responses 216:8                 | Rhodes 13:7                           | root 92:6                             | <b>Ruth</b> 2:7 5:1 144:1        |
| responsibilities                | Rhodes-Miller                         | Rosario 110:7                         | <b>Ruth's</b> 146:2              |
| 28:5                            | 12:11                                 | 124:14,21                             |                                  |
| responsibility                  | rightfully 213:13                     | 126:10,15 130:8                       | S 20.20                          |
| 23:10,11 67:4                   | <b>rights</b> 178:8,14                | 143:20 147:6<br>160:17 161:8          | sacrifice 39:20                  |
|                                 |                                       | 100.1 / 101.8                         |                                  |

|                          | Page             | <del></del>      |                                  |
|--------------------------|------------------|------------------|----------------------------------|
| sad 15:18 27:4           | 12:14,15 13:14   | 116:7,17 118:21  | 224:15,16 225:3                  |
|                          | 14:10 16:13,15   | 119:5 120:1      | 226:13 227:17                    |
| safe 24:3,16 31:14       | 18:2,3,14,15     | 121:1,4 122:6    | 228:1,20 229:10                  |
| 46:4 69:17 75:18         | 19:12,13 21:6    | 123:2,12         | 230:10,12                        |
| safer 9:11 21:20         | 27:17,22         | 124:15,21        | 240:6,12                         |
| 44:3                     | 28:1,14,15       | 125:8,13         | 241:2,6,19                       |
| safety 15:9 109:9        | 30:14,16,21      | 126:7,9,12,15,18 | , , ,                            |
|                          | 32:22 33:6 35:22 | ,20,22 127:11,18 | school-aged 62:1                 |
| sake 50:10               | 36:15 37:9       | 128:5,13,21      | school-based                     |
| <b>Sammy</b> 51:16       | 38:10,17 39:6    | 129:8,22 130:8,9 | 74:10                            |
| 59:17                    | 40:9,18,19,21    | 131:1 135:1      | schooled 36:9                    |
| sample 133:10            | 41:5,21          | 136:6,22         |                                  |
| 181:9                    | 42:1,7,14 43:11  | 137:3,10,18,20   | schoolers 58:12                  |
|                          | 44:1 45:15       | 138:3,17,22      | schooling 125:10                 |
| Sanchez 51:16,22         | 46:1,14,16,18,20 | 139:2,16 143:5   | school-like 148:13               |
| 59:17 65:19              | ,22              | 144:21 145:3,19  |                                  |
| 86:14 87:20 88:7         | 47:1,17,20,21    | 147:3,6 148:6,22 | schools 9:11 14:20               |
| 90:19                    | 48:1 49:11,17,21 | 149:1 151:5,9    | 18:19,20,21                      |
| sanitary 66:20           | 50:2,8,11,14,22  | 156:21 159:8,13  | 19:10 48:5,10                    |
| sat 22:10 84:22          | 51:4             | 160:10,17        | 58:9 68:1 69:9<br>73:7 74:1 76:3 |
| 155:2                    | 52:6,8,11,12,20, | 161:8,17,22      | 86:11 90:11 93:1                 |
|                          | 22               | 162:1,7,9,13     | 96:17 97:1 98:21                 |
| sauce 36:8               | 53:7,8,14,16,19, | 165:22           | 99:8,10 100:22                   |
| save 166:15              | 20 54:4,6        | 166:3,9,21,22    | 103:11 104:9                     |
| saw 153:3                | 55:5,7,9 56:3    | 167:9,19 168:12  | 107:5 113:6,7                    |
|                          | 58:3,5,22        | 176:15,17        | 120:6,7,19 121:6                 |
| <b>SBOE</b> 8:10         | 59:2,3,5,16 63:1 | 179:17 180:9     | 123:3 124:2                      |
| scale 132:8 153:2        | 64:9,10 66:3,15  | 182:8            | 130:18 131:12                    |
| scaled 152:17            | 67:10 68:1,13,19 | 183:14,15,16     | 138:7,8                          |
|                          | 70:1 71:1,15     | 184:22 187:20    | 147:18,19 148:3                  |
| scales 210:8             | 72:2             | 188:6 189:5,6,15 | 159:12 160:16                    |
| scary 104:20             | 73:8,9,11,12     | 193:3 194:6,7    | 161:17 162:16                    |
| schedule 163:16          | 74:3 76:17       | 200:3,7,9,10,12, | 189:7 198:5                      |
| scheduled 4:9            | 78:14,15 79:9,18 | 14 201:12,22     | 204:9 216:6                      |
|                          | 86:15 87:1,6     | 202:3,8,11,19    | 222:7 223:6                      |
| scholar 43:7             | 90:13 93:1       | 203:6,21 204:1,4 | 227:15                           |
| 240:17                   | 95:14,19 96:4,13 | 205:9,11 206:22  | 228:11,16                        |
| scholarship              | 97:16,17,21 99:7 | 207:3,6,7        | 230:2,10,19,21                   |
| 142:21 176:16            | 100:2,3 101:7    | 208:1,6,17       | · · · · ·                        |
| 177:3                    | 102:4 104:4      | 209:1,6,16,18    | science 3:12                     |
|                          | 105:1            | 210:2,14 211:14  | 106:21 108:6,14                  |
| scholarships             | 110:4,6,8,21     | 212:12           | 122:12 149:4                     |
| 135:5,8 142:13<br>225:15 | 111:13,22        | 213:12,22        | 167:13 189:18                    |
|                          | 113:18           | 215:6,9,14,18    | 204:12                           |
| school 8:16              | 115:3,11,13      | 220:2 221:2,12   | 238:17,22                        |

|                                  | 1 ag                          |                               |                                |
|----------------------------------|-------------------------------|-------------------------------|--------------------------------|
| 239:9,14,20                      | 150:22 174:18                 | 125:22 151:19                 | session 7:16                   |
| scientific 134:3                 | 175:14,17                     | 153:19 154:7,15               | sessions 163:9                 |
| scope 213:11                     | secure 31:14 75:9             | 239:12                        | setting 65:14                  |
| score 84:4                       | 188:9                         | sending 237:18,19             | 106:8 146:10                   |
| 219:6,9,12,13,14                 | seeing 140:4                  | sends 237:15                  | 222:9 225:3                    |
| scores 41:11                     | 163:22 172:13<br>233:11       | senior 16:12 21:5             | settings 147:21                |
| 154:13 174:11                    |                               | 25:22 166:10                  | 230:10,22                      |
| 176:4 208:22                     | seek 119:22<br>120:11         | 240:6                         | settle 196:9                   |
| 219:8                            |                               | seniors 241:7                 | seven 77:17                    |
| scoring 132:3                    | seeking 121:11                | sense 67:4 145:15             | 153:17 173:13                  |
| scratch 122:1                    | 235:11                        | 157:12 181:13                 | 222:16                         |
| screaming 43:21                  | seem 206:21                   | 217:2,7 223:16                | several 42:4 55:4              |
| screening 116:5                  | seems 97:17 100:4             | 228:19                        | 91:20 107:12                   |
|                                  | 105:17 168:10                 | sent 67:10 213:14             | 159:13 171:17                  |
| seal 221:5                       | 212:22                        | sentence 193:13               | 207:15 235:19<br>237:22        |
| search 53:5                      | 213:4,11,15<br>223:20         | separate                      |                                |
| season 241:11                    |                               | 178:17,19 204:6               | severe 33:16 34:22             |
| seat 118:3,10                    | seen 42:4 45:9<br>62:1 169:10 | 213:1,10                      | severity 25:5                  |
| seats 12:10                      | 174:16 205:7                  | separating 215:12             | sex 23:22 24:6,7,8             |
|                                  | 231:16 235:4                  | September 49:9                | 44:14 62:19                    |
| second 6:8,9<br>7:1,2,3,19,20    | selected 238:21               | series 37:7                   | 63:14 67:17 75:3               |
| 22:6 30:8 32:3                   | selective 203:15              | 208:11,14                     | 109:9                          |
| 53:19 55:12 81:4                 |                               | serious 26:11                 | sexual 16:22                   |
| 120:17 164:16                    | selectively 149:18            | 29:14 48:8 49:12              | 22:4,16                        |
| 167:11 172:19                    | self-advocacy                 | 137:4 232:4                   | 24:15,19,21<br>25:3,6,7,8,9,18 |
| 191:21 197:7                     | 95:21                         | serve 125:3 163:6             | 32:16 33:8,13                  |
| 223:12 226:10                    | self-destruct                 | 198:16                        | 58:6 62:17 63:5                |
| 227:8 230:14<br>242:1,2,22 243:1 | 65:13                         | service 31:7 34:8             | 94:18 105:19                   |
|                                  | self-esteem 26:13             | 36:18 53:13                   | sexuality 14:2                 |
| secondary 130:18<br>137:12       | sell 104:9                    | 75:20 139:12                  | 15:21 22:10                    |
|                                  | <b>sells</b> 169:11           | 188:2                         | 94:18                          |
| seconded 6:11<br>7:6,22          | semester 49:1,8               | services 58:9 75:1            | sexuality/gender               |
| ,                                | 173:14                        | 76:4 98:20                    | 21:19                          |
| seconds 180:18<br>185:20 195:9   | semester-long                 | 99:1,9 104:22                 | sexually 14:1                  |
|                                  | 22:11                         | 150:9 151:14                  | 15:10 59:6                     |
| section 13:17,19<br>37:15 90:1,3 | semesters 166:14              | 176:19 218:7<br>219:20 229:19 | <b>shadows</b> 184:16          |
| 152:8 175:18                     | 173:14                        |                               | Shalaura 46:22                 |
| sections 121:21                  | send 55:7 123:16              | serving 51:6                  | 52:4                           |
| Sections 121.21                  | Senu 33./ 123.10              |                               |                                |

| -b 127 17                               |                             | l l                                |                         |
|---|-----------------------------|------------------------------------|-------------------------|
| shame 127:17                            | <b>Shurer</b> 199:15        | sister 127:15                      | small 102:2             |
| shameful 25:15                          | <b>shut</b> 47:21           | sit 18:6 48:16,17                  | 132:22                  |
| shaming 24:15                           | shy 62:18 166:10            | 59:18 97:12                        | smaller 111:9           |
| 25:6                                    | sic 154:11                  | 164:22                             | <b>smart</b> 39:17 48:1 |
| <b>Shana</b> 30:19 40:7                 | sick 67:11                  | sitting 48:13<br>163:11            | smooth 81:6             |
| 41:17                                   | sides 133:13                | situation 202:16                   | <b>snail</b> 241:18     |
| <b>shape</b> 78:21                      | sign 47:7 182:9             | 203:9 228:8                        | <b>SNAP</b> 64:6        |
| share 24:4 54:17                        | 242:10,12                   | situations 14:6                    | <b>snapped</b> 240:14   |
| 62:11 70:1 72:22<br>169:15 177:12       | signal 236:10               | 41:4 43:14                         | snapshot 81:14          |
| 200:1 216:6,12                          | signals 237:16,19           | 44:2,5 115:16                      | Snyder 30:13            |
| sharing 57:2,3                          | signed 47:2                 | six 93:2,3 229:11                  | 35:20,21 36:3           |
| 217:22                                  | significant 34:11           | skill 139:20                       | sobering 59:7           |
| sharpened 39:1                          | 75:6 77:19,20               | skills 15:5 35:11                  | social 22:21 37:14      |
| Shawn 226:16                            | 82:19 106:6                 | 37:12 38:10 39:1                   | 62:8 98:22 99:9         |
| shear 179:6                             | 116:1 118:7                 | 42:13 59:8                         | 115:15 121:5            |
|   | 137:8 138:8                 | 61:14,16 62:15                     | 134:4 145:12            |
| she'd 205:1                             | 172:8,13 197:21             | 63:17,18 64:2                      | 157:10 167:13           |
| she's 6:2                               | 237:2                       | 68:11 72:13,18<br>77:13 79:2 106:7 | 175:20 178:7            |
| 60:2,4,5,7                              | significantly               | 109:8 114:17,18                    | 189:19 204:12           |
| 99:13,14 100:8                          | 146:22 181:7                | 118:20 125:17                      | 217:6 229:14            |
| 154:3                                   | signify 7:8                 | 126:10,11,19                       | societal 149:18         |
| <b>shift</b> 39:13 185:12               | signs 29:10                 | 132:6 133:22                       | society 62:18           |
| 187:6                                   |                             | 138:10,14                          | 125:2 146:5,12          |
| shifting 144:3                          | silos 114:14                | 139:18 142:4,14                    | socio-emotional         |
| shock 178:6                             | similar 35:1                | 150:15 151:15                      | 92:7                    |
|   | 103:20 165:16               | 157:7,8 159:15                     | sociology 36:13         |
| shop 191:9                              | similarities 191:5          | 165:9,11 182:14<br>187:5 188:11,12 | soft 38:22 150:15       |
| <b>short</b> 98:4 191:4<br>236:19 239:6 | Similarly 107:1             | 193:8,9,11 195:3                   | 151:15 159:15           |
|   | simple 40:1 96:11           | 203:3,21 205:8                     | 205:8 207:16,21         |
| shorter 199:6                           | 180:4 218:3                 | 207:16,21 208:4                    | 208:4                   |
| shortest 133:14                         | <b>simply</b> 39:17         | 209:4,14                           | solution 101:2          |
| shortly 169:4                           | 64:12 155:22                | skills-based 61:3                  | 180:4                   |
| shot 43:21 73:2                         | 237:10                      | skip 120:22                        | solve 77:9 89:14        |
| 82:4 99:12 229:5                        | single 22:7 28:6            | <b>Slate</b> 66:8                  | 100:4 189:22            |
| shown 203:2                             | 33:1 52:5 75:8              | sleep 28:10                        | solving 63:20           |
| shows 58:17                             | 84:15 93:1<br>106:13 123:16 | -                                  | 122:16                  |
| 179:9,13 190:15                         |                             | slew 212:8                         | somebody 18:6           |
|   | sir 203:12                  | slightly 165:8                     | 28:14                   |

|                           | 1 ag                              |                           |                          |
|---------------------------|-----------------------------------|---------------------------|--------------------------|
| somehow 96:13             | <b>sounds</b> 61:11               | spirits 40:3              | 21:14,16 22:4            |
| 120:15 136:4              | 92:15 98:10,19                    | spoke 17:10               | 23:12,16,19,22           |
| 170:22                    | 140:15 179:18                     | <u>-</u>                  | 24:11,16,18              |
| someone 32:19             | 194:2 207:8                       | spoken 144:4              | 25:14,15 26:5            |
| 37:6 41:9 43:18           | source 37:18                      | 216:14                    | 31:16 35:10,15           |
| 44:4 60:9 120:18          |                                   | <b>sports</b> 43:8 148:12 | 42:11 56:13              |
| 141:12,20 154:7           | sources 82:13                     | spot 214:22               | 57:13,16,17,19,2         |
| 160:13 202:9              | Southeast 52:7                    | <u>-</u>                  | 1 59:7                   |
| 212:11 227:21             | southwest 102:4                   | spouses 125:21            | 61:4,5,13,18             |
| 228:5 232:7               |                                   | spring 111:7              | 62:13 63:8,16            |
| 235:11                    | <b>space</b> 21:20 24:16<br>69:17 | Sprite 63:1               | 64:13 65:3               |
| someone's 214:8,9         |                                   | -                         | 66:6,11,14 67:3          |
| ,                         | speak 11:16 85:2                  | <b>square</b> 133:13      | 68:10 69:3,13,20         |
| somewhat 214:5            | 102:15 124:17                     | <b>staff</b> 10:4 11:17   | 70:13 71:8               |
| son 53:22 73:2            | 127:21 147:1                      | 14:11 49:5                | 72:5,12,16 76:18         |
| 99:12                     | 176:13                            | 121:22 229:10             | 77:1,9 78:22             |
| sooner 28:16              | 199:19,22 221:3                   | stage 40:2 44:10          | 79:5,13                  |
| 227:4                     | speaking 29:21                    | 53:21 130:15              | 80:5,6,15,20,22<br>81:11 |
|                           | 50:22 143:19                      | 131:6 148:16              | 82:18,20,21,22           |
| sophomore 22:9            | 160:8 223:10                      | stakeholder 8:18          | 83:1,12,21 84:10         |
| sorry 78:12 89:11         | speaks 72:7                       | 66:5 71:12                | 85:20 88:5,14            |
| 121:12 172:18             | 230:15                            |                           | 89:1,14 90:1,16          |
| 177:22 197:15             | <b>special</b> 9:6 58:3           | stakeholders 85:7         | 91:8,11,17,18,19         |
| 223:7 226:12              | 118:6 195:21                      | 97:5                      | 92:5,8,10,13             |
| sort 58:13                | 238:20 242:15                     | <b>stand</b> 54:18        | 94:13 95:20              |
| 104:6,13                  |                                   | 211:13 243:5              | 96:6,16,18,22            |
| 105:15,16                 | specialist 74:7,11                | standalone 93:20          | 97:2,3,4 101:21          |
| 107:14 131:16             | specific 167:8                    | standard 9:3              | 103:6,12                 |
| 137:13 138:2              | 178:10 197:22                     | 61:6,20 63:9              | 104:2,5,10,15            |
| 168:18 175:19             | specifically 20:14                | 83:18 145:1               | 105:21 106:5,21          |
| 181:2,22                  | 23:16 26:8 63:22                  | 165:4 206:1               | 107:17 111:21            |
| 184:3,10,13               | 216:9 229:8                       | 207:2 208:19              | 118:19 122:10            |
| 185:1 187:19              |                                   |                           | 131:14 145:17            |
| 192:5,9 193:4             | <b>spectrum</b><br>106:11,13      | standardize<br>209:11     | 156:18 188:9             |
| 194:8 197:11              | ŕ                                 |                           | 189:18 198:12            |
| 203:8 204:9               | spend 28:2 64:8                   | standardized              | 199:1,5 204:2            |
| 205:5 209:10              | 92:19                             | 210:4,7,8                 | 209:2,7                  |
| 210:3                     | spending 57:5                     | standards 3:10            | 212:3,4,5 213:1          |
| 220:12,16,19              | 122:21 143:17                     | 9:8,9                     | stands 216:21            |
| 228:11,21 230:9<br>235:13 | 196:15                            | 10:2,8,13,14,20           | start 13:1 30:22         |
|                           | spent 90:3 92:11                  | 13:9 14:15,21             | 44:21 47:8 50:16         |
| sound 211:17              | -                                 | 15:4,8 16:4 17:1          | 60:17 93:18              |
| sounded 220:16            | <b>spiffy</b> 237:15              | 19:5 20:12                | 94:17,19 100:7           |
|                           |                                   |                           | 7 1.17,17 100.7          |

|                                     | 1 46                               |                          |                               |
|-------------------------------------|------------------------------------|--------------------------|-------------------------------|
| 109:17 110:10                       | 238:5 239:11                       | stem 19:1 68:14          | strategies 62:15              |
| 113:14,15                           | stated 64:12 200:5                 | step 50:22 51:4          | 69:15                         |
| 125:16 127:8<br>146:16 164:11       | 201:14                             | 80:12 110:5              | straw 49:11                   |
| 187:6 198:1                         | state-managed                      | 120:15 179:11<br>228:2   | Street 1:12                   |
| 234:15                              | 198:5                              |                          | streets 46:4                  |
| started 36:7 79:14<br>82:17,20 83:3 | statement 84:2<br>181:3 216:12     | stepping-stone<br>89:20  | strength 36:18<br>37:2 235:22 |
| 177:7                               | state-recognized                   | steps 28:18              | strengthened                  |
| starters 25:2                       | 183:17                             | steward 144:11           | 235:16                        |
| starting 47:10                      | states 55:17 63:15                 | <b>STI</b> 63:13 94:22   | stress 27:10,14,16            |
| 101:21,22                           | 83:2,3,9 91:1                      | stick 197:4 207:5        | 28:12 29:3,11                 |
| 117:21 164:16                       | 120:9 130:18<br>147:16 148:1       | 220:6                    | 45:6,8,10,14                  |
| 205:20                              | 158:20                             | stiff 168:13             | 72:10 73:20                   |
| state 1:3 3:6,7                     | 160:3,18,21                        | stigma 128:3             | 74:19,20                      |
| 4:4,6,8,10 5:18<br>8:12 9:19        | 161:13,21 172:8                    | 157:11 170:1             | stressed 28:8 45:7            |
| 10:4,7,21,22                        | 190:11 211:6,7                     | 186:16 200:21            | stressful 78:19               |
| 13:4 16:18 17:6                     | 213:4<br>217:3,10,17               | 206:8,12 217:15          | stretch 99:6                  |
| 37:5 38:6                           | 217.3,10,17                        | 224:10,11<br>233:21      | 104:18                        |
| 40:3,12                             | state's 147:4                      | 234:17,20                | stretched 79:3                |
| 42:11,17,21<br>47:18 50:14 51:2     | States 34:2                        | 236:7,21                 | stretching 99:6               |
| 52:9 55:15 56:18                    | 54:20,21 55:11                     | stigmas 22:21            | 107:8                         |
| 65:20 82:22                         | statewide 31:6                     | 184:5 233:20             | strike 115:2                  |
| 89:22 92:3                          |                                    | <b>STIs</b> 63:9,11      | strikes 171:17                |
| 110:22 117:4<br>118:19 124:11       | statistic 41:2<br>147:14           | <b>STI's</b> 65:11 94:21 | striking 5:22                 |
| 127:21 134:16                       | statistical 196:10                 | stone 208:22             | string 237:7                  |
| 135:18 136:3,12                     | statistician 179:20                | stop 19:8 32:7           | strong 98:19 196:2            |
| 137:9 140:18                        |                                    | 52:18 167:17             | 229:16                        |
| 141:8 142:19                        | statistics 73:6<br>78:2,3,7 157:16 | 204:17                   | stronger 118:20               |
| 148:2,3 155:22<br>156:7,15 158:20   | 196:6,8 201:14                     | stores 75:20             | 137:13                        |
| 159:19 162:2                        | 202:14 203:14                      | stories 57:2 78:8        | strongly 20:12                |
| 180:5 185:13                        | 215:4 226:10                       | 128:7                    | 86:6 151:11                   |
| 186:22                              | stay 19:6 82:1                     | storm 99:14              | struck 168:2,6                |
| 188:10,19<br>194:10 198:15          | 121:5,6,7 166:13                   | story 41:8 127:13        | 191:4,14 198:11               |
| 212:17 213:2                        | 176:19 228:14<br>230:5             | straight 22:11,20        | 227:14                        |
| 215:5 217:5,14                      |                                    | 135:1,2 158:19           | structure 89:16               |
| 219:8 221:5,8                       | staying 121:4                      | strand                   | 162:15,17 167:9               |
| 233:14 235:12                       | STD 63:2                           | 61:14,18,21              | structured 183:7              |
|                                     |                                    | ·                        |                               |

|                                | 1 ag             |                         |                   |
|--------------------------------|------------------|-------------------------|-------------------|
| structuring 85:10              | 89:18 91:22      | 209:1,6 210:9           | 171:20,22         |
| struggle 68:7                  | 94:2,5,6 95:21   | 216:3 218:19            | succeed 121:16    |
| 185:1                          | 102:9 105:10,11  | 221:3 227:16            | 25.16             |
|                                | 113:7,8          | 228:8,15,21             | success 35:16     |
| struggles 72:22<br>117:14      | 115:7,10,19      | 229:9 238:20            | successes 38:22   |
|                                | 116:2,22 117:1   | 239:13,18               | successful 56:20  |
| struggling 144:10              | 118:7,8          | 241:15                  | 65:15 132:21      |
| 184:1,13                       | 119:12,21        | student's 18:11         | 150:12            |
| student 2:10 6:1               | 120:6,13         | 19:19                   | 159:14,16 225:5   |
| 30:9 40:9 41:21                | 123:16,20 124:1  | Students 37:17          | ·                 |
| 52:5 63:1                      | 126:10 129:2,19  |                         | successfully 8:16 |
| 105:5,9 117:3                  | 130:4,12         | 61:15 67:10             | 200:4             |
| 129:6 136:4                    | 131:5,14,19      | 68:13 69:6 116:6        | successive 152:1  |
| 148:4,6 151:14                 | 132:17,20 133:2  | 118:19 120:11<br>141:18 | succinct 232:20   |
| 161:8 167:8                    | 134:6            |                         |                   |
| 174:15,17                      | 135:4,10,13      | studies 37:15           | suffer 34:11,21   |
| 183:13 189:6                   | 137:17           | 125:17 134:4            | suffice 98:11     |
| 230:11,18 231:3                | 140:12,16 141:3  | 167:13 175:20           | suggest 201:7     |
| 235:6,11                       | 142:11,16        | 189:19 201:20           | 208:4             |
| ĺ                              | 143:21 144:12    | 204:13 208:3            |                   |
| students 8:21 9:4              | 145:5 146:4,8,19 | studying 202:6          | suggested 108:19  |
| 10:9,16 11:2                   | 147:5 148:12     | 219:2                   | 150:4             |
| 14:21 15:4 18:9                | 149:16 150:22    |                         | suggesting 207:1  |
| 19:7,10 20:3,5                 | 151:1,3,11       | stuff 43:22 89:5        | suggests 205:8    |
| 21:9,16,21                     | 155:12,16        | 96:11 166:6             |                   |
| 22:2,5,12,19,20                | 156:5,14         | styles 70:16            | suicidal 27:1     |
| 23:6,13                        | 157:7,11,20      | subject 65:7            | suicide 27:6 29:4 |
| 24:3,7,17,19                   | 159:11,21        | -                       | 58:14             |
| 29:7 31:22 32:22               | 162:11,18        | subjects 41:14          | summarize 56:15   |
| 33:6 35:11,17                  | 163:2,15 164:7   | 42:3 121:21             |                   |
| 36:9 37:11                     | 167:4,10,15      | 122:11 144:17           | summer 190:20     |
| 38:4,9,10,12,16,               | 168:7 171:21     | 145:17 168:8            | 240:15            |
| 18,22 39:3,18<br>40:1 41:22    | 173:10,18,19,22  | 204:12 213:17           | super 221:2       |
|                                | 174:4 175:12,15  | submitted 196:16        | superintendent    |
| 42:12,15,17 44:7               | 176:4,12         | substance 33:12         | 3:7 9:16,19       |
| 48:6,8,20                      | 177:6,13         | 70:10                   | 11:10 13:17 14:8  |
| 55:5,16 56:11,13               | 182:5,11         |                         | 76:10 111:8       |
| 58:11,22                       | 186:9,12         | substandard 70:5        | 112:5 196:22      |
| 59:3,4,5,8,12<br>61:7          | 188:13,16        | substantially           | 197:3,16 198:4    |
|                                | 189:20 192:4     | 158:6                   | 215:5             |
| 62:5,7,14,20                   | 194:9,11,15      | substantiated           |                   |
| 63:12 64:3,15,16<br>68:1 70:14 | 195:19 198:20    | 171:1                   | superintendent's  |
| 73:7,8,11,12                   | 200:9 203:16     |                         | 30:2 55:3         |
| 74:3 78:15 83:15               | 204:4 205:15     | substantive 127:7       | 56:8,10 111:1,10  |
| 14.5 (0.15 05.15               | 206:21 208:6     |                         | 124:19 126:15     |

| 185:14 186:5                             | surprise 232:21                               | tack 230:13                     | 156:16 172:7                         |
|--|---|---------------------------------|--------------------------------------|
| 188:20 191:6,22                          | surrounding                                   | tailored 58:1,2                 | 178:16 179:3                         |
| 192:6 193:21                             | 203:5   | ĺ                               | 181:20 184:12                        |
| 206:9 212:17                             |   | takers 150:19                   | 204:6,8,17 212:1                     |
| supply 191:19                            | survey 17:12,17<br>34:1 58:21                 | 154:21 173:2<br>214:19          | 213:6,7,8 227:15                     |
| support 31:13                            | 149:14 150:1                                  |                                 | talks 133:12                         |
| 41:18 52:9 55:8                          |   | taking 27:21 37:3               | tangible 38:10                       |
| 56:18 58:8                               | surveying 80:13                               | 43:18 81:17                     |                                      |
| 66:1,13 71:7                             | surveys 17:4,7                                | 86:19 98:21                     | targets 24:9                         |
| 72:4 90:18 98:20                         | 26:6  | 99:14 115:10<br>118:13 152:7    | task 38:1 121:19                     |
| 117:4,8                                  | survival 69:11                                | 158:15 161:1,2                  | 129:4                                |
| 126:15,21 150:2                          | survivors 31:13                               | 169:18,21                       | tasks 98:22                          |
| 161:12 177:16                            |   | 193:18 226:4                    | tassels 39:13                        |
| 178:13 185:4                             | suspended 53:10                               |                                 |                                      |
| 202:19 211:1                             | 68:13,19 87:12                                | talents 41:7                    | taught 13:19 15:1                    |
| supporting 56:17                         | suspension 64:10                              | talk 18:1,21                    | 16:1 22:9 28:17                      |
| 154:19                                   | Sweeny 30:11                                  | 28:14,19 43:10                  | 36:4,6 37:7 42:2<br>63:6 66:2 67:1,8 |
| supportive 102:17                        | sweet 214:22                                  | 44:1 45:19 49:5                 | 68:16 92:6 96:14                     |
| 123:4 151:14                             |   | 71:9 74:6 77:1                  |                                      |
| 176:19                                   | swinging 45:20                                | 79:11 96:9                      | taxpayers 126:12                     |
| supports 14:10                           | switch 146:22                                 | 100:12 105:7,10<br>107:21 115:9 | <b>Taylor</b> 240:11                 |
| 24:22 101:11                             | sympathetic 186:1                             | 117:11 120:15                   | teach 23:11 45:22                    |
| 103:2 179:11                             | , <u>, , , , , , , , , , , , , , , , , , </u> | 128:11 136:20                   | 62:7 83:15                           |
|  | <b>symptoms</b> 28:18                         | 145:13 146:17                   | 93:12,20 94:1                        |
| <b>supposed</b> 29:7<br>47:20 48:3 63:12 | <b>SYNDER</b> 30:17                           | 163:9 185:7                     | 95:14 101:22                         |
| 86:16 87:9                               | synergies 106:20                              | 206:16                          | 106:1,12 183:8,9                     |
|  | 107:11  | 209:19,20                       | teacher 14:9 24:4                    |
| Supreme 178:18                           | system 14:9                                   | 215:19 229:2                    | 30:13 35:21                          |
| sure 20:21 54:17                         | 77:16,18 107:13                               | 239:19                          | 37:16 38:17                          |
| 81:21 89:3 92:1                          | 116:1 148:7                                   | talked 99:11                    | 48:11 59:16                          |
| 94:11 101:12                             | 192:21 193:2                                  | 100:10 103:21                   | 60:21 64:18 70:3                     |
| 107:10 120:17                            | 228:22 230:14                                 | 104:1,2 105:3                   | 83:14,18 91:8,9                      |
| 135:17 137:16                            | 236:22 237:5                                  | 112:4 115:6                     | 92:9 93:6,19,21                      |
| 152:19 158:2,11                          | systems 152:19                                | 116:22 129:6                    | 101:6 108:6,9                        |
| 164:5 187:7                              | 178:16  | 140:15 203:22                   | 161:11                               |
| 190:8 194:12                             |   | 206:8 230:9                     | teachers 17:5 18:8                   |
| 211:12 218:5<br>222:5 224:9              | T   | talking 18:3 20:10              | 23:11 44:5 48:8                      |
| 226:1,18 229:4                           | T.V 155:15                                    | 26:9 44:13                      | 49:2 59:11 71:22                     |
| 232:6 234:22                             |   | 89:15,16 99:19                  | 80:21 81:4,6                         |
| 237:1,13 238:15                          | table 46:8 47:10                              | 104:7 113:11,12                 | 84:19,22                             |
| ŕ  | 80:8 235:7                                    | 118:3 133:17                    | 85:4,8,12 95:6,7                     |
| surface 83:16                            | tabled 111:6                                  | 134:4 155:19,20                 | 96:2 99:5 101:10                     |
|  | (866) 448                                     |                                 |                                      |

| 104:14,18,20<br>106:12 107:8<br>121:22 133:6<br>153:5 216:13<br><b>teacher's</b> 83:11<br>84:18<br><b>teaches</b> 102:3<br><b>teaching</b> 22:1<br>24:13 25:16,17 | ten 52:14 173:13<br>tend 18:15 62:18<br>74:21 185:10<br>tenure 195:15<br>Terees 46:15<br>term 38:19 39:10<br>199:6<br>terms 58:5 79:21 | 174:12,18<br>178:21<br>182:12,21<br>183:3,5 186:18<br>194:9,10 204:13<br>210:1 211:15<br>218:4,5,9,10,11,<br>12 219:6,7<br>224:12,20,21 | thank 5:17 9:21<br>11:10 12:21 13:5<br>16:8,9 20:16,17<br>25:19,20<br>29:16,17,20 30:4<br>35:5,8,18,19<br>40:5 43:2,3<br>46:4,6 50:18,19 |
|---|--|---|--|
| 106:12 107:8<br>121:22 133:6<br>153:5 216:13<br><b>teacher's</b> 83:11<br>84:18<br><b>teaches</b> 102:3<br><b>teaching</b> 22:1<br>24:13 25:16,17                 | 74:21 185:10 tenure 195:15 Terees 46:15 term 38:19 39:10 199:6 terms 58:5 79:21  | 182:12,21<br>183:3,5 186:18<br>194:9,10 204:13<br>210:1 211:15<br>218:4,5,9,10,11,<br>12 219:6,7  | 16:8,9 20:16,17<br>25:19,20<br>29:16,17,20 30:4<br>35:5,8,18,19<br>40:5 43:2,3   |
| 153:5 216:13<br>teacher's 83:11<br>84:18<br>teaches 102:3<br>teaching 22:1<br>24:13 25:16,17  | 74:21 185:10 tenure 195:15 Terees 46:15 term 38:19 39:10 199:6 terms 58:5 79:21  | 183:3,5 186:18<br>194:9,10 204:13<br>210:1 211:15<br>218:4,5,9,10,11,<br>12 219:6,7   | 25:19,20<br>29:16,17,20 30:4<br>35:5,8,18,19<br>40:5 43:2,3  |
| teacher's 83:11<br>84:18<br>teaches 102:3<br>teaching 22:1<br>24:13 25:16,17  | tenure 195:15<br>Terees 46:15<br>term 38:19 39:10<br>199:6<br>terms 58:5 79:21   | 194:9,10 204:13<br>210:1 211:15<br>218:4,5,9,10,11,<br>12 219:6,7   | 29:16,17,20 30:4<br>35:5,8,18,19<br>40:5 43:2,3  |
| 84:18 teaches 102:3 teaching 22:1 24:13 25:16,17  | Terees 46:15<br>term 38:19 39:10<br>199:6<br>terms 58:5 79:21  | 210:1 211:15<br>218:4,5,9,10,11,<br>12 219:6,7  | 35:5,8,18,19<br>40:5 43:2,3  |
| 84:18 teaches 102:3 teaching 22:1 24:13 25:16,17  | term 38:19 39:10<br>199:6<br>terms 58:5 79:21  | 218:4,5,9,10,11,<br>12 219:6,7  | 35:5,8,18,19<br>40:5 43:2,3  |
| teaches 102:3<br>teaching 22:1<br>24:13 25:16,17  | 199:6<br><b>terms</b> 58:5 79:21   | 12 219:6,7  |  |
| teaching 22:1<br>24:13 25:16,17   | 199:6<br><b>terms</b> 58:5 79:21   | , , , , , , , , , , , , , , , , , , ,   | 46:4,6 50:18,19  |
| 24:13 25:16,17  |  | 224:12.20.21 L  | ′′ _   |
|   |  |   | 52:1 54:8,9,12   |
|   |  | 231:16 238:5  | 56:21,22 57:1,11   |
| 32:4 36:7 60:21   | 98:11,12 102:22  | testify 13:6 21:14  | 65:16,17   |
| 61:10 84:5,7  | 106:7 117:19   | 60:14 76:11   | 70:19,20 76:7,11   |
| 95:8 96:4 103:13  | 146:1 148:18   | 124:12 195:15   | 81:19,20 87:19   |
| 104:5,15  | 165:5 169:22   |   | 88:8,11 93:13,16   |
| team 11:13 63:20  | 201:3,10   | <b>testifying</b> 47:18<br>151:2  | 103:5 105:6  |
| 176:19 189:15   | 203:3,8,11   |   | 106:2,19 108:21  |
| 199:10,16 241:1   | 207:16 208:8,16  | testimony 11:19   | 109:18,19  |
| , , ,   | 209:9 214:12   | 12:3 20:16  | 113:16   |
| teams 161:11  | 215:18 218:18  | 29:16,18 35:7   | 119:14,16  |
| 241:1   | 220:10 229:13  | 40:11 43:4  | 124:8,9,11   |
| tears 127:14  | 235:22   | 46:5,7 47:12  | 127:2,9 129:13   |
| tech 62:8   | Terrace 99:19  | 54:8 57:9 60:11   | 134:7,8,10,11  |
|   | 100:18   | 72:21 76:19 78:2  | 138:18   |
| technical 31:10   | terrible 121:8   | 79:22 81:22   | 143:12,15,16   |
| 191:7   |  | 82:17 88:13 89:9  | 149:6,8 155:7,11   |
| techniques 87:4   | terribly 221:11  | 95:17 99:11   | 164:15 169:3   |
| technology 32:17  | terrific 112:7   | 108:22 114:20   | 172:21 178:1,4   |
| 61:21 62:3,5  | 195:17   | 119:2 127:3   | 180:20,22  |
| 108:20  | territories 219:22   | 133:11 146:7  | 184:19 191:3   |
|   |  | 196:16 197:5  | 195:13 196:12  |
| teen 12:12  | Tesfa-Adams  | 227:13,14,20  | 199:21 204:21  |
| 15:11,14,17,19  | 46:21 54:19  | 244:4   | 210:15 215:21  |
| 32:8,10,14  | test 37:6,17   | testing 69:9 116:5  | 216:2 218:1  |
| 33:4,10,13  | 41:10,11,12  | 169:13 173:11   | 224:2 225:10   |
| teenage 26:18   | 42:10 49:18 69:9   | 175:13 209:14   | 231:7 236:16,18  |
| teens 17:11,15,16   | 86:19 118:16   | 218:7   | 238:7,14,15  |
| 19:18,20  | 121:20,21  | 219:10,15,20  | 239:4 242:9  |
| 24:12,13 26:11  | 123:17,19  | 220:8   | thanks 47:13   |
| 27:13 29:10,13  | 130:2,22 150:19  | tests 165:6 182:16  | 54:16 57:10  |
| 32:1,18 34:11   | 153:9,11,16,19   | 219:20 220:10   | 105:9 196:14   |
| · ·   | 154:21 155:2   |   | 210:19 217:19  |
| teeth 103:1   | 156:6 158:15   | Texas 221:4   | 238:9  |
| telephone 11:18   | 164:22 165:4   | text 37:21  | that's 12:22 17:19   |
| temper 45:16  | 167:10 173:2   | texts 37:18   | 26:18 41:4 44:17   |

|                                | rag                 | C 32                    |                     |
|--------------------------------|---------------------|-------------------------|---------------------|
| 53:11 60:6                     | 45:22 64:4 67:13    | 187:21 189:21           | today 13:6 17:9     |
| 82:7,10 83:10                  | 75:2 101:22         | 193:5 194:15            | 26:9 47:7 66:7      |
| 84:16 87:17 88:3               | 111:4 113:6         | 216:18 239:21           | 71:5 77:21          |
| 90:14 91:5                     | 120:12 125:12       |                         | 78:7,21 80:12       |
| 92:17,21 93:2                  | 126:1 141:19        | they've 36:5 78:3       | 114:5 124:13        |
| 96:7 97:11 98:8                | 150:16 171:15       | 116:19 120:18           | 158:10 161:12       |
|                                | 130:10 1/1:13       | 128:6 131:6,7           |                     |
| 99:8 100:7,17                  | Theoretically       | 132:6 163:19            | 205:15              |
| 101:2 102:12,21                | 235:11              | 184:19 194:16           | ton 181:13          |
| 103:16 104:19                  | therapists 104:16   | 199:12                  | tonight 6:2 8:20    |
| 105:12 106:3                   | _                   | <b>thin</b> 107:8       | 12:6 30:18 54:10    |
| 107:6,14 108:11                | thereafter 244:5    |                         | 76:16,19 77:10      |
| 111:20 113:2                   | therefore 22:12     | third 4:9 49:8 59:2     | 110:9 143:16        |
| 114:19                         | 25:9 29:4 54:5      | 133:15 240:18           | 212:1 220:19        |
| 117:21,22                      | 92:9 145:19         | Thirty 75:8             |                     |
| 118:21 120:12                  |                     | · ·                     | tonight's 5:22      |
| 128:8,10 130:3                 | there's 86:21 95:2  | Thirty-five 173:22      | tons 86:21          |
| 131:2 133:9                    | 101:17,19           | thorny 170:14           |                     |
| 138:6 139:15                   | 105:17 112:8        | thoroughly 112:20       | tool 61:22 86:7     |
| 140:20 142:2,7                 | 115:5 128:12        |                         | 90:14 103:8,9       |
| 143:7 145:1,4,18               | 130:6 131:16        | thoughtful 10:13        | 237:15              |
| 146:16 147:13                  | 141:8 144:7         | thoughts 27:2           | tools 59:11 65:14   |
| 148:8 149:21                   | 153:21 154:2,6      | 145:10 181:1            | 90:17               |
| 150:16 152:1,3                 | 184:6 186:16        | 199:8                   |                     |
| 153:19 156:2                   | 215:10 219:1        |                         | <b>tooth</b> 66:19  |
| 157:14,19 161:7                | 233:11              | thousands 200:15        | top 224:22          |
| 163:7 170:14                   | they'll 91:5 106:14 | threatened 34:16        | topic 20:7 68:2     |
| 172:1 173:19                   | they're 45:4 72:14  | threats 32:15           | topics 68:4         |
| 175:3,7 177:4                  | 79:2 81:3 86:16     | three-minute 12:2       | *                   |
| 180:17 184:7,17                | 87:5,16,17,20       |                         | total 218:12        |
| 185:1,6,14,21<br>186:15 187:15 | 89:20 95:10         | thrive 69:12,19<br>75:7 | totally 92:1 140:11 |
|                                | 104:17 114:17       |                         | touch 18:6 112:10   |
| 189:20 190:5,12                | 116:8,13,14,20      | throughout 23:2         | 176:19              |
| 193:14 194:22                  | 119:6 120:20        | 48:1 150:16             |                     |
| 195:7,21                       | 123:5 126:13        | throw 53:4 222:22       | touched 73:6        |
| 206:6,16 208:19<br>214:11,13   | 132:10 133:16       | tickled 38:18           | <b>tough</b> 173:19 |
| 214.11,13 219:13 227:5         | 135:5 138:15        |                         | tougher 133:4       |
| 232:4 234:1,17                 | 139:5,9,19          | <b>Tier</b> 201:3,6     | toward 23:22        |
| 237:21 238:3,4                 | 140:14              | Tiera 5:9               | towards 40:11       |
| theirs 83:3                    | 148:15,17           | Tierra 2:9              |                     |
|                                | 151:20 155:16       |                         | 163:6 173:11        |
| theme 224:4                    | 164:13              | <b>till</b> 49:17       | 174:5 177:9,13      |
| themes 224:3                   | 168:13,17,19,20     | <b>tip</b> 165:14       | 215:6               |
| themselves 44:20               | 175:19 181:9        | tobacco 14:4            | <b>track</b> 161:8  |
| memserves 44:20                | 185:13 186:11       | 1000000 11.1            | 176:11,12           |

|                                  | 1 ag                            |   |                               |
|----------------------------------|---------------------------------|---|-------------------------------|
| 177:1,3                          | 118:17 128:15<br>153:1,7        | 155:21 157:12<br>181:19 224:19            | typewriting 244:6             |
| <b>trade</b> 112:19              | transitioning                   | 244:7                                     | <b>typically</b> 38:11 205:11 |
| trade-offs 112:21                | 128:22                          | truly 36:4 135:17                         | 203.11                        |
| 196:1                            |                                 | 182:1,4 234:10                            |                               |
| tradition 167:8                  | transitions 24:1                | 238:2                                     | U.S 75:15                     |
| traditional 52:11                | translate 118:3                 | truncate 110:15                           | 122:8,12 125:13               |
| 65:7 85:5 126:20                 | transmitted 14:1                | truncated 113:4                           | UDC 27:21 176:17              |
| 167:14 170:7                     | 15:10 67:15                     |   |                               |
| 204:4,9 208:6<br>210:14 213:7,12 | transparent 10:18               | trust 219:22                              | <b>UDC's</b> 144:19           |
| 215:13 216:5                     | Transportation                  | <b>truth</b> 15:18 157:18                 | ultimately 188:7              |
| 230:12,16,18,21                  | 229:18                          | try 12:3 19:10                            | <b>unable</b> 69:6 111:2      |
| traditionally                    | <b>trash</b> 43:18              | 28:7 29:2 77:20                           | 139:13                        |
| 157:17                           | trashcan 43:20                  | 81:1 104:9 113:3<br>191:4 232:8           | unacceptable                  |
| tragic 16:7                      | trauma 58:9,13                  | 239:17                                    | 33:22                         |
| S                                | · ·                             |   | unattended 68:8               |
| train 103:10,13                  | <b>trauma-based</b><br>89:18    | <b>trying</b> 28:10 49:19 99:14 100:19,21 | unbreakable                   |
| trained 104:17                   |                                 | 104:16 121:15                             | 70:18                         |
| trainers 133:6                   | travel 239:13                   | 123:21 131:16                             | uncle 52:17                   |
| 153:6                            | treat 210:22                    | 156:13 160:19                             | uncomfortable                 |
| training 14:9                    | treatment 74:14                 | 162:4 164:20                              | 95:8                          |
| 31:10 114:13                     | tremendous 91:9                 | 173:3 177:17                              | underclass 184:14             |
| 125:5                            | 151:10                          | 183:4,19 213:20                           |                               |
| 139:13,15,19<br>167:22 182:7     | 195:17,19                       | turn 9:15 70:17                           | under-credited<br>200:13      |
| 207:17                           | tremendously                    | 124:3 180:18                              |                               |
| <b>trains</b> 76:14              | 146:10                          | turned 52:16                              | undergo 220:5                 |
|                                  | trendsetters 90:21              | Turning 32:8                              | undermining                   |
| trait 147:4                      | 109:6                           | 33:19 86:8                                | 138:2                         |
| traits 235:8                     | triangle 133:17                 | tweaking 222:1                            | under-                        |
| trajectories                     | tried 40:19,21                  | <b>Twelve</b> 73:11                       | represented<br>224:7          |
| 134:21                           | 42:20 52:21 89:2                | Twenty 59:4                               |                               |
| trajectory 171:12                | Trinity 135:14                  | twice 27:21 28:1                          | underserving<br>224:14        |
| transcribed 1:18                 | trips 54:3 149:5                | 84:16                                     |                               |
| transcript 130:20                | <b>Trivoria</b> 46:13           | two-thirds 173:20                         | understand<br>23:4,14 24:12   |
| 141:5 156:10                     | 47:15                           |   | 34:6 48:19 62:10              |
| transfer 142:6                   | trouble 19:15                   | two-tier 236:22                           | 63:12 67:20                   |
| transgender                      | 71:14                           | two-year 143:3                            | 68:16 73:17                   |
| 109:10                           |                                 | type 28:16 73:16                          | 87:18 89:20 92:2              |
| transition 114:2,7               | true 97:3 144:2<br>146:14 152:3 | types 17:14                               | 100:19                        |
| transition 117.2,/               | 170.17 132.3                    | <u>l</u> _                                |                               |

|                                | rag                             | C 34                                  |   |
|--------------------------------|---------------------------------|---------------------------------------|---|
| 112:21,22 113:1                | unit 93:2 221:9                 | 147:21 172:2,12                       | veterans 156:20                         |
| 119:21 133:16                  | United 34:2                     | <b>urge</b> 126:21                    | veteran's 171:8                         |
| 136:6 140:13<br>144:2 154:4,17 | 54:19,21 55:11                  | 198:14                                | <b>VI</b> 3:7                           |
| 156:7 164:20                   | units 106:1 212:8               | urgent 13:9                           | <b>viable</b> 194:14                    |
| 165:22                         | 221:20                          | usable 83:14                          | vice 110:6 124:13                       |
| 182:15,19                      | universe 220:1                  | <b>USDA</b> 61:9                      | Vice-president 2:4                      |
| 190:16 199:13<br>211:22 214:17 | universities                    | useful 17:8                           | victims 33:7,11                         |
| 223:21 228:6                   | 149:17 159:6<br>188:18 203:13   | uselessness 26:14                     | 35:2 58:9                               |
| 229:20                         |                                 | usually 29:11                         | victories 134:13                        |
| understandable                 | university 36:12<br>43:10 95:18 | 32:20 125:10                          | viewing 4:6                             |
| 88:17                          | 141:1 203:16                    | 144:8 239:17                          | VII 3:9                                 |
| understanding                  | 240:9,16                        | utilize 61:15                         | VIII 3:10                               |
| 63:19 67:6,14<br>68:22 91:19   | unless 63:5 123:17              |                                       |   |
| 110:8 139:1                    | 140:18                          | <u>V</u><br>vacation 199:17           | vio1ence.2 33:3                         |
| 196:2                          | unprofessional                  |                                       | <b>violence</b> 9:8<br>17:11,13,14,18,1 |
| understands 49:5               | 48:18                           | vacuum 102:19                         | 9 18:13,18                              |
| understood                     | unprotected 75:3                | vagina 63:2                           | 19:5,8                                  |
| 135:18                         | unsafe 19:12,14                 | <b>valid</b> 126:22 129:9             | 20:3,7,11,15                            |
| unequal 178:20                 | unstable 116:15                 | validate 107:5                        | 30:12<br>31:5,7,12,17,21                |
| unequivocally                  | <b>untold</b> 14:17             | 129:7                                 | 32:2,4,7,8,9,14,1                       |
| 37:8                           | untreated 69:8                  | <b>valuable</b> 99:8<br>126:11 183:10 | 5,19                                    |
| unfortunate 126:5              | <b>update</b> 3:10 57:13        | 186:15                                | 33:5,8,10,14,15,                        |
| unfortunately                  | 65:3                            | value 123:2 138:2                     | 16,20,21<br>34:2,3,9,10,21              |
| 12:4 32:18 60:5                | updated 10:14                   | 146:21                                | 58:6 68:12,14                           |
| 69:8 143:13<br>161:13 172:20   | updates 10:12                   | 182:18,20 183:9                       | 70:8 72:9                               |
| 185:17 230:11                  | updating 57:15                  | 234:19 236:12                         | 100:10,11<br>105:20 109:9               |
| 240:20                         | 61:5                            | valued 123:10                         | 227:18                                  |
| unhealthy 32:6                 | upfront 150:1                   | 146:5                                 | Virginia 45:13                          |
| 61:8 70:8                      | upgraded 41:12                  | various 131:12                        | 55:20 120:8                             |
| uniform 138:6                  | <b>uphill</b> 177:10            | vast 181:13                           | 239:10,11                               |
| unintended 63:11               | <b>upon</b> 193:10              | venture 210:3                         | visible 91:2,4                          |
| unique 58:4                    | upper 27:11                     | verbal 32:15                          | <b>vision</b> 36:19 57:3                |
| 147:20                         | 144:22                          | version 88:14                         | visited 112:6                           |
| uniquely 162:16                | <b>up-to-date</b> 150:1         | versus 128:12                         | visiting 127:10                         |
| 187:11                         | <b>urban</b> 9:5 58:3,5         | 164:1 184:21                          | vital 9:14                              |
|                                | 78:14 87:1                      | 208:8 224:4                           | > . 1                                   |

|                            | 1 ag                               | -                   |                          |
|----------------------------|------------------------------------|---------------------|--------------------------|
| voice 236:11               | 127:8,11 134:9                     | 244:2,17            | 232:11 238:11            |
| voices 184:9               | 155:10 178:2                       | ways 31:20 104:19   | 242:10                   |
| 198:16,21                  | 180:11,13                          | 107:3 113:8         | wellbeing 68:4           |
| 236:11                     | 185:11 194:19                      | 147:20 149:5        | 69:10 72:5 76:1          |
| void 93:11                 | 210:17 212:19                      | 177:1 234:16        | we're 12:1 46:10         |
|                            | 216:1 232:21                       | <b>weapon</b> 19:13 | 54:4 57:7 77:3           |
| volatile 237:13            | 236:21                             | 58:22 74:2          | 78:14 81:22 88:3         |
| volunteer 37:15            | wards 15:20                        | weapons 19:11       | 89:17 91:1               |
| volunteers 152:22          | 143:18 226:5                       | 34:17               | 95:3,13 97:2             |
| <b>vote</b> 6:14 7:7,9 8:4 | war-torn 151:3                     |                     | 99:6 100:4,18            |
| 112:4 180:4                | Washington 1:14                    | wear 53:20          | 101:8,15 104:11          |
| 198:1,8 242:4              | 13:15 15:16,21                     | website 109:3       | 107:2 108:6,13           |
| 243:4                      | 55:1,16 56:11,19                   | we'd 6:3 57:10      | 109:3 113:2,7,19         |
|                            | 125:1                              | 161:21              | 118:3,8 119:5,9          |
| vouchers 218:21            |                                    |                     | 133:1 138:1              |
|                            | <b>wasn't</b> 30:17                | Wednesday 1:7       | 140:3 141:7              |
|                            | 47:19 48:11                        | 4:9                 | 152:11 156:16            |
| wait 49:17                 | 85:13,17,19                        | Weedon 5:7,8        | 157:21                   |
| 50:15,17 51:18             | 117:4                              | 7:2,3 149:7         | 158:3,5,12               |
| 65:2 74:18                 | 123:10,11,19                       | 155:10,11           | 161:20 162:3,18          |
| 175:19                     | 137:4                              | 157:21              | 164:3 175:4              |
|                            | waste 19:21 49:19                  | 185:18,19 187:2     | 177:2 179:3,21           |
| waiting 48:13              |                                    | 188:7 190:5         | 180:16 181:20            |
| 51:12 175:19               | watching 37:1                      |                     | 182:14                   |
| walk 39:11 40:2            | 155:14                             | week 27:21 28:1     | 185:16,22                |
| 53:21 130:15               | watered 108:8                      | 90:12 94:3,4        | 186:4,9,10,19,21         |
| 131:5                      | watering 138:1                     | weeks 27:5 73:1     | 187:19                   |
| walking 138:9              | S                                  | 74:19 92:12,14      | 189:9,10,12              |
| _                          | Wattenberg 2:7                     | 93:2,4 173:15,16    | 190:13 195:15            |
| <b>walks</b> 116:11        | 5:1,2 103:18,19<br>110:11,14 134:9 | 237:8 240:7,15      | 196:19 204:8             |
| wall 36:21 150:13          | 138:19,20                          | weigh 145:2         | 205:5 212:1              |
| Walls 240:6                | 139:21 140:8                       | weighing 145:1      | 213:5,6,8 215:22         |
| war 125:10 156:20          | 141:10,21                          | welcome 4:5         | 227:7,8 230:6            |
| 171:9                      | 142:20 164:16                      |                     | 231:2 233:5,17<br>237:14 |
| Ward 2:6,7,8,9             | 165:19 167:2                       | we'll 30:21,22      |                          |
| 40:9 47:16 52:7            | 168:2 195:8,12                     | 35:6 46:20 47:10    | West 239:10,11           |
| 59:21 71:3                 | 205:1,2 207:13                     | 51:18 60:17         | we've 57:5 72:8          |
| 74:8,9,12                  | 227:9,11,12                        | 113:14,15           | 77:4 86:4 104:7          |
| 75:21,22 88:10             | 231:4                              | 122:18 127:4,8      | 107:22 113:18            |
| 93:3,4 98:6                | WATTENBURG                         | 133:1 134:9         | 115:21 117:1             |
| 103:18 107:7               | 164:18                             | 155:9 164:15        | 119:11 128:7             |
| 113:19,20                  |                                    | 174:6 176:2         | 132:7 153:18             |
| 124:15,16                  | <b>Watts</b> 1:18                  | 197:14 199:19       | 158:7 165:3              |
| 124.13,10                  |                                    | 210:15 217:20       | -20.7 200.0              |

| 173:16 174:16     | 136:9,21 193:22          | 150:11           | 166:15 186:7      |
|-------------------|--------------------------|------------------|-------------------|
| 191:14 192:12     | widespread               | Women's 16:20    | 187:4,22 188:10   |
| 200:5 203:22      | 128:15                   | 21:7 26:2,3      | 196:9 197:7       |
| 204:21 206:5      |                          | 27:9,22 60:12    | 199:10 207:19     |
| 224:9             | Wilkinson 30:15          | 76:13 80:9       | 208:5 221:18      |
| whatever 108:15   | <b>Williams</b> 2:4 4:17 |                  | 228:15 229:20     |
| 121:9 136:10,16   | willing 20.20            | wonder 83:11     | 230:3 231:1       |
| 147:10 156:22     | willing 39:20            | 89:21 97:12      | 238:10            |
|                   | 90:22 120:2,18           | 178:7 212:16     |                   |
| 176:3,20 186:5    | 121:15 150:5             | wonderful        | worked 26:3 70:3  |
| 189:4             | 166:15                   | 12:21,22 36:6    | 117:6 131:15      |
| whatsoever        | Wilson 6:22 7:18         | 39:2 86:8 215:22 | 184:19 203:19     |
| 180:10            | 12:15 21:5               | 222:18 227:7     | 206:5 209:10      |
| vyhonovou 01.11   | 180:20 227:10            | 242:18 227.7     | workforce 96:12   |
| whenever 21:11    | 241:21                   | 242.9            | 114:8,11,13,19    |
| 48:3              |                          | wondering 127:19 | 139:13,15,19      |
| Whereupon 243:6   | Wilson-Phelan            | 131:9 144:14     | 167:21            |
| whether 36:20     | 2:6 4:21,22              | 168:18 170:21    | 187:8,13,16       |
|                   | 6:6,7,21 7:17            | 210:20,21        | r r               |
| 50:14 63:3 86:15  | 88:10,11,19              | 220:22           | working 7:16 9:12 |
| 121:8 130:2       | 89:9,13 91:7             |                  | 10:6 11:13 17:2   |
| 138:1 141:1       | 92:3 93:13               | Woodrow 21:5     | 21:12 26:5        |
| 144:15 146:21     | 138:19                   | work 9:3 13:1    | 27:8,13,22 28:7   |
| 163:3 191:10      | 143:13,15                | 21:7,9 26:2 28:4 | 36:3 39:2 40:17   |
| 194:21 195:1      | 155:19 178:3             | 29:22 36:15      | 46:11 55:12 56:3  |
| 209:12 211:4      | 180:22 185:9             | 38:12,15 41:20   | 63:20 68:18,20    |
| 221:20 222:6      | 197:9,13                 | 42:12,15 53:1    | 71:4 76:18        |
| 230:18            | 210:16,19                | 54:1 55:8        | 77:2,4 79:20      |
| whispered 212:19  | 211:21 214:4,21          | 56:2,4,12,15     | 87:1 101:21       |
| _                 | 215:2,21                 | 57:6 59:7 71:9   | 116:14 117:2      |
| white 58:19 102:2 | 232:16,17                | 73:2 74:19 76:15 | 125:5 151:13      |
| 172:6,10          | 241:20                   | 77:3 83:8 84:12  | 155:16 162:18     |
| whole 50:1        | 242:20,21                | 96:6 108:11      | 163:17 164:7      |
| 95:2,16 99:5      |                          | 109:7 111:20     | 176:18 188:13     |
| 152:9 168:3       | wipes 66:20              |                  | 194:15            |
| 193:11 205:6      | <b>wish</b> 11:16        | 113:21 114:7,18  |                   |
| 212:8 220:15      |                          | 116:19,20        | 199:12,14         |
|                   | witness 32:3 34:21       | 119:11 123:1     | 207:17            |
| whom 126:22       | witnessed 70:2           | 125:18 128:6     | workplace 171:15  |
| 244:2             | 72:22                    | 132:7 133:6,7,20 | 179:5             |
| whose 47:2 79:2   |                          | 143:18 144:13    | works 44:9 181:16 |
| 107:12 115:22     | witnesses 11:15,17       | 146:8 147:8      |                   |
| 176:15 181:21     | 12:1 46:7 47:7           | 148:15           | world 26:15 38:15 |
| 216:4             | 57:1 58:10               | 149:10,22 153:6  | 41:4 65:1 112:18  |
|                   | woman 102:3              | 155:12 157:4     | 171:8 190:1       |
| who've 86:5 115:6 | women 33:2               | 159:18 160:1     | 241:13            |
|                   | women 33.2               | 161:10,11        |                   |

|  | rag   | C 07  |  |
|--|---|---|--|
| worries 178:1 worry 108:16     145:15 worse 64:10 worth 126:13     159:3 194:16     206:15 worthwhile 206:7 worthy 40:3     123:11 126:19     137:9 would've 36:14 wow 104:4 wrap 25:11 123:22 write 37:19 189:22 writing 37:14     117:2 122:14     157:7 165:11     193:14 written 46:7 69:20     189:5 wrong 25:1,4     44:18 140:21 WYP 79:14      X XII 3:14      Y Yale 43:10 95:18 yearning 190:16 year-old 151:5     159:7 year's 238:21 yelling 17:22 Yep 36:3 yet 15:21 74:8 | 77:3 111:17 129:2 150:5 161:20 166:1 177:14 191:9  YOBS 78:4  York 148:6  you'll 51:19,20 60:13 81:13 121:1,2  young 16:1,20 17:21 21:7 26:2,3 27:9,22 31:19 33:1,11,17 41:3 49:14 60:12 67:16 73:18 76:13 78:6,22 79:17 80:9 103:11 150:11 179:4 180:7,10  younger 115:10 147:7 214:16  yours 150:8  yourself 94:22 122:22  youth 3:12 14:16 16:19 17:8,10 18:1,3 20:8,10 21:12 26:4 27:3,5 32:5 58:20 59:20 66:20 67:9 71:2,5,6,9,16,22 72:1,5,15,18 73:1 74:19 75:5,9,10 76:1,2,5,14,21 77:12,17,22 80:8,10,11,16 85:11 229:6 238:17,21 239:8  youths 66:1 | youth's 26:7 you've 61:22 76:15,22 77:10,11 78:7 80:11 84:6 114:22 117:11 118:18 175:1 193:4 196:3 216:8 YRBS 83:5 YWP 16:20 76:13 103:10 |  |